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EUROPEAN NEWS

Spain moves to protect ailing banks

By ROBERT GRAHAM IN MADRID

THE SPANISH Government has approved an important series of legal and financial measures designed to aid banks in difficulties. The principal measure involves a substantial increase in the deposit guarantee fund to protect small depositors.

The measures have been under consideration for almost six months but have faced political and legal hurdles. The Governor of the Bank of Spain, Sr. Jose Ramon Alvarez Rendueles, has been among those insisting on quick agreement.

He was concerned that legislation be approved to meet the possibility of banks announcing losses in their 1979 accounts which must be presented before June. At least four, and perhaps as many as

10 among the 108 commercial and industrial banks are understood to be in such a position.

The deposit guarantee fund was set up in 1977 to guarantee depositors up to Pta 500m (\$7.1m) each. It was funded on a one-off basis with contributions from the banks. Under the new mechanism, the sum guaranteed will be raised to Pta 750m (\$10.7m) and the fund will be enlarged by the introduction of an annual quota contribution.

This will be on the basis of one per 1,000 of each bank's total deposits. In addition, the Bank of Spain will match the funds coming from the banks. It is understood that the total funding available each year in this form will be some Pta 12bn (\$176m).

The "hospital" was to administer banks in difficulties, hoping eventually to re-float them and sell them back to the private sector. So far, four banks have been absorbed in this way, plus one subsidiary and only the latter has been sold off so far.

The banks were reluctant to enlarge, arguing that it was difficult to persuade share-

holders to fund ailing banks in this way. The more acceptable system was considered to be the enlarged deposit guarantee fund which has been modelled on the American example.

These funds will also aid banks in difficulties than to continue with the so-called "bank hospital," the Corporacion Bancaria. This was formed in early 1978 on a 50-50 basis between the private banks and the Bank of Spain, with a capital of Pta 500m.

Another change in the law waives previous provisions on necessary quorums and notice to shareholders on the holding of bank boards. As a result, snap decisions can now be made by the shareholders and the banking authorities have powers to force the pace

Turkey seeks arms cash from migrants

By METIN MUNIR IN ANKARA

TURKEY HAS devised an unorthodox method for securing funds to buy arms. Nearly 800,000 of its expatriate workers are being offered the option of buying their way out of compulsory military service.

The price is the equivalent of 440,000 Turkish lira (\$2.64) in the currency of the country where the worker is employed.

The funds will be deposited with the central bank, exclusively for importing military equipment.

Mr Suleyman Demirel, the Prime Minister, appears to be here the option will be taken up by the majority of workers. He said he expects an annual inflow of DM 800m (£194m) under the new law, published on Sunday.

Mr Demirel gave the estimate in Deutschemarks because 75 per cent of Turkish expatriates work in West Germany.

"Before anybody helps us," said Mr Demirel, "we have to show that we are doing our utmost to help ourselves."

Turkey's defence import requirement is estimated at \$800m (£412m) this year.

The three-year embargo on the transfer of U.S. military equipment to Turkey, which was lifted 19 months ago, and the country's acute balance of payments problems have reduced the army's effectiveness to an alarming extent.

This is underlined in a recent U.S. Congress report on Turkey. "The Turkish armed forces have been weakened to the point where they would find it difficult to fulfil their NATO responsibilities."

"U.S. officials estimated that nearly 50 per cent of Turkey's military equipment is in need of repair and is difficult to operate."

To apply for military service



Mr. Suleyman Demirel

exemption, workers will be required to provide foreign residence and employment certificates for at least a year. Pay-

ment in instalments is possible. Workers will be subject to two months' basic training instead of serving the full 20 months and facing loss of employment.

• Turkey's trade deficit grew by a record 184 per cent in the first two months of this year. It reached nearly \$538m, according to preliminary official statistics.

Imports were \$1,006m, an increase of more than 50 per cent. The figures reflect the Government's desire to increase the inflow of raw materials and intermediary goods to boost manufacturing capacity.

Exports grew by a minimal 11 per cent, reaching \$470m.

In view of credit commitments from Western states and institutions, the Government expects minimum imports of \$7.5bn this year and may go as high as \$7.9bn. Imports last year totalled \$5.2bn.

Anglo American Industrial Corporation Limited

(Incorporated in the Republic of South Africa)

Review by the Chairman Mr. G. W. H. Rely for the year ended 31 December, 1979

1979 results

Reflecting the general recovery in the South African economy, Amic's net earnings rose by a highly satisfactory 63.2 per cent to reach R85.5 million in 1979. Earnings per share rose by 62.6 per cent from 195.1 cents to 317.2 cents per share. These figures exclude the earnings of certain foreign subsidiaries where there is uncertainty regarding the recovery of profits.

Amic's five major subsidiaries all achieved significant profit increases in 1979. The group's profits were enhanced by the inclusion of a full year's profits attributable to the increased interest in Mondi Paper Company and to the excellent results of the new subsidiary, African Products. Amic's investment portfolio also performed well with investment income rising to R11.72 million. Amic's export performance was again highly encouraging, with the export revenues of the group's subsidiaries and major investments increasing by nearly 45 per cent to R230 million, reflecting the further development and penetration of export markets for group products.

The interim dividend was increased by 7.5 cents to 32.5 cents per share and the final dividend by 17.5 cents to 72.5 cents per share resulting in a 31 per cent increase in the total dividend for the year from 80 cents to 105 cents, with the dividend cover rising from 2.4 to 3.0 times. This higher retention was considered necessary in view of the continuing high rate of inflation, the increased working capital requirements arising from improved business conditions and the major capital expansions being undertaken by group subsidiaries, particularly Mondi and Scaw Metals. Mondi expects to commission a fourth paper machine costing some R70 million later this year and a fifth paper machine is scheduled for installation in 1981 while Scaw is proceeding with the construction of a new bar and section mill, ball plant and other capital works at a total cost of some R35 million in current money terms.

The market value of the group's listed investments at December 31 1979 was R138.8 million, reflecting a 19.2 per cent appreciation over book value of R47.4 million. Despite the disposal of Amic's interest in Romatex Limited subsequent to the financial year end, market values have increased further and the group's listed investments at March 10 1980 were valued at R173.1 million. Unlisted investments with a book value of R34.9 million were valued by the directors at R56.7 million at December 31 1979.

With effect from January 1 1979 Amic disposed of its shareholding in S.A. Forest Investments (Safi) to Mondi in return for the issue of an additional nine million shares by Mondi to Amic. This had the effect of increasing Amic's equity interest in Mondi to 62.65 per cent and reflected the further development of Mondi as an integrated manufacturer of timber and paper products. I am pleased to report that Safi achieved a substantial turnaround in the year under review and earned profits of R5.3 million.

The decade has seen Amic's earnings grow by an average 27 per cent a year from an annualised R10.3 million in 1970 to R55.5 million in 1979. The size of the group has been considerably expanded, and total capital employed has risen from R182 million to R578 million over the same period. This growth has been achieved despite the economic difficulties of the mid seventies and is considered satisfactory.

Labour and productivity

There can be no doubt that the effective use of our manpower is at the core of the challenge and it is telling that a country with an enormous labour surplus is once again facing an acute skills shortage. Blame for the evident lack of self sufficiency in this crucial area with the country having rightly given such urgent attention to others, must lie with the private sector as well as government. An understanding and acceptance of the basic tenets of a market economy, which works ultimately to the advantage of all, has some chance of emerging only if the political and business environment is demonstrably one which provides full and fair opportunities to all without discrimination. This applies no less in times of abundance, particularly when, in the eyes of some, it must seem to be accruing only in certain areas.

The changes in government policy introduced in the light of the Wiehahn and Riekert reports are most welcome. The creation of a unitary and non-racial industrial relations system is an urgent priority for the South African economy and the extension of

registered trade union rights to all but temporary foreign employees is an important step in this direction. However, now that black, as well as white, coloured and Asian workers can participate in registered trade unions the next challenge to be met is that of avoiding racial polarisation in the trade union movement.

In this regard it is to be regretted that the government preference for racially separate unions was maintained in the Industrial Conciliation Amendment Act promulgated last year, in contrast to the Wiehahn recommendation that workers should be free to decide to join separate or mixed unions. The exemptions granted to several unions early this year to become racially mixed are welcome. However, it would be more desirable if the principle of freedom of choice were incorporated in the law itself, rather than by means of ministerial exception.

Since the early sixties South Africa has experienced acute shortages of skilled workers. The creation of a collective bargaining system which includes workers of all races and will facilitate the opening of skilled jobs to blacks can ameliorate the position which becomes critical in times of economic expansion. The most common response of employers to the skills shortages in the past, buttressed as they were by statutory job reservation, was to seek to fragment jobs. This policy cannot be in the national interest in the long term and it is up to employers to facilitate the creation of a larger pool of skilled workers by promoting the training of operators, artisans and technicians. The brutal fact is that, unless South Africa can train and improve its total labour force to an efficiency and effectiveness at least equal to that of its competitors, it will lose out to competition, particularly from the East, in many fields. An understandable fear on the part of white workers and unions representing them, is that they will be replaced with cheaper black labour. Such a development would not be in the medium or long term interests of either the employer or employee, white or black.

In the circumstances, the problem is not the achievement of accelerated expansion in 1980 but rather the need to ensure that the nature and extent of this expansion is such that it does not detract from growth prospects in the decade ahead. The challenges are, of course, very welcome.

Domestically, the problem of inflation has become paramount. So far, it has remained essentially cost push in nature, stemming from the explosion in crude oil prices, but with the surge in export earnings and the consequent imbalance between our financial and physical resources it could become accentuated to an even greater degree. An acute shortage of skills is already apparent. Other bottlenecks will, as always, emerge as the upswing progresses, notwithstanding the enormous potential for demand to be met in the form of imports. Capacity utilisation is rising, bringing closer the need for widespread fixed investment in industry and simultaneously enhancing job opportunities and accelerating utilisation of the country's manpower and financial resources. Skilled management is required to prevent the diversion of these financial resources which have been built up since 1975, assiduously and with sacrifice on the one hand and providentially supplemented by the recent escalation in prices of precious metals on the other. This has to be achieved within a persistently uncertain international economic environment.

Outlook for 1980

Despite the constraints outlined above and the changing political influences in southern Africa, the economic prospects for 1980 are generally favourable. The Amic group is budgeting for further growth and for a satisfactory increase in earnings, although this increase is unlikely to match that achieved during 1979.

The 16th annual general meeting of Anglo American Industrial Corporation Limited will be held in Johannesburg on Tuesday, April 22nd, 1980.

Copies of this review with the annual report are obtainable from the London office of the Company at 40 Holborn Viaduct, EC1P 1AJ, or from the transfer secretaries, Charter Consolidated Limited, P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EO.

Commission calls off Comecon talks

By JOHN WYLES IN BRUSSELS

RELATIONS between the EEC and the Council for Mutual Economic Assistance (Comecon) are set to enter another chilly phase following a move by the European Commission to call off top level talks due this month on a working agreement between the two organisations.

Exchanges between the two have featured great deal of verbal jousting, shadow boxing and little progress since they began in February, 1975.

In essence, Comecon has been concerned to regulate the EEC's bilateral trading arrangements with European countries.

The Community has consistently refused to accept this, arguing that Comecon does not have organisational powers over its members comparable to that of the European Commission over the Nine and that to allow Comecon competence over East-West European trade matters could mean increasing Soviet control over its satellites.

After a long lull in negotiations, Mr. Wilhelm Haferkamp, the Commission's vice-president responsible for external relations, tabled some "compromise" EEC proposals in Moscow last November and agreed to meet Mr. Nikolai Faddeev, the Comecon Secretary-General, for further talks here this month.

In the meantime a group of "experts" has been trying to assemble a draft agreement during meetings in Geneva. However, so little progress has been made that Mr. Haferkamp has now told Comecon that he sees little sense in holding a meeting at senior political level this month.

The Community complained in his letter that Comecon has not offered any clear sign of movement towards the EEC's position.

Last November in Moscow, the EEC went much further than before in indicating that it was willing to include in any agreement with Comecon some of the basic principles which should govern its bilateral trading arrangements with Comecon countries.

The Community said it would agree to include a statement that agreements with individual Comecon members should cover most favoured nation treatment, the removal of obstacles to imports, safeguard provisions and general trade arrangements.

The Community did not, however, after its basic position that substantive trade matters should be dealt with bilaterally with individual Comecon countries.

UK heads for budget 'reversal'

By MARGARET VAN HATTEM
IN BRUSSELS

BRITAIN APPEARS to be heading for legal confrontation with the EEC Commission about whether it has the right to pay more, not less, into the Community budget as part of a move to promote British food exports.

EEC Farm Ministers meeting in Brussels last week turned down a demand by Mr. Peter Walker, the UK Minister, that he be allowed to introduce immediate import taxes and export subsidies in British food trade. This would offset the strength of the rising pound and would prevent UK prices from falling.

Mr. Walker, in a statement to the House of Commons yesterday, said he had refused to allow the extension of an EEC regulation which would block this move. Should he carry out his threat, made last week, to attempt to introduce the subsidies and taxes (known as monetary compensatory amounts) unilaterally, a legal battle with the Commission would appear inevitable.

Both the Commission and the other Governments insist that in the absence of a regulation, the Commission has ultimate authority.

The irony of the situation, which is not lost on Britain's EEC partners, is that the new ECA's proposed by Mr. Walker would probably increase Britain's net contribution to the Community budget.

The recent rise of the pound should under normal circumstances, cut the price of food imported—welcome news for Britain, which imports twice as much food from the EEC as it exports, and three times as much from non-EEC countries as it exports.

But Mr. Walker is insisting that British consumers continue to pay the old price. The difference should be paid in import taxes, into the EEC budget.

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Norway silent on drilling north of 62nd parallel

BY FAY GESTER IN OSLO

NORWAY'S Labour Government has refused to still widespread speculation that the capsizing of the Alexander Kielland oil rig last Thursday night could force postponement of exploration drilling of North Norway which is due to begin in mid-May.

Mr. Odvar Nordli, the Prime Minister, refused to answer a direct question on the subject at the weekend, and Mr. Bjartmar Gjerde, the Oil Minister, has been equally tight-lipped. Yesterday the Prime Minister's personal assistant claimed that the Government had not even considered the issue since the rig capsized.

One report on Norwegian radio yesterday had suggested that the Government intended to await the findings of the committee of inquiry into the

accident before finally making up its mind on the drilling issue. This, it said, would mean a delay until the summer of 1981.

The committee of inquiry yesterday made its first inspection of the severed leg of the rig, now lying at anchor in Stavanger harbour under police guard. It is hoped that a study of the 40-metre-long cylinder

may indicate how the break occurred. A thorough inspection will not be possible, however, until the leg can be lifted out of the water.

Norwegian police have voiced concern at the inadequacy of personnel records which made it difficult to discover exactly who was on the oil platform Alexander Kielland when it capsized in the North Sea last Thursday night.

Oslo wins Statfjord gas option

BY FAY GESTER IN OSLO

THE NORWEGIAN state has secured the option to buy all the natural gas liquids which can be extracted from the East Norwegian Neftegas petrochemical complex, built to exploit NGL supplies from Ekofisk.

All three are interested in securing a share of the Statfjord gas and have already put forward tentative plans for its use. The site for a new petrochemical plant would almost certainly be West Norway. The Statfjord gas could come either by tanker from a European or

UK terminal, or direct by pipeline, together with the "dry" gas from Statfjord.

Hydro said last week its experts had studied the feasibility of laying a gasline from Statfjord to Mongstad, in West Norway, where it and Statoil jointly own a refinery.

The experts concluded a line could be laid, despite the rocky seabed near the coast, by putting the pipe in a 20-kilometre tunnel over its final stretch. A final conclusion was expected later this year.

French bid to curb bank credit

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government has introduced a fresh batch of measures to tighten its grip on the growth of bank credit, following signs that the money supply is beginning to expand much more quickly than forecast.

Under the credit ceiling system, growth in lending is limited to a proportion of the previous year's figures. Some categories of lending have been excluded from this rigid regulation, and the Government's main efforts in limiting the

Hungary's radical changes mark the end of an era

BY PAUL LENGYAI IN BUDAPEST

HUNGARY'S top leadership has been completely changed in the surprise reshuffle which came at the end of last week's Communist Party Congress. Five of the 15 Politburo members, and 28 of the 118 Central Committee members who were elected at the Congress five years ago, along with two of the seven secretaries of that body, have now been removed.

The reshuffle involved some of Mr. Kadar's oldest associates. They included Mr. Jenő Farkas, a former Premier and the number two man in the Party until April 1972; Mr. Béla Biszku, the current President of Parliament; Mr. Antal Apro, the editor of the central Party paper; Mr. Dezső Nemes, at 72 the oldest high official and the only one who spent the war years in Moscow; and one of the country's ablest economists, Deputy Premier and Planning Chief, Mr. István Huzsár, 53.

These removals and the simultaneous promotion of three younger leaders completed the most radical personnel changes to have taken place at the top since Mr. Kadar took on the post of First Secretary after the crushing of the Hungarian uprising in November 1956 by the Red Army. None of the men who joined him in a completely new team then is still in the Politburo or the Secretariat. The membership of the Politburo has now been reduced from 15 to 13, and the average age is now 56.7 years as against the pre-congress average of 59.7 years.

The three newcomers are trusted followers of the party chief. Mr. Ferenc Havasi, 51, is a professional party official who has been in charge of economic policy since 1978. His appointment reflects a clear victory for the advocates of a cautious reform policy. Mr. Lajos Hevesi, 53, is the Budapest party chief, and Dr. Mihály Kórom, also 53, has spent most of his career in the military-security apparatus.

The changes not only underline Mr. Kadar's present position as the undisputed number one figure in Hungarian politics. The reshuffle was also necessary at a time when the ruling party and the entire country are braced for yet another strong dose of austerity. Mr. Kadar needs both capable and reliable people around him if he wants his risk policy of retrenchment to work.

The Hungarian party leadership was shaken by factional battles in the early 1970s between all-out reformers and a hard-line, dogmatic wing which at one point successfully intrigued in the Kremlin against the policy of economic reforms and cultural diversity. After a series of concessions which cost some reformers their jobs and the country some supply difficulties, Mr. Kadar regained the initiative, saved the substance of his policies and isolated the hard-liners.

The final blow came in April, 1978, with the pensioning off of Mr. Béla Biszku, the second most powerful man in the Party and the official controlling both the Party apparatus and the security-military machine. Other lesser known 'hard-liners' were also quietly shifted to less sensitive



Mr. Jenő Farkas...
undisputed leader



Dr. Mihály Kórom...
trusted follower



Mr. Ferenc Havasi...
professional official

casualties on the Left and Right of past political conflicts sit side-by-side in the new Central Committee. But there are also 32 new faces among the 137 members elected last week. Three out of four of the 812,000 Party members joined the Party after the 1956 upheaval.

In a very real sense, therefore, the 12th congress also marks the end of an era. As publicly stressed by Professor József Bognar, the noted non-Communist economist, never before has a Party Congress so clearly recognised the primacy of economics, the dependence on the successful functioning of the country's economy. Never before have managers and welders, collectivised peasants and engineers, young students and local officials so candidly and so thoroughly discussed the economic plight of their resource-poor country.

It is enough to compare the reports submitted by Mr. Kadar at the 1975 Congress and at last week's gathering to see that things have changed sharply for the worse. Five years ago the Party leader reported that per head real incomes between 1970-75 had risen by 25 per cent and would increase by a further 23-25 per cent by 1980.

Last week he had to admit that the increase was merely 9 per cent and will be 6 per cent at the most during the forthcoming five-year Plan. This means that after two years of falling real wages, the population is faced at best with five years of stagnating living standards.

Despite repeated pledges made about job security and full employment, even Mr. Sándor Gaspar, the union leader, had to warn publicly that "tens of thousands" have to be redeployed, that the economy can afford not to have available and scarce labour utilised fully.

What both Mr. Kadar and Mr. Gaspar did not spell out is the fact that Hungary, like other Eastern bloc countries, is plagued by rampant bureaucracy. The vast Party apparatus is exactly duplicated among the unions, youth, women and popular front organisations, which have thousands of better-paid officials often hampering rather than encouraging efficiency.

Adapting to world market prices, moving to a more differentiated wage system, allowing social differences to widen and giving impetus to private initiative all threaten social conflicts. But Mr. György Lazar, the Premier, candidly admitted these and other dangers, and warned that there was no realistic alternative but retrenchment and restoration of external and internal economic equilibrium.

The medium-term prospects appear relatively gloomy, and Mr. Kadar has cleared the decks in anticipation of further tensions. With men absolutely loyal to him, and with the Kremlin again recognising that only his subtle "live and let live" policy can guarantee stability and calm, the veteran Hungarian leader can now afford to pay a higher political price for the success of his daring economic strategy.

jobs or themselves managed to leave the sinking ship in time. In this sense, last week's Congress only confirmed in a formal way the shifts in the balance of power which had taken place earlier. But Mr. Kadar had taken great care to avoid even the semblance of a purge. All

"Over One Million Investment Accounts"

Highlights from the President's speech delivered at the Annual General Meeting of Bradford & Bingley Building Society, held in Bingley on 31st March 1980.

INVESTMENTS

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Mr. I. Peter Knight, TD, LLB.
President of the Society

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Two new savings schemes have been introduced in 1980: Extra Interest Account for stable funds and Homebuilder which is designed to guarantee a mortgage at the end of two years."

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OVERSEAS NEWS

David Dodwell, recently in Bangkok, analyses Gen. Prem's problems

Old divisions confront Thai regime

THAILAND'S NEW Prime Minister, Gen. Prem Tinsulanonda, has gathered an impressive coalition of political, military and business leaders to tackle the economic problems which helped unseat his predecessor, Gen. Kriangsak Chomchén, just over four weeks ago.

But his Government is the fourth for Thailand in 15 months, a record of fragility which will make it all the harder to impose the tough policies expected of him. He will also have to manoeuvre knowing that there is a risk of the Indochina conflict spilling across Thailand's borders.

Thailand has distinct economic advantages. It is the world's largest rice exporter after the U.S., and is self-sufficient in food. The economy has grown at an impressive 7.2 per cent a year since 1960, with inflation until recently averaging only 4 per cent a year.

But inflation is now heading towards 20 per cent, while the balance of payments has slumped deep into the red—to Baht 37bn (£820.4m) in 1979 and a projected Baht 60bn (£1.33bn) this year. Interest rates of between 18 and 20 per cent have stalled commercial and manufacturing investment which has averaged 11 per cent growth every year over the past decade. And a severe drought has damaged this year's rice crop—the most important single source of foreign exchange.

Economists feel Gen. Kriangsak's Government was following the most sensible course open to it. But when unpopular decisions had to be made—primarily on 25 to 50 per cent increases in the price of oil products—Gen. Kriangsak lacked the power to implement them.

Gen. Kriangsak's Government was threatened with strikes and street demonstrations. Few in Bangkok have forgotten the street violence which led to the fall of Governments in 1973 and 1976.

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Gen. Kri

OVERSEAS NEWS

AMERICAN NEWS

Black states aim to break S. Africa economic links

BY MICHAEL HOLMAN IN LUSAKA

PRESIDENTS and Ministers from nine southern African states meet in Lusaka today to plan their countries' "economic liberation" from South Africa at a time when their need for the white-ruled Republic's food, transport and other resources has seldom appeared so stark.

The summit is a follow-up to a "Southern Africa Development Co-operation Conference" held in Arusha, Tanzania, last July. Sir Seretse Khama, Botswana's president, set the theme of the Arusha talks in his opening address. It was the launching he declared, of "a new type of struggle for liberation—economic liberation."

The principal objectives, he went on, were to reduce dependence on South Africa and integrate the economies of the participating states.

Zambia, Tanzania, Mozambique, Botswana and Angola—the Front Line states which took the initiative in setting up the Arusha meeting—are to be joined in Lusaka by Lesotho, Swaziland, Malawi and Zimbabwe.

Among the items on the agenda are expected to be:

• A proposal to establish a Southern Africa Regional Transport and Communications Commission, which would oversee attempts to develop a network independent of South Africa's railways and ports. Tentative estimates in Arusha suggested that some \$1.5bn would be needed over 10 years;

• The creation of a Southern Africa Development Bank, which could initially be administered by the Africa Development Bank;

• A suggestion that aid to member-countries be co-ordinated on a regional basis;

• A regional food policy, including efforts to set up reserves of basic commodities;

• Pooling of mining, industrial, agricultural and energy expertise.

Sceptics will be quick to point out the inauspicious circumstances under which the African leaders are coming together.

The host-state would face starvation without over 100,000 tonnes of maize from South Africa, needed after a disastrous 1978-79 harvest which owed as much to the shortcoming of



President Kaunda of Zambia and Mr. Robert Mugabe:

difficulties ahead.

who is expected to attend the summit—has made it clear he is no more able to break off trade and transport ties with the south than is President Samora Machel of Mozambique.

Neither Angola nor Tanzania depend economically on the South, but their transport problems have a serious effect on their neighbours.

To the north, the Tanzania-Zambia railway (Tazara) remains chronically inefficient, as does the outlet port of Dar-es-Salaam.

All main members of the group are in serious economic difficulties. Zambia is struggling to recover from years of depressed copper prices and the cost of the economic and military war with Rhodesia.

Tanzania is in the throes of her greatest financial crisis since independence, brought on in part by her involvement in the Uganda war, but also

difference—partly because they have little to offer each other in the way of industrial or manufactured goods or food.

It is this combination of the weaknesses of Black Africa's economies and the Republic's existing economic penetration that makes South Africa believe it can dominate a "constellation" of Southern African states.

Black Africa's gut reaction has been a vigorous rejection. What may emerge from Lusaka is a carefully considered alternative strategy, based on the Arusha conference and subsequent discussions.

The belief of at least some African officials, who acknowledge the weaknesses of their economies, is that the objectives of "economic liberation" can be pursued without embarking on a confrontation course with South Africa.

There was still a state of high uncertainty yesterday, following a baffling weekend of claim and counter-claim over contacts between Washington and Tehran about the hostage deadlock.

But the White House finally conceded that two messages had been sent in the past week to President Abol Hassan Bani-

Sadr of Iran. Mr. Jody Powell, the President's Press Secretary, insisted that no conciliatory overtures of the kind claimed by Iran and published in Tehran as the purported text of a letter from President Carter—had been made.

Instead, there were reports that the messages to President Bani-Sadr contained toughly worded warnings of economic and diplomatic retaliation, perhaps in the next few days, if Iran did not take speedy steps to resolve the deadlock over the hostages.

The most likely Administration move would be to issue formal trade sanction orders

against Iran. Trade with Iran has been at a standstill since the U.S. freeze of Iranian assets in November made payments difficult and the largest trade union of American dockers refused to load ships for Iran.

But the promulgation of formal sanctions orders, prepared weeks ago but held in abeyance, would be meant as a symbol of U.S. determination to tighten the economic screws on Iran.

Under the threat of U.S. action, there are reports of possible progress from Tehran. While the New York Times reported President Bani-Sadr as saying he had been given an

ultimatum" by Mr. Carter, Mr. Saeq Qotbzaheh, the Iranian Foreign Minister, said over the weekend that the hostages must be soon removed from the custody of the militants in the embassy to that of the Government.

Meanwhile, the Supreme Court yesterday refused to block the deportation of Iranian students illegally resident in the U.S. This was a move that President Carter had ordered for those Iranians whose papers were not in order. The Confederation of Iranian Students had sought an injunction against the Immigration and Naturalisation Service.

Malaysia shows 8.5% growth

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN economy grew by 8.5 per cent last year, following a surge in exports, Bank Negara, the country's central bank, reported yesterday.

In its annual report, the bank said growth for this year was expected to be about 7 per cent because of the depressed state of the world economy.

Growth in the economy last year was fairly evenly distributed, with a strong recovery in agriculture, which grew by 4 per cent, and strong growth in the mining, manufacturing, construction and services sectors, which expanded between 12 and 15 per cent.

Exports shot up by 40 per cent to Ringgit 23.8bn (\$4.8bn) while imports rose by 30 per cent to Ringgit 17.2bn (\$3.5bn) giving a trade surplus of Ringgit 6.5bn (£1.3bn)—a record.

On the country's economic prospects this year, the central

accounting for capital outflows, Malaysia's balance of payments showed a hefty surplus of Ringgit 1.8bn.

At the end of last year, Malaysia's foreign exchange reserves stood at Ringgit 9.2bn, an increase of Ringgit 1.8bn.

The central bank said all the country's five major commodities—rubber, crude oil, timber, palm oil and tin—enjoyed a boom.

Rubber remained the top exporter, netting Ringgit 4.5bn, a 27 per cent increase. It was followed closely by petroleum, the value of which rose by 82 per cent to reach Ringgit 4.2bn.

Exports of timber (both logs and sawn timber) rose 65 per cent to reach Ringgit 1.2bn, while palm oil (including kernel oil) exports increased by 31 per cent to Ringgit 2.8bn.

The exports rose moderately by 13.6 per cent to Ringgit 2.3bn.

On the country's economic prospects this year, the central

bank pointed out that it would be difficult to insulate the economy completely from the adverse influences arising from world inflation and recession, considering the crucial importance of trade to Malaysia.

Exports are expected to increase moderately, and the main stimulus for growth would come from within the domestic economy, particularly from increased consumption and private investments.

The most worrying aspect is inflation, which is expected to increase substantially. Last year's inflation was officially put at 3.6 per cent, but non-Government economists feel the rate was about 10 per cent.

AP adds: India will seek to strengthen its relations with members of the Association of South-East Asian Nations through an ASEAN-India dialogue. Mr. V. B. Soni, Indian Acting High Commissioner in Kuala Lumpur, said yesterday.

Debt to the IMF and other institutions, and Government-guaranteed debts, would also be renegotiated.

Mr. Manley said the measures included increasing bauxite and alumina production by bringing existing plants to full production and creating a state-owned plant in co-operation with other countries.

Other measures included energy conservation and development programmes, rationalising raw materials imports, developing a spare parts industry, and financing capital good imports through export credits from Socialist and Western countries.

U.S. insurance exchange opens

By David Lascelles in New York

NEW YORK'S long-planned insurance exchange opened its doors for business yesterday amid assurances that it did not want to drive Lloyd's of London out of business but to follow its great traditions.

As with Saudi Arabia and Kuwait, the problem has arisen from the policy of keeping interest rates low. Rates set by the Qatar Monetary Agency, with the aim of curbing inflation, have been restrained for many years now. At present they stand between 4 and 9.5 per cent of advances and between 4 and 6.5 per cent on deposits.

Bankers in Qatar have been pointing out the discrepancy

which exists between these rates and those reached outside.

Some have been offering customers a meagre increase on deposit rates to try to stop the flow of funds outside, thereby cutting their margins to what they call "suicidal rates."

But since the rise in prime rates in the U.S., the flow has increased.

Part of the problem lies in the fact that the Qatar Monetary Agency is only yet a fledgling central bank. Its total staff complement is only 50, and its advisory role to the Government has been building up slowly over the years.

Mr. Majid Al-Majid, its managing director, said that the immediate problem is still under study, but he could give no date when any recommendations would be made to the Finance Ministry.

According to one banker in Doha, more than \$32m has flowed out since interest rates overseas began to rocket towards the end of 1979.

Interest-rate rises hit Qatar banks

BY KATHLEEN BISHTAWI IN DUBAI

THE RECENT rise in interest rates for the dollar and the pound have caused an outflow of funds from Qatar on such a scale as to cause what is described there as a "critical banking situation."

Figures issued by the Qatar Monetary Agency for February show that for the first time since the 1967 Arab-Israel war, the banks were lending more than their deposits. During that month, advances were \$975m compared with local currency deposits of \$857m.

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Algeria to cut oil output

ALGIERS — Sonatrach, Algeria's state oil company, is

to be met, or had threatened to

call a strike. The lawyers had

protested against the continuing detention of political

prisoners under the emergency law.

A number of prisoners have already been set free, and the government has promised to refer the remaining detainees to ordinary courts

and technical

for technical reasons, to cut

production by 2 or 3 per cent

this year, from the 5m tonnes

it has produced for the past two weeks.

The cut would only be tem-

porary and production would

rise next year to more than the

figures for 1979, it added.

Algeria would have a refining capacity of 20m tonnes from 1981 as the newly-completed

Siklida refinery would be fully

operational by then.

Oil officials said earlier that

the 15-tonnes-a-year Siklida re-

finery had just been completed.

First shipments would start this week.

Royal Dutch/Shell and Gulf

Oil are expected to sign con-

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New York's challenge to

Lloyd's, Page 23

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WORLD TRADE NEWS

World car sales forecast to increase 29% by 1985

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NEW CAR sales will rise by just over 29 per cent from a worldwide total of 30.23m this year to 39.07m by 1985, according to the latest set of forecasts from Economic Models, the London-based international economic consultancy group.

Car production will continue to run ahead of sales, rising from 31.25m in 1980 to 40.16m in 1985.

The forecasters suggest that in the 15 major West European countries registrations will go up from 10.52m to 13m while output should increase from 11.58m to 14.05m during the 1980-85 period.

For the U.S. the figures are sales of 9.54m rising to 12m and production of 7.4m going up to 10.25m.

In Japan new registrations are predicted to advance from 2.97m to 3.79m while output should top the 7m mark by 1985 and move ahead from 6.82m to 7.91m.

According to Economic Models the outlook for both world sales and production in 1980 and next year are not particularly bright but it is optimistic for the prospects for 1982 onwards.

Apart from the general recovery in economic conditions which can be expected, the motor industry will benefit from a considerable increase in car scrapping towards the mid-1980s.

Economic Models reckons that expansion from 1982 onwards will be most rapid in France and Germany as these prosperous economies again record rates of growth of real GDP in the region of 3 to 4 per cent.

France in new plea for U.S. fibre curbs

BY TERRY DODSWORTH IN PARIS

THE FRENCH artificial fibres manufacturers have made a further demand for controls on U.S. imports following figures which show that the country has gone into deficit in this sector after several years of trade surpluses.

The producers say that imports of synthetic fibres rose last year by 20.5 per cent. Much of this increase was caused by a doubling of imports from the U.S., while the French put down to the strong price advantage now enjoyed by American products.

In stressing that this price advantage is due to lower raw material prices in the U.S., the French producers say that emergency duties are necessary immediately throughout the EEC. This warning reinforces steps which have already been taken by the French to push through Community-wide restrictive measures against the EEC.

French company in £19m Soviet pipe plant deal

BY DAVID SATTER IN MOSCOW

PONT-A-MOUSSON has signed a contract with the Soviet Union worth FF 187.5m (£19.6m) for the delivery of equipment for a medium diameter pipe manufacturing plant in the city of Lipetsk.

The contract, signed with the Metaburg import foreign trade organisation, calls for delivery of equipment for making 600 mm pipe to be used in the water supply systems of Soviet cities. The plant will have a capacity of 180,000 tonnes of pipe a year.

The Soviets have made big purchases of large diameter pipe from West Germany and Japan for oil and gas pipelines for a number of years but this

is believed to be the first purchase from a Western supplier of equipment for water supply lines.

Ponta-Mousson defeated West German competition to win the contract, which took almost three years to negotiate. It is the second major contract to be awarded to a French company this month.

French commercial officials said the contract would be 85 per cent financed under the new Franco-Soviet export credit with the balance in cash. The exact terms of the credit are not known but the officials said that interest rates would be slightly above the OECD consensus minimum of 7.75 per cent.

Comecon moves into surplus with West

BY ANTHONY ROBINSON

EASTERN EUROPE moved into surplus on its foreign trade last year in response to policies aimed at cutting the growth in Comecon's hard currency debt, according to the annual survey of Comecon country economies produced by the UN Economic Commission for Europe.

But the report makes clear that the shift from a 1978 trade deficit of about \$3bn (£2.3bn) to a 1979 surplus of about \$200m was due mainly to the higher prices received for Soviet energy and raw material products. For the rest of Eastern Europe, however, successful attempts to reduce imports led to severe production bottlenecks and probably introduced further imbalances into their economies.

The priority given to reducing trade deficits, coupled with harsh winter conditions, also contributed to an accelerated slowdown in economic growth which affected all the Comecon economies except Bulgaria and East Germany, and led to an actual decline in Poland.

Average economic growth at 2.4 per cent was the lowest ever, meaning that five year plans targets will be considerably under-

Temporary budget for Iran

By Simon Henderson in Tehran

A TEMPORARY one-month budget is expected to be approved in Iran because the compilation of the budget for the Persian year, which began a week ago, is still not complete.

Ministry of Finance official told a Tehran newspaper that the temporary budget would allow payments on development projects to continue. But slow payments are still reported by contractors.

The newspaper said the annual budget would be approved by the new Parliament which is not expected to sit until May.

Difficulties in receiving payment for development projects are reported to be still the major problem facing British companies.

However, there are indications that Iran wants to revive further its development plans which have mostly stagnated since being savagely pruned after the revolution.

A delegation from the national petrochemical company is in Britain seeking help on a project in Shiraz. Another, from IDRO — the Iran Development and Renovation Organisation — is expected in the UK soon in search of contractors for parts of light engineering factories.

In spite of the low recent rates of growth of Japanese car exports the strength of the Japanese industry as an exporter should keep exports in the region of 4% into the mid-1980s. Also U.S. exports are forecast to approach 1m cars annually.

The World Car Forecasts Report, Economic Models, 30 Old Queen St, St. James's Park, London SW1H 9HP. £200.00.

Rhodesia railway problems far from solved

BY BRIDGET BLOOM IN MAPUTO

KEY RAIL links between Rhodesia and Mozambique, which once carried three quarters of Rhodesia's external trade and an important percentage of trade from Zambia and Zaire, are unlikely to be fully restored before the end of this year.

According to officials in Mozambique, war damage on the main railway linking Rhodesia and Maputo, the Mozambique capital, has been more extensive than was at first thought and will take at least November to repair.

The second line, which runs through eastern Rhodesia to the Mozambique port of Beira is at present able to handle only about 1,000 tons a day in both directions.

Severe staff shortages and lack of maintenance facilities as well as some silting at Beira Port will prevent any expansion in capacity for the rest of this year.

An additional obstacle to the resumption of trade along the two lines stems from Mozambique's decision in 1976, when it imposed sanctions against Rhodesia, to confiscate nearly 3,000 assorted wagons belonging to Rhodesian Railways.

Railway officials in Mozambique say that most of the confiscated wagons — said to number 2,796 wagons of various sorts including passenger coaches, as well as two diesel and three steam locomotives — have been taken over and are

either Mozambique or the new Zimbabwe Government at least \$80m.

While there have been a number of meetings between Rhodesian and Mozambique transport officials since Mozambique lifted sanctions on Rhodesia last December, both sides remain cautious about the prospects for a rapid resumption of rail traffic.

So far, despite the agreement to run one train a day in either direction on the Umtali-Beira line the only traffic carried has been Rhodesian coal from Wankie, which is mixed with Mozambique's own coal to power the steam engines.

No Rhodesian, Zambian or

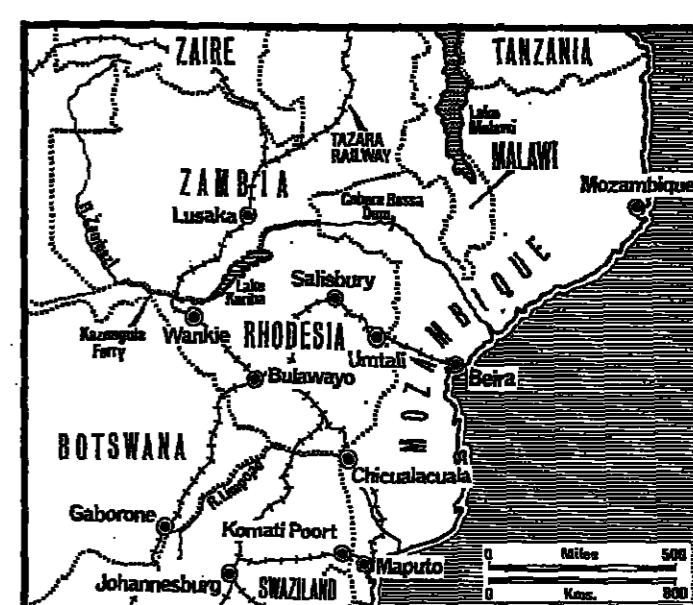
Zairean exports have yet used the line, which used to carry Zambian and Zairean copper, Rhodesian tobacco and a wide range of imported goods for all three countries, as well as for neighbouring Malawi.

Exporters in Salisbury say that while the reopening of the Beira line is the "first prize" it takes time to reroute goods and there is not yet the confidence that the Mozambican can handle the mixed trade efficiently.

Mozambique faces a desperate shortage of skilled railway and port workers — 7,300 men most of them Portuguese, left the railways following independence and the imposition of sanctions. They have been replaced by only some 300 people, many of them from East European countries. Mozambicans are being trained, but not fast enough.

The effects of the guerrilla war on the Maputo line, which crosses the Rhodesian frontier at Chicalacala, appear more extensive than was at first thought. On the Mozambique side two key bridges were bombed by the Rhodesians and will take four to five months to repair. Some 60 kilometres of track on the Rhodesian side needs to be replaced, a further 80 kilometres in Mozambique has to be checked for faulty rails, sleepers and clips.

Mozambique officials, mean-



while, hope that Rhodesian exporters will consign goods via South African Railways through Maputo ports. A small scale study of Beira has already been carried out by a British consultant, Berlim Partners and Mozambique hopes for EEC financing for a larger feasibility study, to cost some \$2m. The Beira project would cost between \$120m and \$150m.

This and other aid to transport will be discussed when the EEC Commissioner for Overseas Co-operation M. Claude Cheysson visits Rhodesia and Mozambique this week.

Why use more than one bank to start the world moving?

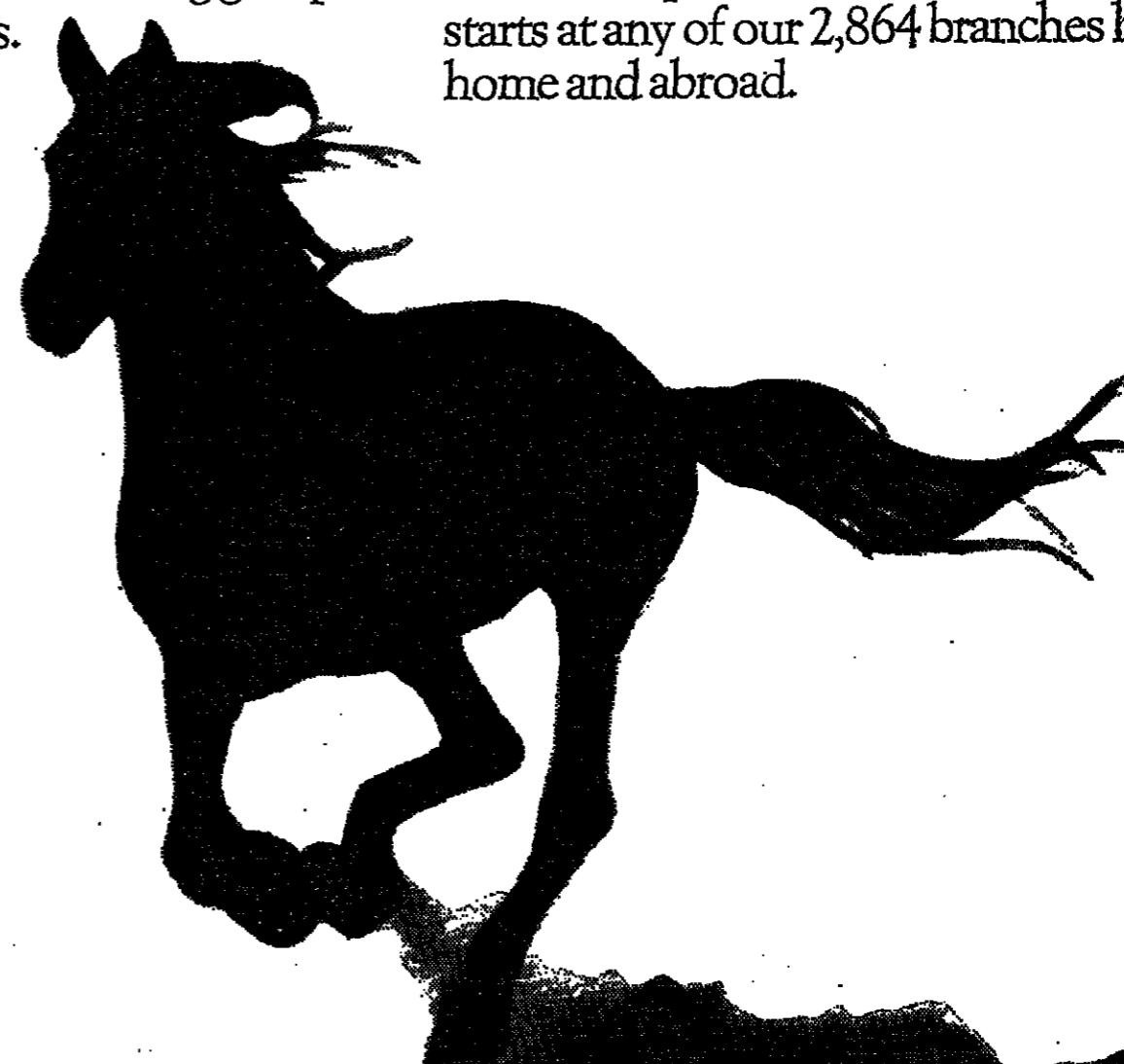
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LLOYDS
BANK

At the sign of the Black Horse

UK NEWS

Petrol at pump 40% up in year

BY SUE CAMERON

THE PUMP price of four-star petrol rose by 40 per cent last year—from 84p a gallon in February to £1.20 a gallon in December—according to statistics in Petroleum Review, published by the Institute of Petroleum.

Petroleum Review also shows that 1,815 garages closed in 1979—a record. The figure represents 6.4 per cent of the 26,480 petrol stations operating last year. In 1978, only 1,464 retail outlets shut. The report says the "worst previous year for closures" was 1973 when 1,517 petrol stations disappeared.

Petrol stations supplied by Esso and Shell—which between them deliver to 40 per cent of all retail outlets—were particularly hard hit by 1979's high closure rate. Esso lost 618 of its 5,881 sites, and Shell 917 of its 5,440 outlets.

In spite of the closures, retail sales of petrol continued to grow last year. Sales increased by 2 per cent, but this was well down on the growth rate for 1978.

Profit margin

Shortages of petrol last year, caused by the revolution in Iran and the subsequent world oil crisis, enabled retailers to obtain what the report calls "a reasonable profit margin," estimated to have been between 9 and 13 per cent.

The average amount of petrol sold by retail outlets rose by 7.3 per cent to 193,033 gallons for each garage. This probably reflects the 7.5 per cent rise in the number of self-service stations operating last year.

The report blames the Organisation of Petroleum Exporting Countries for the increase in petrol prices last year—as well as the Iranian crisis.

It points out that the retail petrol price index has now risen by considerably more than the retail price index.

Anglo Petroleum and Amoco (UK) are to expand their petrol supply operations in central Wales as a result of discussions with the Department Board for Rural Wales.

Stockjobbers to buy Rothschild stake

BY CHRISTINE MOIR

WEDD DURLACHER Mordaunt, Britain's largest stockjobbing firm, is planning to buy out its only outside partner, Rothschild Investment Trust.

Rothschild has been entitled to 15 per cent of Wedd's after-tax profits since 1970, when it subscribed £1.2m to the firm.

Now it has agreed to an approach from Wedd which will sever the link in about a year.

Under the complicated repurchase arrangements Rothschild and Wedd are believed to have agreed an exit price which will be met from Wedd's profits during the current year and beyond, if necessary. Rothschild will, therefore, remain a partner, at least until April next year.

Wedd has not disclosed profits since it reverted to being a partnership in 1975 after several years as a limited liability company. In 1975 its pre-tax profits were £499,000, following losses of £293,000 the previous year.

Since Rothschild obtained its interest in the jobbing firm the number of partners has grown from 35 to 33, and the plan to buy out the trust arises largely from pressure by the newer partners for a fairer share of the partnership profits.

From the trust's point of view, the investment, described as "successful" in the official statement yesterday, has been

inhibited by Stock Exchange rules which prevent any outsider from building up more than 15 per cent in a member-firm or becoming involved in its management.

Rothschild Investment Trust, with a policy of active direct investment, has clearly been less than fully satisfied with such a passive shareholding, hence its agreement to Wedd's offer.

From Wedd's point of view, the main benefit is one of independence. Mr. John Robertson, senior partner, confirmed yes-

terday. Buying out Rothschild would give Wedd the flexibility to adapt to any pressure for change in the future without the obstacle of having a significant existing shareholder, and one which is part of a major merchant bank.

Mr. Robertson's statement reflects growing awareness among jobbers and brokers that the 1980s could produce major structural changes in the Stock Exchange including, possibly, the breakdown of the separation between principal and agent.

Ex-chief sues FC Finance

BY ALAN FRIEDMAN

THE DISMISSED managing director of F.C. Finance, the Co-operative Bank, is to sue his former employers in the High Court.

Mr. J. Donaldson said yesterday that his departure arose from differences over a service contract.

"I was dismissed because I refused to sign a service agreement containing terms of employment which are substantially inferior to the terms upon which I had hitherto been employed," he said.

A company official yesterday confirmed that the termination was effective from yesterday.

of employment was partly related to the service agreement, but said that the company had nothing to add to its statement of last week. That attributed his departure to "certain unresolved differences."

Mr. Donaldson, who had helped to found the company in 1953, said that in addition to the High Court move an application will be made for compensation for unfair dismissal.

The Board of F.C. Finance met in Manchester on Friday, and voted in favour of Mr. Donaldson's departure, which was effective from yesterday.

Further versions of the new telephones will be launched during the coming months, including models which can store up to ten frequently called numbers and which automatically redial an engaged number.

The Post Office also plans to offer next year an office extension version with a bigger and more versatile console, to be used with a small electronic switching system which it is developing.

All the new telephones will use multi-frequency dialling, which transmits dialled numbers to the exchange in the form of electronic "beeps." This technique, already widely in use in the US, reduces dialling time, particularly on push button telephones.

The new telephones, to be manufactured initially by General Electric Company (GEC) and Pye TMC, will go on trial in Leeds and Sheffield next autumn. It may then be introduced elsewhere in the North East and in London before being offered throughout the country in 1981-82.

It is intended eventually to replace the current standard model, known as the 746, although the two are likely to co-exist for some years.

The new telephones will be studiously avoiding putting a figure on Shotton's value

"As far as BSC is concerned, it is one of the best businesses in the corporation," he said. But he conceded that BSC could not prevent Lonrho making an offer and that, at the end of the day, everything had a price.

But yesterday, both sides were studiously avoiding putting a figure on Shotton's value

COCHRANE SHIPBUILDERS, one of the few privately owned British shipyards, may start laying off its 400 workforce because striking steelworkers have prevented deliveries of oxygen.

The shipyard, which recently won orders for two small bulk cargo ships, has less than a week's supply of bulk oxygen, which it needs for cutting steel.

Last week the driver of a

British Oxygen Company lorry was persuaded not to cross the picket line.

The pickets have been preventing deliveries of steel for some time, and last week decided to widen picketing to cover oxygen deliveries.

Cochrane Shipbuilders is based in Selby, Yorkshire, and is part of the North British Maritime Group.

The federation was sued by Universe Tankships of Monrovia—part of the group headed by shipping magnate Daniel K. Ludwig—after the "blacking" of the 269,000-ton tanker Universe Sentinel at Pembroke Docks in 1978.

Universe complained to Mr. Justice Parker in the Commercial Court earlier this month that part of the price demanded by the federation for the vessel's release was a payment of \$6,480 into the organisation's welfare fund.

The company argued that the demand was unlawful and that the federation should be ordered to repay the money.

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Some price inquiry powers to remain

By DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE GOVERNMENT will have the power to investigate price rises "of major public concern" when the Competition Act becomes law this week.

The new legislation, which formally abolishes the Price Commission, is primarily intended to improve competition between companies. The Office of Fair Trading will have the power to investigate any anti-competitive practices carried out by a single company which may prevent or distort competition in the market.

Then the office can refer the company to the Monopolies and Mergers Commission for a six-month investigation, which can lead to the Trade Secretary forcing the company to abandon its anti-competitive practice.

But the new legislation also includes a little-publicised clause giving the Trade Secretary the power to order the Office of Fair Trading to investigate price rises imposed by individual companies. Nationalised industries' price rises can similarly be probed.

It is limited by the new law to ordering an investigation only into those price rises which he deems are of major public concern.

The Office of Fair Trading will use its own officials for the

price investigation, but will be assisted by outside consultants commissioned by the OFT for the investigation. The length of the investigation will be determined by the Trade Secretary when referring the matter to the office.

In addition to giving the facts behind the price rise, the office can also make any additional comments which it considers relevant to the company's price rise.

Although the Trade Secretary does not have any direct powers to control prices following this price investigation, he could take action by invoking other price control powers available under the new Act.

The Government has made clear that it is unlikely to make frequent use of its power to order price investigations, since it prefers to concentrate on the long-term objective of letting increased competition keep prices under control.

However, with the inflation rate now almost 20 per cent, the Government may eventually find it politically necessary to be seen to be active in curbing large price rises.

It has also been pointed out that this price investigation procedure will also be available for use by any future Govern-

ment which is more willing to intervene on prices.

The Government's detailed approach to the issue of competition policy is expected to be made clear today at a conference organised by the Confederation of British Industry.

Mr. John Nott, Trade Secretary, and Mr. Gordon Borrie, director-general of fair trading, will be speaking on the philosophy and practicalities of the new policy.

Sir John Methven, director-general of the CBI, is also expected to give industry's view of the new powers.

The CBI is becoming increasingly concerned at the lack of a clear-cut definition of the practices which will be considered anti-competitive by the Office of Fair Trading, since there is no firm definition contained in the legislation.

Although the Competition Act seems likely to receive the Royal Assent on Thursday, it may be several weeks before the first company investigations are under way because enabling orders have to be laid before Parliament for a certain length of time.

Four companies are likely to be named in the first batch of investigations.

Carrier order for Swan Hunter

By Our Shipping Correspondent

BRITISH Shipbuilders has won an order for a 29,900 dwt products carrier. Over the last seven months the nationalised shipbuilding organisation has won orders for 750,000 dwt of new ships.

The carrier will be built by Swan Hunter for Ingram Tankships of London, a subsidiary of Rowbotham, the UK arm of the U.S.-based Ingram Corporation. Rowbotham is a leading carrier of clean petroleum products and chemicals in the short sea trades around North West Europe.

The ship is the first of a new design of special tankers which British Shipbuilders is promoting for the 1980s. It will be suitable for trading in clean products, and will be fitted with a Burmeister and Wain engine, to be built by John Kincaid on Clydeside.

When British Shipbuilders announced its plans for reducing its shipbuilding capacity last September, it set itself a target of securing orders for 45 ships to carry it over the period from September, 1979 to July, 1981.

Mr. Michael Casey, British Shipbuilders' chief executive, said yesterday that the new order brings the total value of work won since the target was announced to £265m.

Heseltine faces problem over rates penalties

By ROBIN PAULEY

THE GOVERNMENT will have to choose from more than 150 local authorities, who have exceeded their 119p in the pound target, to determine the 10 to 20 it will seek to penalise for overspending.

Figures released yesterday by the Ratings and Valuation Association, based on a survey of 84 per cent of local authorities in England and Wales, show that the overall average of general rate increases has almost matched Government targets in percentage terms.

But some of those above the targets are so much higher that the penalty threshold will be nearer 150p than 119p.

Officials of the association said yesterday that their statistics make nonsense of recent claims by Mr. Michael Heseltine, Secretary for the Environment, and Mr. Tom King, Local Government Minister, that rate rises were averaging out at far above the Government's wishes.

They said that the average per cent increase in general rate levies was 21.45 per cent compared with the Environment Department's increase in the notional uniform rate of 21.38 per cent. The corresponding figure for domestic ratepayers was 26.93 per cent, compared with the notional percentage

increase of 26.35 per cent. It is clear from the association's statistics that Mr. Heseltine will have to consider not only actual rate levels, but also the percentage rate increases which have caused those rises when he looks for authorities to penalise—by clawing back a portion of future grant.

Officers of the association intimated that, as the average rate increases match almost exactly Government targets, there may be a case for not penalising anybody this year, a course of action which would avoid a lot of ill-feeling between the Government and the exclusively Tory-controlled local authority associations.

Committed

But Mr. Heseltine is so politically committed to trying to bring into line the worst of the so-called "baddies"—authorities which ignore Government requests for cuts in expenditure, and raise their rates to cover "profligate" spending—that there seems no chance of backtracking by him.

He is also committed to trapping at least one high-spending Conservative authority to adjust for the very high rateable values. This puts all but two (Bromley and Redbridge) over the 119p mark.

If determined efforts to cut spending have been made, and special circumstances apply.

In England, excluding London, excluding possible victims include Manchester at 156.6p in the £ (up 24.6 per cent on 1979-80); Doncaster, 157p (up 30.8 per cent); Sheffield 154.3p (up 37.5 per cent); Newcastle, 176.5p (up 32.7 per cent); Liverpool, 142.8p (up 41.30 per cent); Langburgh, Cleveland, 144.5p (up 39.6 per cent); Middlesbrough, 145.5p (up 36.6 per cent); and Stockton, 140.5p (up 46.4 per cent).

They are all Labour-controlled authorities. Some imposed increases because they have no substantial balances to cushion the rises.

This will be the case increasing next year, and many ratepayers will face much higher percentage increases then.

Many rates in the pound in Wales are far over 119p, but the percentage increases are lower. Nearly all Welsh rates are anomalous because of the very low rateable values.

In London, special multipliers have been applied by the Environment Department to adjust for the very high rateable values. This puts all but two (Bromley and Redbridge) over the 119p mark.

Private bus service preferred

By Lynton McLain

GOVERNMENT SUPPORT for private rather than public road transport was underlined yesterday when a workers' private bus service was given the go-ahead against the wishes of a local authority bus group.

The decision to support the wishes of workers at BSR factories at Cradley Heath, West Midlands, for a private bus service was taken by Mr. Norman Fowler, Transport Minister.

The move follows a two-year fight by a local company, Holdens Coaches of Dudley, to start private services. It is widely expected to set the pattern for bus development in Britain along lines in the Government's Transport Bill, calling for more free competition.

The decision reverses a ruling by Mr. William Rodgers, when he was Transport Secretary in the Labour Government. He rejected plans by Holdens Coaches for a private bus service to serve local factories.

When the local bus authority appealed against a decision to grant a short-term licence it admitted that its service could not cope with the extra factory workers. The transport executive offered to put on another bus, which would run at a loss. Mr. Fowler yesterday overruled the objection to Holdens Coaches starting the service.

Midlands companies' export orders rise

By ARTHUR SMITH, MIDLANDS CORRESPONDENT

MANY MIDLANDS companies are reporting an increase in overseas business, according to the latest economic survey conducted by the Birmingham Chamber of Industry and Commerce.

Mr. John Warburton, director of the chamber, said: "Firms are making valiant efforts to maintain a high level of activity in spite of the extremely trying circumstances."

Home trade is depressed but export order books are strong and overseas business is picking

up for many companies. Production has kept up well and although there are signs that the cash flow position is deteriorating, it is not as serious or as rapid as might have been expected in view of the high interest rates," Mr. Warburton said.

The fact that planned levels of investment were not being reduced in spite of predictions that the country was moving rapidly towards recession provided "a hopeful sign for the future," he said.

Manx to take over Customs House

By WILLIAM CLUCAS

AN ERA ended when the doors of the Customs House in Douglas closed yesterday afternoon. For the last time the officials working there were officers of the British Government.

When the doors reopened this morning it was on behalf of the Manx Government, in control of the island's customs service for the first time since 1765.

As control over the island's affairs has increasingly been assured by Tynwald, the Parliament, and as the island has developed industrially with a strong financial sector, pressure has mounted for indirect taxation control from the British to the Manx Government.

VAT records

The introduction of value added tax to indirect taxation added to the pressure, because of the new-found importance to the Manx economy of the financial sector. While VAT records were kept by the British Government there were always fears in the financial sector that the VAT computer records of companies could be leaked to other British Government departments.

Now the two governments are partners in a Customs Union, and changes in indirect taxation made in Britain do not automatically apply in the Isle of Man. Until now, under the Common Purse agreement which the new agreement has replaced, the scope for the Manx Government to vary indirect taxation rates was very restricted. The minor differences possible were hardly noticeable factors in the cost of living.

To understand why Britain kept such a tight grip on Manx indirect taxation, a look at the island's relations with the mainland is needed. In the Viking era the ruler was the Norse King of Man and the Isles, latterly the Inner Hebrides. Later the island was sold to Scotland and in 1405 the Lordship of Man was given to the Stanley family, later to be Earls of Derby.

These baronial lords had great freedom, and in many ways the Isle of Man became an independent country. When Britain started to impose Customs duties on imports, the island developed a lucrative smuggling trade. Goods were openly landed, whatever tax the Lord imposed paid, and then shipped quietly out to the Cumbrian coast.

In 1765 under the British Revenue Act the Lordship of Man passed to the Crown. Because the smugglers were hitting British revenue hard, Revenue officers were sent to the island and its coast was patrolled. The smuggling did not stop,

and to try to reduce it dutiable goods were only allowed to be imported to the Isle of Man under licence.

This was a dark age in Manx history, and one which has left bitter memories.

Not until 1866, with the advent of an elected House of Keys, did Britain start to relax its stranglehold on the island's finances. Although the governor retained control of internal revenue a new customs agreement, the Common Purse, gave the Manx Treasury a right to customs revenue.

Under the agreement Britain staffed the customs houses, but the island received a portion of the total revenue raised by indirect taxes. This was based on the resident population plus an agreed figure for tourists visiting the island. Thus when tourism prospered so did the revenue from the Common Purse. But tourism, while it is still important to the Isle of Man, is not the major source of revenue it was. The changes in indirect taxation, and the structure of the economy, caused the demand for greater freedom, and the long negotiations which culminated in the Customs Union agreement which came into force today. And because it is not an imposed agreement, it can be abrogated by Tynwald. So after 215 years the Manx Treasury is master of its own house.

So when, on May 27, Mr. Percy Radcliffe, Finance Board chairman, presents the budget to Tynwald, for the first time he will be able to announce rates of direct and indirect taxation fixed by the Board, not in London.

The Board is now studying the estimates of the various government departments, and Mr. Radcliffe has warned that the level of public expenditure is under close examination. There can be little doubt that schemes promoted hard by various departments will fail to win approval.

Barriers

Recently, Mr. Radcliffe gave some indication of his strategic thinking. Some would like the island to emulate the Channel Islands in having lower duties on alcohol and tobacco, but this, says Mr. Radcliffe, would mean customs barriers and problems for the industrial sector of the economy, in which he would like to see continued growth.

Lower VAT rates have also been urged and the British 15 per cent rate has hit the island's cost of living hard. But there are indications that the island may be reluctant to relinquish the £10m it brought in during the last financial year.

However, Mr. Radcliffe thinks there is scope for changes in the structure of VAT rates because of anomalies in the application of the tax.

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Savings must be found, says Jenkin

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A GOVERNMENT drive to cut back on wasteful spending in the National Health Service and in local authority social services was outlined in the Commons last night by Mr. Patrick Jenkin, Social Services Secretary.

Opening the third day's debate on the Budget, he said the total cost of the NHS next year will be nearly £2.2bn at 1979 prices. "I have no doubt whatever that there is plenty of scope for getting value for this money," he declared. Health authorities would be expected to press ahead resolutely with the elimination of bogus incentive schemes and other unsatisfactory working practices of ancillary workers and ambulance men which had been identified by the Clegg Commission.

"I am also taking steps to see that the most glaring examples are brought to the attention of management by my department," he added. "We shall want to know, if action is not being taken, why it is not being taken."

He recognised that local authorities faced very difficult decisions on personal social services. Some were making savings by raising charges, cutting down administration and trimming non-essential services. In others, however, elected members were too ready to accept without question significant cuts in services for vulnerable groups.

"It really is the exceptional local authority officer who will voluntarily propose reductions in his own immediate headquarters staff," said Mr. Jenkin. "It is for elected councillors to



Patrick Jenkin: curbing growth. Stan Orme: attacking the Budget.

insist that savings should be found wherever possible by cutting down administration rather than by attacking services."

He pointed out that he was doing this in his own department. Since last May, nearly 2,000 DHSS posts had been phased out, almost 2 per cent of the total. In his headquarters departments the cuts were three times as big, 5.5 per cent.

A further 2,400 posts would be cut back during the coming year.

"It requires constant, unremitting pressure from elected members to force officials to

make administrative savings," he insisted. "It is inescapable that the growth of the Social Security budget should be curbed."

At the same time, he stressed that even after savings, the Social Security budget would still grow at 2 per cent a year.

Mr. Jenkin maintained that the Government had done a great deal to safeguard and improve social services.

"If I am supposed to be murdering the welfare state I am bound to say I am setting about it in a pretty rum way," he commented.

Mr. Jenkin also reiterated the

Government's determination to bring down the Public Sector Borrowing Requirement as a percentage of GDP. He recalled that Mr. Callaghan, Opposition leader, in a television interview on Sunday had suggested that the Government should borrow another £2bn. But Mr. Jenkin dismissed this as a "soft option."

Defending the decision to increase NHS charges, Mr. Jenkin declared: "This Government believes it is sensible to let changes make their contribution towards increased spending. What really matters is that the facilities of the Health

Service should be there when they are needed."

He stood by the controversial decision to raise prescription charges to £1 in December and emphasised that this only covered one-third of the real cost of drugs.

There were angry Opposition shouts of "come off it" when he defended the decision to increase child benefit by only 75p and said that in all the circumstances this was a fair judgment.

From the Opposition front bench, Mr. Stan Orme, Labour's Social Services spokesman, attacked the Budget as seeking to destroy "the very basis of the Welfare State."

He denounced it as a "class Budget" aimed at the worse off in the community.

Two and a half million people caught in the poverty trap would receive no additional help as a result of the Budget.

With the cutback in benefits, he said, the average working man who paid £9 a week in contributions would soon be asking: "What am I paying this for?"

Mr. Orme also condemned the Government's plans to reduce supplementary benefit to the families of strikers. He saw this as another Government move to attack the trade unions through legislation.

"This is an emotive issue created by the Government, with a great deal of assistance from the media who are trying to make a scapegoat within our society."

CSD officials hope the staging

Civil Service unions near agreement on pay deal

BY PHILIP BASSETT, LABOUR STAFF

CIVIL SERVICE unions are drawing towards agreement with the Government on a pay deal which will give most of the staff in the largest grades increases of about 18-19 per cent. The increases include wide variations across differing grades.

The union has sent a circular to its members, who form more than a third of total Civil Service white-collar workers, saying the size of the deal is likely to be about 18-19 per cent.

The Civil and Public Services Association, the largest union, is pressing a further idea, which would move the due date from April to June, or more probably July, in line with the settlement for the industrial civil servants.

This would allow the increases to be paid in one amount and would be the least expensive way for the Government to meet the cost of the deal.

Moving the date would provide future use of the Pay Research Unit comparability system to determine Civil Service pay increases. But officials are convinced the risk is worth taking since pressure is building up in both the CPSA and the Institution of Professional Civil Servants to withdraw from the system.

The overall size is roughly the same for the CPSA. Officials of the First Division Association, which represents about 10,000 top civil servants, and whose negotiations follow closely those of the CPSA, will recommend acceptance of the deal to the union's executive tomorrow.

The Civil Service Union, which represents lower-grade staff, is also likely to be able to settle quickly since some of its

grades PRU-based increases fall below the 14 per cent cash limit figure, and range as low as 12 per cent. A number of the unions' grades are likely to reach agreement after clearing

up an outstanding problem with the maxima for the union's two largest grades of Clerical Officer and Clerical Assistant.

The union has sent a circular to its members, who form more than a third of total Civil Service white-collar workers, saying the size of the deal is likely to be about 18-19 per cent.

One point on the union's scales shows an increase of just under 23 per cent, but the variations are wide. Last year one of the union's scale points had a 43.7 per cent increase, but the overall level for the main grades was 20-22 per cent.

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Chancellor criticised on health insurance

Nott refutes import controls scare stories

BY IVOR OWEN



Nott: Complained of exaggerated talk.

SCARE STORIES that Britain faces imminent and total de-industrialisation are "simply not true," Mr. John Nott, the Trade Secretary, declared in Commons yesterday.

He emphasised that the Government has no plans for imposing further import controls on manufactured goods.

Mr. Nott complained of exaggerated talk about the de-industrialisation of Britain when agreeing with Mr. William Hamilton (Lab, Central Fife) that there was probably a majority of MPs who would refuse to accept the view that permanent and general import controls offered the most effective solution to Britain's trading problems.

But Mr. Hamilton argued that there was an increasingly strong case for further selective import controls on a temporary basis if only to prevent or at least retard the de-industrialisation process.

While acknowledging that Mr. Hamilton had urged temporary rather than permanent import controls, Mr. Nott pointed out that, if motor vehicles alone were excluded, the import export ratio had only declined by 1 per cent in 1978 and 1979.

Mr. Anthony Grant (C, Harrow Central), warned that temporary import controls could all too soon become permanent and develop into a slippery slope and a form of protectionism from which it

was hopeless to escape. If this were to happen, he said, it would be disastrous for the British economy and do nothing for the interest of consumers or increase the efficiency of British industry.

Mr. Nott agreed that the temporary import controls imposed would probably retaliate against British exports whether the controls were temporary or permanent.

Britain, he stressed, was an exporting nation with nearly one-third of its gross domestic product in exports.

Both the Commission and COSIRA are currently under review. However, Mr. Tom King, the Local Government Minister, has said that the two organisations will have a continuing role.

Review

In addition, COSIRA receives a further £8m from the Industrial and Commercial Finance Corporation and the clearing banks.

Both the Commission and COSIRA are currently under review. However, Mr. Tom King, the Local Government Minister, has said that the two organisations will have a continuing role.

Government support for rural industries

By John Lloyd

THE GOVERNMENT is to continue its support for the Development Commission and its subsidiary, the Council for Small Industries in Rural Areas. The Commission receives £18m a year from Government, of which £2m is loaned by COSIRA.

Mr. Alan Clark (C, Plymouth Sutton), one of the few Government backbenchers who has consistently advocated import controls, claimed that the bulk of the questions put to the Minister, his detailed replies, and the earlier pronouncements on tufted carpets and man-made fibres, admitted the case for protectionism and its effectiveness.

In these circumstances it is right to assume that the Government's only objection to the wider application of import controls was fear of retaliation.

Mr. Nott denied that he had admitted the need for protectionism.

"What I do admit is the need for fair trade," he said.

Mr. Eric Heffer (Lab, Liverpool Walton), suggested that the Government should take a lesson from the Japanese who, while not operating strict import controls, so hedged round products going into their country that an effective system of import controls was in operation.

Both the Commission and COSIRA are currently under review. However, Mr. Tom King, the Local Government Minister, has said that the two organisations will have a continuing role.

Constraints

"There is undoubtedly a major job to be done, and one in which private sector funds as well as public resources have a vital part to play. So soon after Sir Geoffrey Howe's Budget, no one can be in any doubt of the severe constraints on public funds. I am therefore particularly pleased at the way in which both the Commission and COSIRA have managed to help by enlisting private sector funds as well."

Engineering groups criticised

BY ALAN PIKE

SOME PROFESSIONAL engineering institutions are supporting the Finniston Report's central proposal for a new engineering authority in such a way as to render the concept meaningless," Mr. John Lyons, general secretary of the Engineers and Managers Association said yesterday.

There were said Mr. Lyons, honourable exceptions, including the institutions of electrical engineers and chemical engineers. However, the Council of Engineering Institutions was proposing the gifting of the authority by establishing three separate organisations instead of one. The Institution of Mechanical Engineers wanted a weaker authority without the political standing proposed by Finniston.

No Government decision has been taken on the report's recommendations for the engineering authority and changes in education and registration of professional engineers. The sub-

ject is high on the agenda for tomorrow's meeting of the National Economic Development Council.

Mr. Lyons said the central message of Finniston could be summarised very simply. He said in Britain the engineer was less well used, less well trained, less well regarded and less well paid, than in any major industrial competitor country. This was one of the principal reasons for the nation's industrial decline.

Establishment of the engineering authority would demonstrate that Parliament at long last recognised the central importance of the industry and it would "introduce an organisation able to speak for it at national, political level which for the first time will have real political clout."

Shorter hours deals increasing

BY PAULINE CLARK, LABOUR STAFF

NEARLY 20 per cent of workers have won agreements for reduced hours in the past two years, says a survey published yesterday by the Labour Research Department.

In what is the biggest survey claims is the biggest survey published on the subject, 4m workers are shown to have been affected by 59 national and 247 local agreements.

Evidence that the trade union campaign to cut hours "has built up real momentum since 1978" is compiled in the department's latest issue of Bargaining Report, a bi-monthly publication for trade union negotiators.

The report says that apart from the engineering agreement, which dominated the total number of workers

covered by such agreements, there were "dozens" of other deals in industries affecting the public and private sector and manual and non-manual workers.

Shorter hours agreements applied to a slightly higher proportion of private sector workers, but more than 1m public sector employees—15 per cent of the total—won 12 agreements.

Among white-collar workers, deals on a 35-hour week are becoming a "practical target" for negotiators, especially in industries such as printing which are affected by new technology, says the report.

The survey finds that nearly 750,000 workers already have

a shorter week because of agreements in force. About 400,000 are covered by national agreements, and about 300,000 by local ones.

Thirty-two national agreements affecting 3.6m employees are due for implementation between now and the end of next year.

A one-hour cut in the 40-hour week is a common formula for manual workers, but a number of major employers have agreed bigger cuts, says the report. These are said to include Metal Box, Ronson Products, BAT, Fisons, Reliant and Beecham.

The research department is trade union sponsored and has 1,900 affiliated union bodies.

United Newspapers hit by NGA stoppage

BY ELINOR GOODMAN, LOBBY STAFF

NEARLY 40 provincial newspapers in the United Newspapers Publications group were hit by a 24-hour stoppage by print craftsmen from midday yesterday as part of a national campaign of action over pay in the general print industry.

United Newspapers said all its seven evening papers were prevented from appearing yesterday and its dailies would not appear this morning. The action would also affect its 30 weeklies although they were not expected to be prevented from publishing.

The action, in the form of mandatory

branch meetings of members of the National Graphical Association, followed a similar pattern of disruption last week at newspapers owned by the Thomson Regional and the Northcliffe groups.

About 65,000 printers employed on provincial newspapers and general print companies are involved in the NGA's campaign of selective action in support of an £80 minimum earnings claim and a 37½ hour week by July 1982.

Employers represented by the Newspaper Society and the British Printing Industries Federation have offered 275 and a shorter week by July 1982.

Liverpool port to stay closed

THE OFFICIAL dock strike over the handling of an export cargo of steel, which has closed the Port of Liverpool for 12 days, is to continue in spite of the likely settlement of the steel strike.

Talks were resumed yesterday between the Liverpool Port Employers' Association and the Transport and General Workers' Union, but were adjourned after 2½ hours.

The employers said: "The meeting failed to resolve the outstanding point of difference."

This is understood to centre on the handling of an export cargo of steel which sparked off the strike.



STEEL: Challenged Labour Social Democrats.

Steel's 'breakaway appeal' to Labour

BY ELINOR GOODMAN, LOBBY STAFF

MR. DAVID STEEL, the Liberal leader, yesterday launched his party's most aggressive and carefully-tailored bid for disillusioned Labour supporters with a challenge to Labour's Social Democrats to show the courage of their convictions by breaking out of what was now a "bankrupt party."

Specifically mentioning Shirley Williams and Bill Rodgers by name, he said that Social Democrats in the Labour Party were already nearing the end of their tether. This year's Labour Party conference would leave them with no honest option but to break away. The Liberal Party, he promised, would be prepared to work with

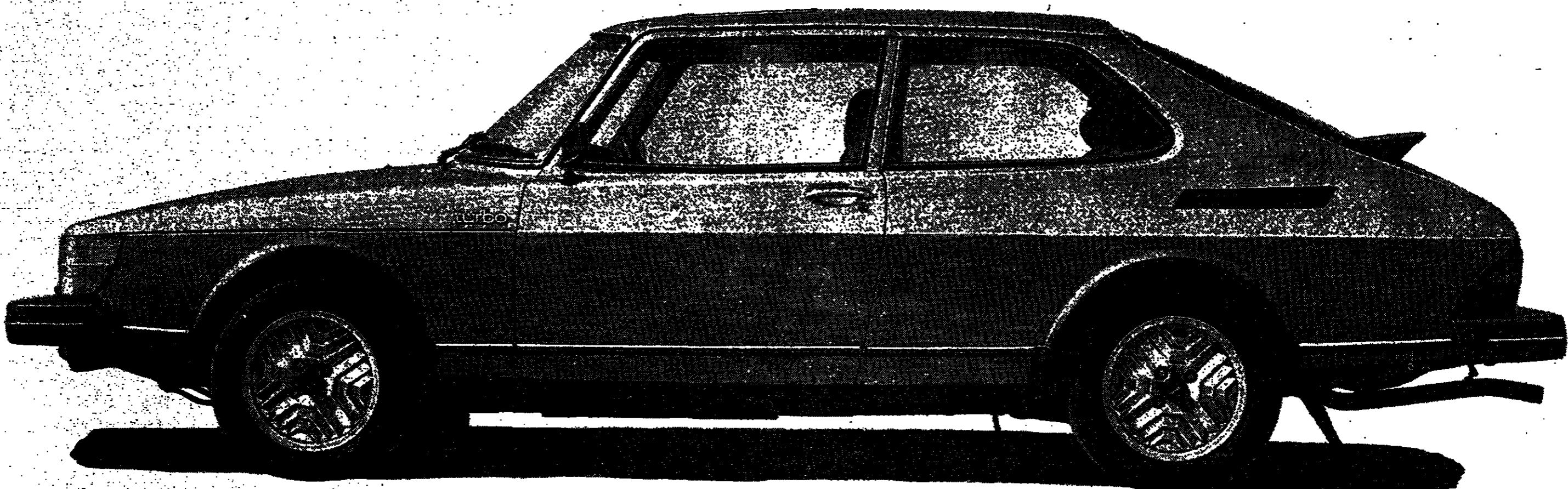
such a breakaway. Mr. Steel, whose recent talk of the Liberal Party forming the nucleus of some new grouping of the centre has alarmed some local Liberal parties, made it clear, however, that there was no question of the Liberal Party being submerged into a new centre party "at least until after the next election."

He said he had told those Labour MPs who had asked him what help they could expect from the Liberal Party that they had now taken over the mantle of true social democracy from Labour. Labour, they claimed, was now incapable of putting forward relevant new ideas.

Before the Liberals would be

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Results

1st	Car
2nd	SAAB 900 Turbo
3rd	Vauxhall Royale
4th	Opel Monza
5th	Renault 30TS
6th	Ford Granada Ghia 2.8i
7th	Renault 30TX
8th	Jaguar XJ5.3
9th	Citroen CX Pallas
10th	Audi Avant GL55
11th	Rover 2600
12th	SAAB 900 GLE
13th	Lancia Gamma
14th	BMW 730
15th	Peugeot 604Ti
16th	Mercedes-Benz 280SE
	Datsun 280ZX 2+2

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What Car? - APRIL '80

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First mandatory standard published for inflation accounting practice

THE UK and Irish accountancy bodies yesterday published the first mandatory accounting standard for the British Isles on "inflation" accounting.

The new standard, known as statement of standard accounting practice 16, or SSAP 16, applies to published accounts for periods beginning after January 1, 1980.

SSAP 16 applies to all listed companies and large unquoted companies, and is advisory as far as other business entities are concerned.

It prescribes the following as standard accounting practice:

Scope
1—This accounting standard applies to all annual financial statements intended to give a true and fair view of the financial position and profit or loss other than those of entities falling within the categories listed below:

(a) entities which do not have any class of share or loan capital listed on the Stock Exchange and satisfy at least two of the following three criteria: (i) they have a turnover of less than £5,000,000 per annum; (ii) their balance sheet total at the commencement of the relevant accounting period is less than £2,500,000 as shown in the historical cost accounts; and (iii) the average number of their employees in the UK (UK entities) or in the Republic of Ireland (Republic of Ireland entities) is less than 250;

(b) wholly-owned subsidiaries of companies or other entities where the parent is registered in the UK or Republic of Ireland;

(c) (i) authorised insurers, (ii) property investment and dealing entities, with the exception of such entities as hold the properties of another entity within the group to which this standard does apply; and (iii) investment trust companies, unit trusts and other similar long-term investment entities; and (d) entities whose long-term primary financial objective is other than to achieve an operating profit (before interest on borrowing); such entities may include charities, building societies, friendly societies, trade unions and pension funds.

2—Annual financial statements of entities coming within the scope of the standard should include, in addition to historical cost accounts or historical cost information, current cost accounts prepared in accordance with this standard. The current cost accounts should contain a profit and loss account and balance sheet, together with explanatory notes.

3—This requirement to include current cost accounts in addition to historical cost accounts or historical cost information can be complied with by:

(a) presenting historical cost accounts as the main accounts with supplementary current cost accounts prominently displayed;

(b) presenting current cost accounts as the main accounts with supplementary historical cost accounts; or

(c) presenting current cost accounts as the only accounts accompanied by adequate historical cost information. The historical cost disclosure requirements will be clarified when the EEC Fourth Directive is enacted in UK/Irish law.

Meanwhile, an entity preparing current cost accounts as its only accounts should provide at least

the current cost balance sheet.

4—Assets and liabilities should be included in the balance sheet, as far as practicable, on the following basis:

(a) Land and buildings, plant and machinery and stocks subject to a cost of sales adjustment—at their value to the business;

(b) Investments in associated

entities;

5—Where a proportion of the net operating assets is financed by net borrowing, a gearing adjustment is required in arriving at the current cost profit attributable to the shareholders. This should be calculated by:

(a) expressing net borrowing as a proportion of the net operating assets using average figures for the year from the current cost balance-sheets; and

(b) multiplying the total of the charges or credits made to allow for the impact of price changes on the net operating assets of the business by the proportion determined at (a).

This adjustment, normally a credit, could be a debit if prices fall.

6—No gearing adjustment should be made in the profit and loss accounts of Nationalised Industries in view of the special nature of their capital structure. Accordingly, in such cases interest on their net borrowing should be shown after taxation and extraordinary items.

7—The treatment within the current cost profit and loss account of gains and losses on asset disposals, extraordinary and exceptional items, prior year items, income from associates, group consolidation adjustments, minority interests and the translation of foreign currencies, should, where practicable, be consistent with the definitions of profit set out in this standard. Where this is impracticable, the treatment adopted should be disclosed in a note to the current cost accounts.

The current cost balance sheet

8—Assets and liabilities should be included in the balance sheet, as far as practicable, on the following basis:

(a) Land and buildings, plant and machinery and stocks subject to a cost of sales adjustment—at their value to the business;

(b) Investments in associated

entities;

9—Reserves in the current cost balance sheet should include revaluation surpluses or deficits, and adjustments made to allow for the impact of price changes in arriving at current cost profit attributable to shareholders. Amounts to reduce assets from net current replacement cost to recoverable amount should be charged to the profit and loss account.

Contents of accounts

Profit and loss account

10—The current cost profit and loss account should show (not necessarily in this order):

(a) the current cost operating profit or loss;

(b) Interest/income relating to the net borrowing on which the gearing adjustment has been based;

(c) the gearing adjustment;

(d) taxation;

(e) extraordinary items; and

(f) current cost profit or loss (after tax) attributable to shareholders.

11—A reconciliation should be provided between the current cost operating profit and the profit or loss before charging interest and taxation calculated on the historical cost basis giving the respective amounts of the following:

(a) depreciation adjustment;

(b) cost of sales adjustment;

(c) monetary working capital adjustment and, where appropriate, interest relating to monetary working capital; and

(d) other material adjustments made to profits calculated on the historical cost basis when determining current cost operating profit.

The adjustments for cost of sales and monetary working capital may be combined.

Balance sheet

12—The current cost balance sheet (which may be in summarised form when a full historical cost balance sheet is disclosed) should show the assets and liabilities of the entity on the bases required by this standard. Notes to the balance sheet should disclose the totals of net operating assets, net borrowing and their main elements. The balance sheet should be supported by summaries of the fixed asset accounts and the movements on reserves.

Notes to the accounts

13—The notes attached to the current cost accounts should describe the bases and methods adopted in preparing the accounts particularly in relation to:

(a) the value to the business of fixed assets and the depreciation thereon;

(b) the value to the business of stock and work in progress and the cost of sales adjustment;

(c) the monetary working capital adjustment;

(d) the gearing adjustment;

(e) the basis of translating foreign currencies and dealing with translation differences arising;

(f) other material adjustments to the historical cost information; and

(g) the corresponding amounts.

Earnings per share

14—Listed companies should show the current cost earnings per share, based on the current cost profit attributable to equity shareholders before extraordinary items.

(h) All liabilities—on the historical cost basis.

Group accounts

15—A company which is the parent company of a group and which is required to produce current cost group accounts should produce such group accounts in accordance with the principles set out in this standard. But if it need not produce current cost accounts for itself as a single company where historical cost accounts are the main accounts.

Corresponding amounts

16—In all accounts prepared in accordance with this standard corresponding amounts for the preceding period should be stated. But unless current cost accounts are the main accounts, corresponding amounts need only be included for the first period for which current cost accounts are prepared if they are readily available.

Relationship with other standards

17—Existing standards issued for use with historical cost accounts apply to current cost accounts except where a conflict arises from the conceptual difference between the systems. The four fundamental accounting concepts in SSAP 2 should be observed and information on accounting policies should be given. The source and application of funds statement required by SSAP 10 should be compatible with the main accounts.

Date from which effective

18—The accounting practices set out in this standard should be adopted as soon as possible. They should be regarded as standard for annual financial statements relating to accounting periods starting on or after January 1, 1980.

Pre-tax profits 'will fall by 35%

THREE LEADING City stockbroking firms—W. Greenwell, Phillips and Drew, and de Zoete and Bevan—published circulars yesterday estimating the impact of the new CCA accounting system on quoted companies reported results.

Greenwell estimates that, on average, 1979 pre-tax profits will fall by 35 per cent under the SSAP 16 method of accounting, as compared with traditional historic cost methods. This estimate is based on expected results from 185 major listed companies for which Greenwell analysts produce forecasts.

Phillips and Drew, basing its estimates on the effects of SSAP 16 on the profits of 150 major quoted companies, is broadly in line with Greenwell in forecasting a 36 per cent decrease in 1979 reported pre-tax profits.

At the post-tax level, published profits are halved. However, the more meaningful comparison for investment analysts is between the historic cost fully-taxed profits and the CCA profits with no deferred tax. On this basis the reduction in post-tax profits under CCA is about 33 per cent.

Looking to 1980 results, Phillips and Drew expects the average reduction in pre-tax profits to be about 40 to 45 per cent. "CCA dividend cover will be down to about 1.1 times, implying that almost half the companies will be paying dividends which are not fully covered by CCA earnings."

Turning to the balance sheet and using 1978 figures P and D reckon that capital employed rises 35 per cent under SSAP 16, while shareholders' funds, and net asset values, rise by as much as 55 per cent. As a result, balance sheet gearing, which was at an historically low level at the end of 1978, falls from 21 to 15 per cent.

De Zoete and Bevan says that a current cost return on capital employed of between 8 and 10 per cent would appear to be an adequate aim for a company. The equivalent required net of

tax return on shareholders' equity would be about 6 per cent.

While these returns appear to be higher than those which appear to be earned based on government statistical sources, de Zoete believes that the official figures may be understating the true position.

The claim is backed up by a study of current cost profitability of 31 large manufacturing companies which have published adequate CCA information for years ending around December 1978.

The average CCA return of 7.2 per cent on capital employed is depressed by the inclusion of a few large companies such as Dunlop and GKN, which have a materially lower return. If other dominant companies such as ICI and Unilever were removed from the figures, the other 22 companies in the sample have an overall current cost return on capital employed of 10 per cent.

This will mean continued appreciation of shares in the financial and service sectors by comparison with those in manufacturing; there will also be differential price movements within the manufacturing sector between the shares of companies which can achieve adequate current cost profitability and those which cannot."

"In our view this is an entirely adequate level of profitability, and suggests that, before the onset of the current recession, there were a large number of major British companies which were earning a highly respectable rate of current cost profit on their assets," comments de Zoete.

De Zoete believes that over the next two years investors will turn increasingly to shares in companies with adequate current cost profitability, and that the prices of shares with low or negative current cost profits will suffer relatively.

This will mean continued appreciation of shares in the financial and service sectors by comparison with those in manufacturing; there will also be differential price movements within the manufacturing sector between the shares of companies which can achieve adequate current cost profitability and those which cannot."

THE list below shows Greenwell's estimates of the effects of applying SSAP 16 adjustments industry by industry.

SSAP 16 Pre-tax Change Compared With

FIA SECTORS Historic Cost

Badly affected

Textiles —76

Motors & Distributors —64

Metals —54

Chemicals —51

Oil (BP only) —48

Mech. Engineering —40

Packaging & Paper —36

Banks —35

Pharmaceuticals —29

Average

Electricals, Radio, TV —27

Food Manufacturing —26

Building Materials —23

Breweries —22

Tobacco —21

Food Retailing —16

Little affected

Stores —72

Insurance Brokers —11

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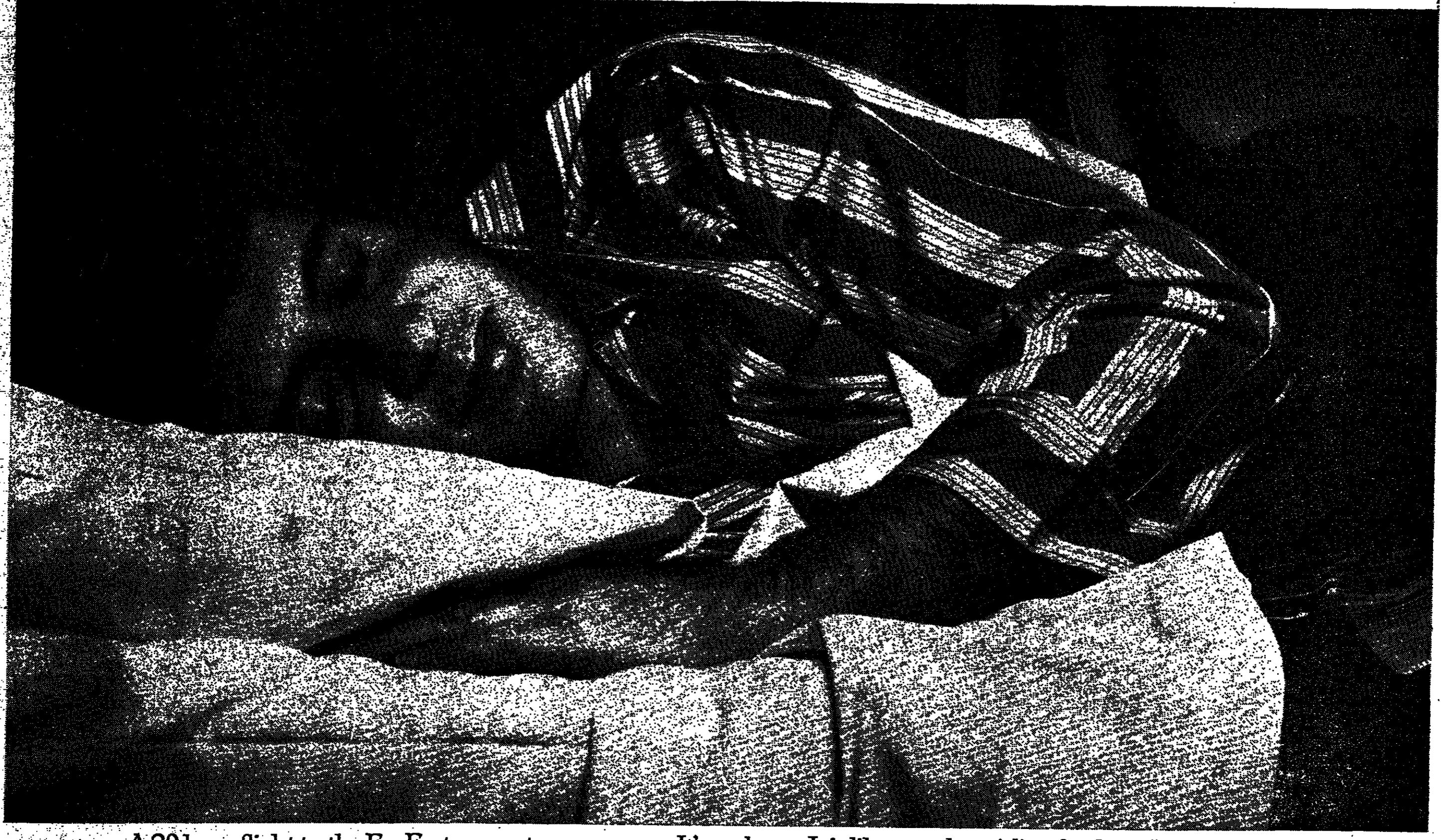
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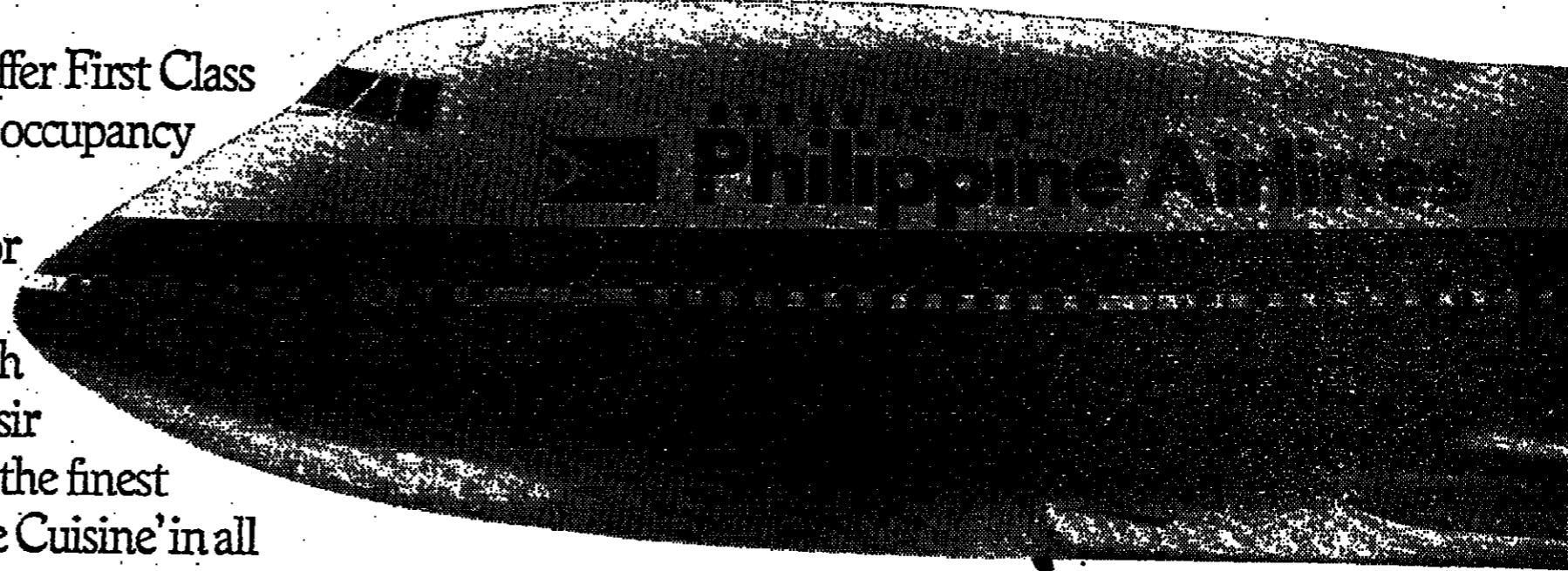
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FINANCIAL TIMES SURVEY

Tuesday April 1 1980

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Banking in West Germany

The mounting current account deficit and other unfamiliar—as well as unwelcome—elements in the West German economic scene have thrown the financial sector into some disarray. A reversal of the trend will demand considerable effort, in which the banks will have a key role to play.

Sudden shift in ground rules

By Jonathan Carr

THE GERMAN BANKS have been called leaders of the entrepreneurial spirit of the nation—and at least in the 1970s that seemed true. The great expansion of their business at home and abroad aided and reflected the image of West Germany as the economic leader of Europe and as the second biggest trading country in the world. Can the banks maintain this growth rate in the 1980s? More challengingly, should they even try, and if so on which sectors should their future expansion be

of the Deutsche Mark as a term or an absolute change? The answer is that neither the second reserve currency (albeit far behind the dollar and against the wishes of the German monetary authorities). Indeed the appreciation of the currency—increasing the relative size of the balance sheet totals of German banks compared to those of foreign competitors—was one factor which helped make evident internationally the rise of this new force in banking.

As the Federal Republic enters the 1980s, this coherent and happy picture has changed to one of disorientation. The German monetary authorities, who only recently were acting to stem inflows of foreign funds on grounds that these upset their money supply targets and increase inflation, have completely reversed their policies. The aim now is to encourage such inflows so as to try to maintain a stable Deutsche Mark as a bastion against imported inflation, caused in particular by the rising price of oil expressed in terms of a strong dollar. Meanwhile the Federal Government is borrowing funds from the oil producers to help its own budget deficit—and is partly bypassing the commercial banking apparatus in doing so.

The visible trade surplus is declining (as are the Bundesbank's reserves) and the current account deficit is increasing. This is not the picture of Germany which the world has come to know and (sometimes unwillingly) admire. Is it a temporary distortion of a pat-

the ordinary "German-in-the-street." No doubt this process was inevitable. As personal wealth grew with Germany's economic upswing, the pressure for the banks to cash their net over (or perhaps one should say extend their services to) the new legions of small savers became overwhelming. It is impossible to imagine the economic take-off of Germany in the late 19th century or its rebuilding after World War II without the close relationship between the banks and their industrial customers. But likewise the development of the German consumer society of the last couple of decades would have been unthinkable without the new orientation of the banks towards "Massengeschäft"—banking services for everyone. In fact profitability on this basis of comparison has declined each year since 1975. The same goes for the regional banks (although their position in this respect is better than at the very start of the decade) and for the credit co-operatives. Of the major groups only the savings banks and the closely linked central Giro institutions both markedly improved their position against 1970 and broke the trend of decline since 1975.

Even without the new developments in Germany's international position, an examination of trends in German banking business over the last decade gives reason for pause. On the face of it the figures are highly impressive, with the big banks increasing their business volume from DM 78bn in 1970 to DM 218bn in 1978, the savings banks from DM 179bn to DM 408bn and the credit co-operatives from DM 58bn to DM 184bn. But a comparison with the profits generated by this explo-

sion of activity quickly reduces the euphoria. It would probably be a little unfair to compare the results of 1979 with those of 1970, since last year was clearly a poor one and in any case full details are not yet available. But in 1978 many banks produced some of the biggest profits in absolute terms in their history—eliciting some grumbling from customers about the size of bank charges and some wagging of fingers from the political Left.

Yet for the big banks the operating result in 1978 expressed as a percentage of business volume totalled 0.54—hardly up from the 0.53 achieved in 1970 and well down on the 0.86 of the banking "boom" year 1975.

In fact profitability on this basis of comparison has declined each year since 1975. The same goes for the regional banks (although their position in this respect is better than at the very start of the decade) and for the credit co-operatives. Of the major groups only the savings banks and the closely linked central Giro institutions both markedly improved their position against 1970 and broke the trend of decline since 1975.

For the big banks and the regional banks this same comment applies. Both have made Herculean efforts over the past decade to hold down administrative expenses—and have met with some success. But simultaneously the net interest and the net commissions both have received have declined as a percentage of business volume. It would clearly be

absurd to ring an alarm bell over this development—but it would be just as wrong to be misled by absolute growth figures alone.

The rapid business expansion has had its price, and the trend is not one which could be tolerated indefinitely. One sign that this has been recognised is the current efforts of the banks to persuade customers to pay something like an economic price for transactions into and out of their accounts—an operation almost as hard as persuading readers to pay an economic price for a newspaper.

Winners

The time is clearly ripe for a consolidation in *massengeschäft*. It is also ripe for a new drive by the banks into an even closer relationship with all those branches of industry which are, or could be, export winners. That implies, among other things, support for high-technology sectors and the ability to spot the entrepreneur with the good new idea but without the capital to develop it. In essence, that is what the banks have tried to do, along side their drive for the small saver.

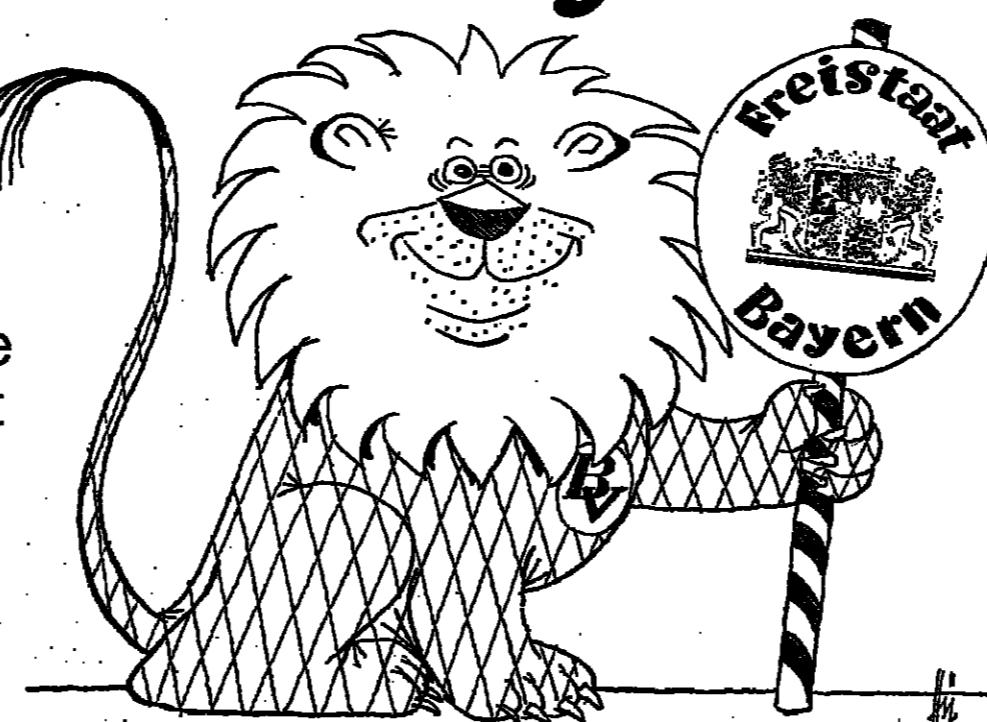
But the national need for development of high-value, high-technology goods which will have the edge on the competition in world markets is greater than ever. It cannot be done without the banks, and it imposes on the banker as well as the industrialist greater demands than ever.

It is similarly ironic that the debate about controlling activities in the Euromarkets, where German banks play a leading role, intensified just as these markets became more important than ever. It is apparent that the commercial banks alone cannot deal with the increased problems involved in recycling the surplus funds of the OPEC countries. But it is also clear that the recycling problem cannot be solved without the banks. At the start of the 1980s much of the theoretical discussion even at the end of the pyramid.

CONTENTS

Network	II
Commercial banks	II
Landesbanks	III
Foreign banks	III
Bundesbank	IV
Industrial links	IV
Stock markets	V
Top bankers	VI

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BANKING IN WEST GERMANY II

Dense network around the country

GERMAN BANKS

(position at end-1979)

Banking Group	Business Number	Business volume (DM/ba)
Commercial Banks	250	537
of which:-		
a) Big banks	6	228
b) Regional banks	100	238
c) Branches of foreign banks	56	38
d) Private banks	88	33
Central Giro Institutions	12	356
Savings Banks	603	477
Central Institutions of Credit Co-operatives	10	89
Credit Co-operatives	2,294	229
Mortgage Banks	39	285
Instalment Sales Financing Institutions	126	25
Banks with Special Functions	17	137
Postal Giro and Postal Savings Offices	15	40
Total	3,366	2,176

Source: Deutsche Bundesbank

ness of the small saver or the medium-sized business enterprise.

The Girozentrale act not only as central banks to the Sparkassen but as house banks for the government of the provincial States in which they are based. Increasingly they have spread their wings to compete in international business; too, led by the biggest of them, Westdeutsche Landesbank Girozentrale. Argument has long raged — and no doubt will long continue — over how far these institutions, with a particular local responsibility, should expand their presence on the international circuit.

There are even more credit co-operatives (Kreditgenossenschaften) than there are Sparkassen, also with their own central institutions and also competing for the small saver's money. The two kinds of co-operative are the people's banks (Volksbanken) and the Raiffeisen banks (named after the man who founded them). Both have their origins in the last century — the former to help urban workers develop financial solidarity, the latter doing much the same for those working on the land.

Of the remaining banking sectors, the mortgage banks (Hypothekenbanken) are the most important — 39 of them, with a business volume of DM 265bn, chiefly engaged in long-term lending against security or public guarantee.

Jonathan Carr

The business volume of the three together (numbered in the accompanying table as six since they have three West Berlin subsidiaries) accounts for little more than a tenth of the overall total — though they are indeed powerful, offering under one roof that universal service as clearing bank, merchant bank and broker for which the German system is renowned and sometimes rebuked. But they face growing competition at home and abroad not least from regional institutions (like Bayerische Vereinsbank of Bavaria) which are rapidly outgrowing the provincial origins their titles imply.

The two other categories of commercial banks have been angling well for their future.

A major force for all these banks to reckon with is that of the savings banks (Sparkassen), with their huge network of more than 16,000 branches penetrating the German banking scene. But the number of private banks has about halved over the last decade — with confidence particularly badly shaken by the Herstatt collapse of 1974. Still, the Herstatt shock waves have receded — and many of the private banks which remain have shown a resilience which

Commercial banks strong but not all-powerful

WEST GERMANY'S three major commercial banks — Deutsche Bank, Dresdner Bank and Commerzbank — are large organizations by any standard. On a world scale they were ranked fourth, ninth, and 20th respectively in The Banker magazine's 1979 listing of top banks around the world. Together they employ around 80,000 staff, have around 3,000 offices and deal with some 11m customers — apart from other banks.

They are of course the flagships of everything that is special about German banking. Most of all they are universal banks, providing investment and commercial banking services side by side with little apparent concern for Anglo-Saxon concerns about conflicts of interest.

They are managed by men of high calibre, their management board members certainly have a reputation which stands them in good stead in the international banking community, and foreign bankers in Germany say their branch managers are better educated and more competent than their counterparts in Britain or the U.S. Thus is probably part of the German tradition, but it may also have something to do with the demands and attractions of universal banking.

People at Deutsche, Dresdner and Commerz are undoubtedly banking in a vacuum. They speak of close ties with Government and industry, of what is good for Germany, and of their banks' part in the extraordinary economic miracle which has taken place in post-war Germany.

Despite their relative international strength the big three banks do not exactly dominate banking in West Germany in anything like the way that the UK banking market is controlled by the big four clearing banks. Deutsche Bank, the largest of the German banks, reckons it has no more than 8 per cent of the retail banking market, and only 4 per cent in terms of deposit-taking. The other two banks together would be doing little more than the same again.

Dismiss

So while Deutsche, Dresdner and Commerz are undoubtedly the leaders on the German banking scene, they are by no means dominant. They operate in a market in which some 5,000 banks compete very strongly for a share of the cake. Against this background it is easier to understand why their senior executives can so easily dismiss claims of unfair competition from foreign banks in Germany. German commercial bankers think they are giving nothing much away when they say that the problems of the foreign banks relate to their organisations and their inability to approach the German banking market in the way the German banks do.

Deutsche Bank is the largest of the big three, with total disclosed group assets of DM 150bn, 42,000 staff and 1,100 offices throughout Germany. As a branch bank it is to a large extent a retail bank. Indeed, 60 per cent of Deutsche Bank's total deposits come from retail — in New York anyway.

If German bankers, like many bankers elsewhere, are reluctant to disclose their true assets, and results they are not hesitant when it comes to talking about strategies, both national and international.

Dresdner, the second largest of the three, has published total assets of DM 140bn and 1,000 branch offices. Like Deutsche Bank it is headquartered in Frankfurt.

Commerzbank, the smallest of the three as a result of losing substantial operations in East Germany, has around 900 branches and 20,000 staff.

Euphemisms like "disclosed" and "published" are particularly necessary when it comes to the accounts of German banks, though it is only necessary to look at other aspects of their lengthy and often informative annual reports to realize that they do not have the same blanket disdain for those who are interested in their affairs as banks in other European countries. Apart from all the normal problems of German company accounts — the extent of consolidation and adherence to tax-based and often unsound accounting principles — the accounts of banks have the added negative credibility factor of secret reserves.

As such the published accounts do not fully reflect the true size of the individual banks, nor can there be any certainty that reported earnings bear any exact and logical relationship to what has really happened during the year.

Because the accounting rules which the banks have to comply with are outmoded and irrelevant to the needs of shareholders or other account users the banks seem to get themselves tied up in all sorts of half meaningless book-keeping jargon.

The need for sensible accounting is nevertheless a live issue, one to which the banks seem to be giving more consideration. At last year's annual meeting of Deutsche Bank a shareholder questioning secret reserves was told by joint speaker Dr. Wilhelm Christians that "the balance sheet was always compiled in accordance with the letter and the spirit of the law and with prevailing opinion."

The formation of undisclosed reserves was not a veiling tactic, he asserted, but "a necessary prerequisite in order to be able to continue sound management of the bank and also to safeguard for difficult years."

Speaking further on the matter a few weeks ago Dr. Christians was not adamant. However secret reserves might be one of the most difficult things for the German banks to give up, he said. "We fight a permanent war against unexpected events."

Despite whatever innovations his board colleague, Dr. Eberhard van Hooven — the leading personality of German and continental Europe's retail banking — could introduce to retail banking outside Germany, Dr. Christians says Deutsche Bank is not interested in retail banking outside Germany. Dr. Christians has nothing to do with serving our domestic customers." He declares implying an objective for Deutsche Bank which is above and beyond mere profit. Asked whether the UK, the largest unbanked retail market in Europe, has not at least

attracted his attention, he simply states that the ERIC banks have agreed not to compete in retail banking in their domestic markets.

Dr. Manfred Meier-Preschany, board member responsible for international banking at Dresdner, paints a vastly different picture so far as his bank's international ambitions go. "We have to find our growth pattern abroad. Our network [branches in New York, Chicago, Los Angeles, London, Paris, Tokyo, Madrid, Hong Kong and Singapore] is not complete. We feel very positive about the U.S., Latin America and the emerging role of the Far East," he declares.

Yes, he recalls. Dresdner first went international with its objective of serving German industry. But that limited objective was abandoned five years ago. "We now want to be represented in all the important international centres."

Does this mean that Dresdner is interested in buying a U.S. bank? Dr. Meier-Preschany is reluctant to answer the question but very much leaves the impression that he personally is that way inclined.

He is obviously a man of vision. At a recent London conference he spoke of the possible changes which may come about in international banks over the coming years.

"...their multinational character could well step by step be replaced by a transnational one, with their shareholders, if not their majority ownership, spread among all countries in which they operate."

Asked to amplify on this, the prefers to talk in generalities: "If you are in Rome, you do as the Romans do." Speaking of foreign banks entering the U.S. Dr. Meier-Preschany said: "I wouldn't be at all surprised to see more foreign banks deciding to enter the retail banking arena and chase a bigger pack of middle-size corporate customers."

Commerzbank, the smallest of the three, seems to be taking a broadly similar stance to Deutsche as far as further international expansion is concerned. At present the bank has operating units in a dozen foreign centres, including New York and Chicago. Dr. Wolfgang Jahn, board member responsible for international affairs at the bank, says there are two or three more spots around the globe where Commerzbank could open branches. The possibility of a U.S. takeover was "a permanent question for discussion." However, the bank had no plans and tended towards a period of consolidation.

Dr. Jahn agrees that Latin America would be an attractive area for expansion. "But nationalism makes it impossible to buy a bank there." Commerzbank's London office, employing some 80 people, was a first-class operation, he said. It had become a turning-table for a number of international opportunities. "The latest stage of expansion has been getting contact with British companies. We have made some big loans." Michael Lafferty

BANKING IN WEST GERMANY III

Landesbanks' forays abroad cause home unease

DO THE LANDESBANKS of West Germany have a peculiar talent for backing losers? The question may seem a little harsh—but consider the record of embarrassing mishaps over the past decade.

GROWTH OF TOP SIX LANDESBANKS		
	(Bal. sheet total DM bn)	
Westdeutsche	1973 1978	53.8 85.9
Bayerische	35.4 66.2	
Hessische	34.9 45.6	
Norddeutsche	24.7 38.9	
Rheinland Pfalz	11.3 22.7	
Württembergische	16.3 21.6	

It was a period which saw the Hessische Landesbank lose DM 1.4bn on the property market and the Norddeutsche lose some DM 270m in its involvement with the Rollet camera concern which suffered badly from Japanese competition. The Westdeutsche Landesbank (WestLB) also lost DM 270m on the foreign exchanges in 1973 and the Badische was seriously hurt by the collapse in 1974 of the Herstatt Bank. When WestLB's troubled involvement with the Beton und Monierbau construction group and the unease surrounding the departure of Herr Ludwig Poullain as the bank's chairman is added to all this it is difficult to resist the conclusion that there is something amiss.

It is a formidable list, but in all fairness it is probably wrong to talk of the Landesbanks as being especially accident-prone. After all, they have only been active internationally—apart from export financing—for little over a decade and are correspondingly inexperienced. Moreover, if the Landesbanks' usually temperate property specialists did tend to throw caution to the wind during the property boom of the late 1960s and early 1970s, the same could be said of the commercial banks. Indeed the private commercial banks have also had their fair share of scandals and misjudgments.

The pioneer was WestLB,

savings banks of North Rhine Westphalia.

The Landesbanks have played an important part in the formation of Germany and contributed a lot to the infrastructural projects which paved the way for German unity—the establishment of the railway system is an example. After World War II they were particularly well-equipped to finance the re-establishment of the major industrial concerns and provide risk capital for smaller companies.

It was inevitable then that the larger Landesbanks would grow rapidly, in keeping pace with German industry and the increase in private savers. Now

the Württembergische (1978 balance sheet total DM 21.6bn) moved last year to establish a subsidiary in Luxembourg and a branch office in London.

The problem with the international expansion is that it has travelled too far too fast. As a result, severe strains were put on the relationship between the Landesbanks and the State Governments and, in a slightly different way, on the links between the Landesbanks and the savings banks.

This set something of a precedent for the other Landesbanks which scrambled to establish subsidiaries in Luxembourg and have become steadily more confident internationally. Even small Landesbank such as

over 600 with 16,000 branches altogether—provide a captive source of deposits for the Landesbanks, allowing them to entice clients away from the commercial banks with the offer of long-term fixed rate money.

The savings bank system includes around 62m savings accounts and finances over half

of all new housing in Germany. the savings banks' strong dependence of the Landesbanks for international transactions. "We need the international business of WestLB," he said in a recent interview, "to provide financing and representation for our savings bank customers."

At the same time, the Landes-

banks were unable to find their full share and had to turn to savings banks outside Hesse for assistance.

This kind of experience has spurred the savings banks into strong appeals for greater autonomy and some—such as the Hamburger Sparkasse—have expanded as rapidly as some Landesbanks. In a limited way the savings banks actually compete abroad with the Landesbanks. This competition however, is largely for ancillary services and hinges on the existence of corresponding banks in, say, London or New York.

Roger Boyes

It act not only to the savings banks of the provinces which they are to compete business, the Dresdner Bank, for example, has had to move far for these a particularity should essence on the unit.

more credit here are seen in their own small savings two kinds of the people taken and renamed also founded them, originating in the former workers' society, the same for the same, for the banking, mortgage banks, are a — 30 of the volume of in increased in the against second

1 saver or the business ends.

Foreign banks find the going tough

THERE IS a widespread belief in the world of international banking that West Germany is one of the most difficult markets in the world to get established in. There is plenty of evidence to support that view. Foreign banks have managed to achieve only a tiny share of the German banking market so far, and there are no indications of present that they are on the verge of any major breakthrough.

Frustration with this state of affairs has led to numerous complaints from foreign banks of unfair and anti-competitive practices. These protests seemed to have built up steam in the past year. The British Bankers' Association, the largest internationally representative banking body in the world, is looking into the matter.

The views of foreign bankers on the ground in Germany are of course very specific. Without exception they point to special problems posed by the market, which put them at a great disadvantage against the big domestic banks. At the same time, the vast majority of bankers do not think that much could be done to alter matters barring some legislation to compete hard and professionally.

Central to the foreign banks' difficulties is Germany's unique universal banking system, in which extraordinarily close links have developed between the big domestic banks and industry. These links range from large direct equity stakes and proxy voting rights to all-round banking services and supervisory board appointments. British and American notions of arm's length banking do not fit very easily into such an environment.

The large U.S. banks have been around longest in Germany, many having established branches there shortly after the war. The largest operations are probably run by Bank of America Citibank, Chase Manhattan and Morgan Guaranty. The next largest group is the Japanese banks, with Bank of Tokyo apparently doing the most business. The familiar names of the London-clearers, the big French and Canadian banks and others—like Standard Chartered, Algemene Bank Nederland and Anglo—

Bank do Brazil—are also represented. Now and again a name like Toronto-Dominion or Canada disappears from the list of foreign branches.

With a few exceptions the main foreign bank operations in Germany are of a wholesale and trade-related nature. Typically, they have started out servicing the German subsidiaries of domestic multinationals. On top of this, some, like the large U.S. banks, have developed a sizeable German corporate customer base. Morgan Guaranty has been in Germany for 15 years and now earns 75 per cent of its income in Germany from German companies. Typically these are the big German multinationals, which look to the U.S. banks for a complete international service.

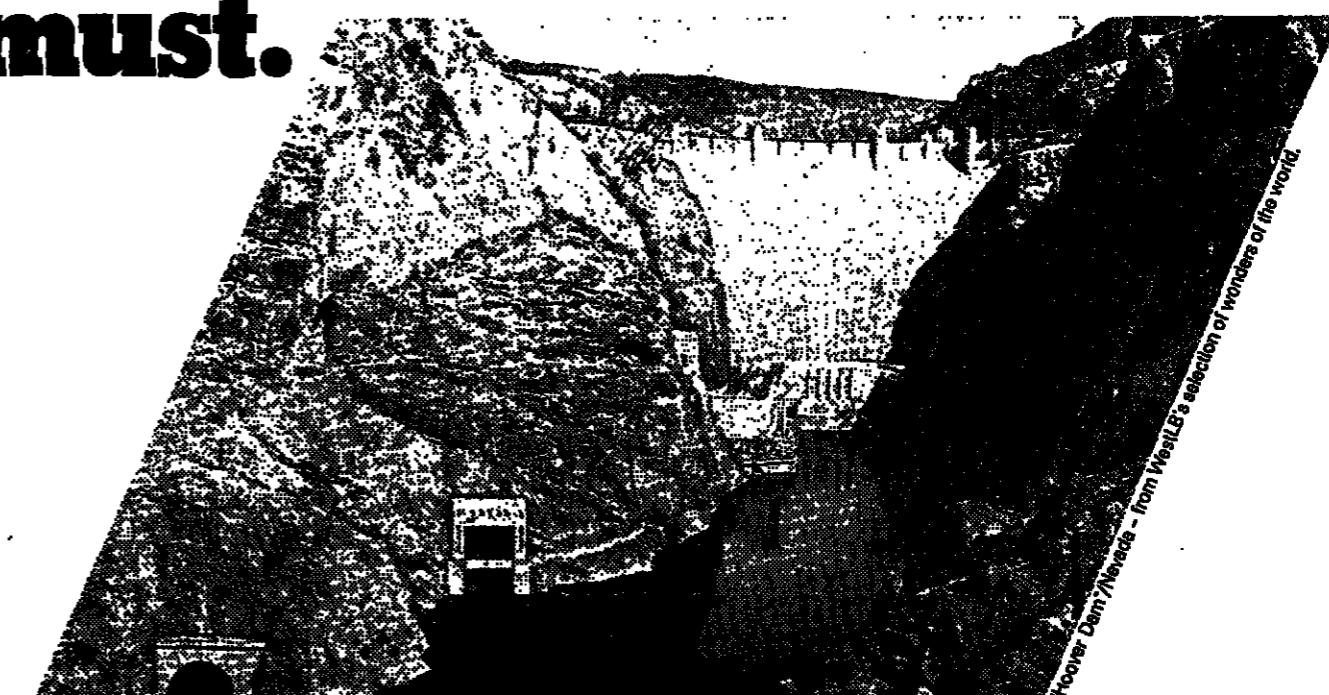
Lloyd's Bank of London is typical of the non-U.S. foreign banks in Germany. It is a relatively recent arrival. Today it has three branches in Frankfurt, Dusseldorf and Hamburg—and runs to 55 staff, of whom 13 are executives. Lloyd's came first of all to look after its existing clients. Now it seeks customers in three separate areas: subsidiaries of multinational companies, major German companies with overseas representation and large non-multinational German companies in need of export finance.

In the eyes of the top German bankers the foreign banks do not seem to pose much of a threat. They credit the American banks with most achievement, but they are quick to recall that some of those same American banks were not willing, when the chips were down, to participate in the AEG Telefunken rescue. In marked contrast, they say, some French banks did join the scheme.

The foreign bank which does manage to make a loan to a German company may find itself asked to take the money back temporarily at the time of the year-end accounts to avoid any problems between the finance director and bankers on the supervisory boards, according to one experienced foreign banker. He adds that one encouraging feature of this tri-

Michael Lafferty

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- Secondary market leadership
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Landesbanken and Sparkassen

Introducing the 4 basic strengths of Germany's largest banking sector:

Size. The Savings Banks Organization is Germany's largest bank grouping with a combined business volume of almost DM 800 billion—a market share of some 40 per cent—and more than half of the nation's total savings deposits.

Operating within the system are 603 independent Sparkassen and 12 Landesbanken, as well as 13 Öffentliche Bausparkassen (Public Building Societies), which together maintain more than 17,000 offices and employ a staff of over 200,000.

Scope. The facilities and services of Germany's Sparkassen permeate the entire economy, from the largest cities to the smallest rural areas. This pervasive coverage provides in-depth local expertise and invaluable client contacts at all levels of business and finance. In addition to their broad wholesale banking capabilities, the Landesbanken act as central banks for the Sparkassen in their region, and function as their clearing houses on a national level. In addition to their decisive role in this vast integrated domestic network, the Landesbanken add key international capabilities

through their own offices, participations, and correspondent links in the world's major financial centers.

Solidity. All members of the German Savings Banks Organization are public-sector financial institutions. The liabilities of the Sparkassen are covered by the cities and municipalities where they operate. In turn, the liabilities of the Landesbanken are covered by their state authorities and by the Sparkassen.

Service. Unlike savings banks in many other countries, Sparkassen in Germany operate as local universal banks, providing both commercial and investment banking services. As an integral part of Germany's traditionally export-oriented economy, many Sparkassen transact considerable foreign business. Their facilities typically include letters of credit, documentary business, payments and collections, and guarantees. For larger scale foreign financing, the Sparkassen often work in tandem with the Landesbanken. Landesbanken in Germany are also universal banks speciali-

zing in wholesale banking services ranging from commercial and public-sector lending, project finance, and foreign trade finance to portfolio management, security dealing, and international finance—often arranging or participating in syndicated Euroloans and Eurobond issues. For refinancing purposes, the Landesbanken are authorized to issue their own bearer bonds. For more information on Germany's largest banking sector, just write to:



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BANKING IN WEST GERMANY IV

Unfamiliar role for the Bundesbank

FOR THE first time since the mid-1960s West Germany is having to learn to live by a new set of financial rules. Last year the country ran up its first balance of payments current account deficit since 1965—a deficit moreover which ominously shows no signs of being merely a passing phenomenon. Indeed last year's deficit of DM 9bn is expected to more than double this year to DM 20bn. This sudden plunge into deficit comes at the same time as interest rates around the world are climbing to new heights and the Deutsche Mark is put under unaccustomed pressure on the foreign exchange markets has exposed the West German financial authorities to a set of problems which even a few months ago would have appeared unlikely, if not impossible.

The Bundesbank, Germany's central bank, has had to put several key policies into reverse as it sees its major priority of safeguarding the stability of the currency and of the West German economy under greater threat than perhaps at any time in recent history. The problems appear dramatic for the very reason that they are so unfamiliar.

For years Bundesbank policy has been formed around the core of a hard and appreciating currency, a currency which it did not wish to see developing a major reserve role. Right up until he retired from the presidency of the Bundesbank at the end of last year Dr. Otmar Emminger, the previous guardian of the currency, was still able to state that the Bundesbank would not "willingly" allow the D-mark to acquire a decisive reserve role. The trend was perhaps inevitable but it would not be encouraged.

Much has changed in the last three months, however, and together with the hand-over of the Bundesbank presidency from Dr. Emminger to Herr Karl Otto Poehl has come a series of U-turns in official policy. In contrast to the traditional policy of trying to prevent the evolution of the D-mark into an international reserve currency, the Government, with the blessing of the Bundesbank, has suddenly started to encourage capital imports. This change of view is being manifested in a variety of ways.

First, the Bundesbank raised its key interest rates at the end of February, a move which it said was taken primarily against the background of international financial developments rather than changes in the domestic economy. Secondly, it moved two weeks later to relax the restrictions on capital imports by halving the maturity limits on Federal securities and Schuldchöno (DM-denominated promissory notes) owned by non-residents.

In addition the Government has taken steps to borrow abroad. It is acting not only indirectly through the commercial banking system to place Government notes abroad but also arranging a direct loan from Saudi Arabia which will circumvent the banks. The spectacle of the West Germans borrowing abroad is in itself unusual, but the direct approach by Bonn to an oil-producing State breaks new ground.

For as long as most people can remember Germany's main economic problems have been connected with the success of the economy. It has faced constant upward pressure on the D-mark and speculative flows of capital into Frankfurt as a result of low inflation, high productivity and continuous trade surpluses.

A recent report by the Bundesbank showed, however, how

the improvements in productivity have been slowing down—to around a rate of 3 per cent in 1974-79. Inflationary pressures are building up strongly too—at least in the West German context. After increasing by 2.7 per cent in 1978 and at an average of 4.1 per cent last year inflation has now jumped to an annual rate of 5.6 per cent according to the latest figures. It is a rate that would be envied in most countries, but in West Germany it is regarded by the country's ultra-cautious money managers with some alarm.

Reversal

The most fundamental reason for the changed circumstances and the sudden focus of attention on the central bank's reversal of policy is to be found, however, in the mounting balance of payments deficit. This in itself is rooted not in the sudden inability of West German exporters to hold their impressive share of world markets but in the dramatic series of oil price increases implemented over the last 15 months by the oil-exporting countries.

West Germany's oil bill is expected to increase by a further DM 15bn this year to some DM 60bn according to the Bundesbank's latest estimates. After the 1973-74 oil price increases the West Germans managed with surprising ease to finance the much larger oil bill by sharply increasing exports. This time, however, the problem is not likely to be solved so easily.

Admittedly Herr Poehl has

started to emphasise that exports are still the Federal Republic's life-blood and that it is higher exports that the country must look if it is to

balance its current account. But the climate of international trade is rather different today.

The world economy is not as buoyant and the developing countries will not be able to make such a large contribution towards sustaining the volume of world trade.

His term as president of the Bundesbank has come in turbulent times but Herr Poehl has lost no opportunity in recent weeks to reiterate his determination to hold to the central bank's policy of keeping a tight hold on the money supply and of encouraging both sides of industry to make responses in the current wage round that will foster rather than disrupt economic stability.

In the event the wage round appears to be coming out with increases of 8 per cent or more, including fringe benefits and sums accruing from the previous year's negotiations. This is rather higher than the central bank had hoped for but is perhaps not far from what it had expected.

For his international audience Herr Poehl has made it clear that it is his intention that the D-Mark will also in the future be regarded as a "hard" currency. The central bank's interest rates policy, he says, must have the result that the currency maintains its attractions in the eyes of foreign investors.

The Bundesbank has clearly performed its role to great effect while West Germany has enjoyed the status derived from regularly accruing current account surpluses. It has had to deal largely with the problems of success. A current account that remains stubbornly in deficit will present it with an entirely unfamiliar set of problems, however, and it is against this background that Herr Poehl's success in maintaining the value of the D-mark will ultimately be judged.

Kevin Done

Industrial links investigated

WEST GERMAN banks have for over a century enjoyed a sometimes troubled but often profitable marriage of convenience with the country's industrial concerns. Since the 1870s Germany has frequently had to rebuild its economy—and each time it has been the banks that have provided the credit and necessary risk capital. As the country's economic structure grew more complex and sophisticated, so the banking system adapted, taking over a vast collection of separate functions.

The German universal banking system is thus a curious levithian, a creature formed out of the changing needs of industry, of the ordinary German's traditional reluctance to invest on equities and the banks' keen eye for profitable innovation. The banks have become all things to all men, largely political, one largely economic. Are the banks too powerful? Has the universal system eroded true competition? After the dramatic collapse of the Herstatt Bank in 1974 it was decided that a commission, chaired by Professor Ernst Gessler, should look into the banking system and see whether conflicts of interest did indeed exist and, if so, what could be done to minimise them.

They own companies, advise them, lend them money. They buy shares on their own account as well as for their clients. They operate most of the country's unit trusts. They plan the investments of their customers and take care of the clients' foreign exchange transactions. A bank can thus simultaneously be investor,

clearer, money lender, merchant banker and stockbroker.

This imposing range of activities has naturally enough drawn criticism from those who complain of the scope for insider trading and the general conflict of interests. There seem to be two main bodies of criticism, one largely political, one largely economic. Are the banks too powerful? Has the universal system eroded true competition?

After the dramatic collapse of the Herstatt Bank in 1974 it was decided that a commission, chaired by Professor Ernst Gessler, should look into the banking system and see whether conflicts of interest did indeed exist and, if so, what could be done to minimise them.

The commission concentrated on four areas of discontent. Not all of them were exactly related to the Herstatt case (still before the courts), which centres on the issue of whether Herstatt foreign exchange dealers were acting fraudulently when making money for themselves and losing money for their clients.

The Gessler Commission investigated the following accusations:

• That the banks exercise too much power through their in-

vestments.

CONTINUED ON NEXT PAGE

SCHRODER, MUNCHMEYER, HENGST & CO., BANK

Hamburg - Frankfurt - Offenbach

	31.12.1978	31.12.1979
Business Volume - incl. Guarantees -	DM 2,356 Mio	DM 2,447 Mio
Total Assets	DM 1,977 Mio	DM 2,055 Mio
Deposits	DM 1,442 Mio	DM 1,499 Mio
Acceptances	DM 271 Mio	DM 302 Mio
Bills and Advances	DM 1,271 Mio	DM 1,319 Mio
Capital	DM 90 Mio	DM 95 Mio

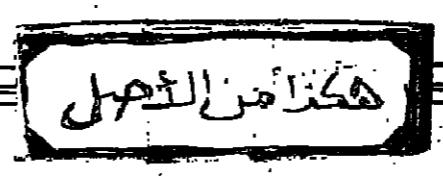
The Partners

SCHRODER, MUNCHMEYER, HENGST INTERNATIONAL S.A.

Luxembourg

	31.12.1978	31.12.1979
Total Assets	DM 248 Mio	DM 366 Mio
Loans to Customers	DM 92 Mio	DM 165 Mio
Deposits	DM 232 Mio	DM 349 Mio
Capital and Reserves	DM 16 Mio	DM 17 Mio

The Board of Directors



BANKING IN WEST GERMANY V

Stock markets lose ground steadily

THE WEST GERMAN equity market started the new decade in a weakened state, and indeed towards the end of January share prices reached their lowest since March 1977. The Frankfurter Allgemeine Zeitung Index stood at 218.11, compared with 227.27 at the end of 1979.

Helped by large institutional buying a much firmer tone was set in February — against the background of a weakening bond market—but the recovery proved to be short-lived, and the index is again down to a level well below the starting point for the year, and is threatening to plumb new depths.

During the rally the best performers were to be found in the raw materials and capital goods sectors. Searching for hopeful pointers the market's eye fell on the Government's ambitious plans for plants aimed at producing oil and substitute natural gas from coal. It did not appear to matter that the plans were unlikely to be transformed into orders of any appreciable volume until the mid-1980s.

The announcement caused a sharp rise in the share prices of companies that already have a "stake" in the technology needed for coal liquefaction and gasification. The beneficiaries included most of the leading mechanical engineering and process plant builders, such as Deutsche Babcock, Linde, Maag, KHD and Gutehoffnungshütte.

Flurries

At the same time German companies with oil, gas or other raw materials interests have also aroused flurries of interest this year, one of the most notable being Preussag. As a result of its extensive activities in coal, oil and metals its price briefly reached the level of DM 218. This performance coincided with the announcement of the company's return to profitability last year and the resumption of dividend payments after a number of lean years. Gas finds by Wintershall, a subsidiary of the chemicals giant BASF, have also boosted interest in this as a speculative stock, and Veba, Germany's largest industrial enterprise, has also performed ahead of the market as a result of its wide-

spread energy interests.

By the beginning of March, however, the market was again on its way down, led by the sectors which had shown the weakest signs of recovery in previous weeks, such as stores and banks. Consumer stocks are expected to have a particularly difficult time because of fears that they will be especially affected by the real reduction in buying power that is resulting from the rapid increase in energy prices. The national oil import bill is likely to rise to some DM 60bn this year, a rise of some 32 per cent, to a point at which it will equal some 4.5 per cent West Germany's Gross National Product.

The pattern of the development of the stock market in the first months of 1980 has mirrored quite closely the general downward path of 1979. Market indices have stood in sharp contrast to several other major economic indicators in West Germany, where 1979 was a year of successful general economic growth during which the Gross Domestic Product rose by 4.4 per cent in real terms—following a rise of 3.5 per cent in 1978—and the rate of inflation was kept down to an annual average of 4.1 per cent compared with the 2.7 per cent rise shown in the previous year.

The indices lost ground steadily during 1979, with the occasional brief spurts of recovery only serving to emphasise the general decline. The Frankfurt index began the year at 96.0 after opening the previous January at 108.4. By late March this year it had slipped further to around 93.0.

The Commerzbank index, the oldest in Germany, showed a fall over 1979 of 12.42 per cent. Opening the year at 812.20 it closed at 715.70. The FAZ index had a loss of 11.57 per cent over the 12 months.

The only sector to show any real improvement during the last 12 months was insurance company stocks, which recorded a gain of 32 per cent. The Frankfurt exchange, the leading market, also showed slight gains for the raw materials and energy supply industry, with a rise of 0.75 per cent, but elsewhere there were only various shades of gloom.

The chemical majors put up a relatively good showing, with

an index decline of only 2.84 per cent, but there was little relief elsewhere, with falls ranging from 9.15 per cent in machinery building, 10.51 per cent in the electricals sector and 13.34 per cent in the building industry to a 22.87 per cent loss in motor industry stocks, 23.19 per cent fall in stores, 26.66 per cent in textiles, and at the foot of the table a decline of 26.73 per cent in iron and steel industry shares.

Total transactions — shares and fixed interest securities — reflected the sharp fall in the index and showed an even more dramatic fall of some 21.6 per cent, from DM 68.3bn in 1978. This was the first decline in the volume of dealings since 1976.

The structure of the stock markets in Germany mirrors the federal political structure, with no single exchange having the pre-eminence of New York in the U.S. London in the UK or Tokyo in Japan. The Frankfurt exchange, however, has emerged as at least the strongest contender, particularly as a result of its growing international links. As the city has emerged as the single most important financial centre of the Federal Republic so has its stock market benefited, taking on a special importance ahead of other regional exchanges such as Düsseldorf, Munich or Hamburg.

Hardest

Last year Frankfurt accounted

for 46 per cent of the total volume of dealings on German exchanges. It clearly faces its hardest fight against the other German regional markets in the turnover of domestic shares, where its share of the total German volume amounted to 38 per cent, and in domestic bonds sales, where its share last year was 41 per cent. In the sale of foreign shares, however, it is pre-eminent, taking 67 per cent of the total business last year, while it claimed 80 per cent of the volume of fixed interest securities issued from foreign sources.

Until 1977 fixed interest bonds were accounting for a growing share of the total volume of trading done on the Frankfurt exchange, but in the past couple of years this process

has been halted. Last year shares took 39.3 per cent of total business compared with 33.9 per cent in 1977. Of the shares turnover of DM 12.5bn, German securities accounted for DM 9.7bn, 30.5 per cent of total market turnover, while foreign shares built up a turnover of DM 2.8bn, some 8.8 per cent of the total market. The importance of foreign shares on the Frankfurt market has grown considerably in just the past three years, accounting for 8.8 per cent of the total market in 1979 compared with only 4.8 per cent in 1977.

The importance of foreign securities to the Frankfurt market can also be measured by the number of companies quoted on the Federal Republic's leading exchange.

The number of quoted domestic companies has been declining steadily over the past 10 years and the number of new entrants to the market is in most years more than outweighed by those leaving the arena. By the end of 1979 only 227 German companies were quoted in Frankfurt, as against 263 10 years earlier.

Foreign names have been

seeking quotations in Frankfurt

with increasing regularity, how-

ever, and by the end of 1979,

the total of foreign quoted com-

panies had risen to 179, com-

pared to only 42 in 1968. As a

result Frankfurt could boast 408

company quotations by the end

of last year, a marginal addition

of eight over the position a year

earlier.

The number of companies

quoted in Germany is yet

another reflection, however,

of the rather diminutive stature of

the Federal Republic's stock

markets compared with operations

in other countries such as

the U.S. or UK. At the end of

1979 only some 458

Germany's industrial corpora-

tions were quoted on the

country's exchanges, out of a

total of more than 2,000. By

international comparison West

Germany thus comes far down

the list. In the UK in 1979 there

were a total of 2,795 companies

quoted on its country's stock

exchanges, in France some

1,100, in Japan 1,709, while in

the U.S. New York alone could

boast 1,581.

With more than DM 12.5 billion in total assets

and a network of over 250 branches throughout

the area of Württemberg we play a major role;

also in the international banking sector.

Stuttgart is also the home of such important

giants as IBM, SEL-ITT and Kodak. And of 430

small and medium-sized companies which are all

well known in their sectors of industry and

commerce. So one would also expect Stuttgart

to be the home of the largest regional bank and

savings bank in south-west Germany: the

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With more than DM 12.5 billion in total assets

and a network of over 250 branches throughout

the area of Württemberg we play a major role;

also in the international banking sector.

دكتامن التحليل

In 1902 things went off with a bang.

17



Though we are backed by the State of Baden-Württemberg and the City of Stuttgart which are 50% owners each, we are legally independent. To serve our highly import-export oriented clientele, our International Department has acquired professional skills over decades. Be it FX, Export Financing, Euro-currency Financing, Cash Management, Loan Syndications.

And these are our financial highlights as per end of December 1979:

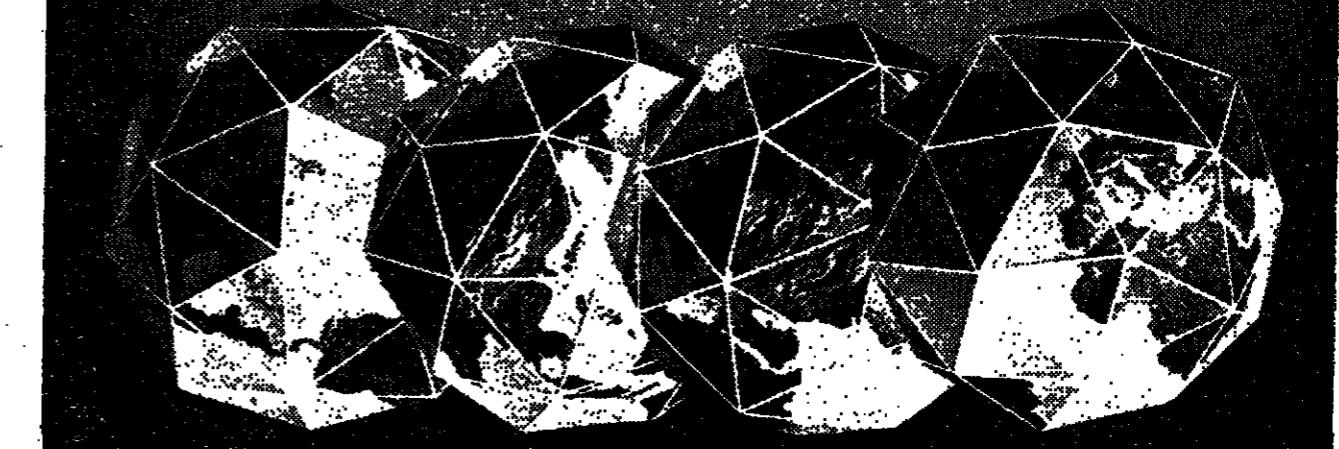
Total Assets	DM 12,501 mill. (US \$ 7,200 mill.)
Loans	DM 7,840 mill. (US \$ 4,520 mill.)
Deposits due to Customers	DM 9,551 mill. (US \$ 5,500 mill.)
of which Savings	
Deposits	DM 5,679 mill. (US \$ 3,250 mill.)
Capital funds (net value)	DM 423 mill. (US \$ 240 mill.)

Landesgirokasse



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And Geobanking Cash Management Services to maximize your control and use of global assets.

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Deutsch-Skandinavische Bank AG

Highlights 1979

in DM million	1978	1979	Increase
Business volume	1,378	1,630	+ 18%
Total assets	1,355	1,522	+ 12%
Credit volume	766	953	+ 24%
Deposits	1,289	1,451	+ 13%
Shareholders' equity	62	62	

Major factors contributing to these results were:

- expansion in medium and long-term loans to German and Scandinavian clients
- strong growth of guarantees, particularly of export-guarantees

Our Annual Report is available upon request.

Deutsch-Skandinavische Bank AG

Alte Rothofstrasse 8-6000 Frankfurt am Main • Telephone: 0611-20471 • Telex: 4-13413 deskfd

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*To open in 1980.

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BANKING IN WEST GERMANY VI

This page reviews the careers and thoughts of four of Germany's top bankers

Karl Otto Poehl takes the helm

HERR KARL OTTO POEHL, president of the Bundesbank since the beginning of the year, could hardly have expected such a rough start in his new post. As head of Germany's central bank he is charged above all with the duty of defending the value of the currency. For his more immediate predecessors this duty has presented only the problems of success.

Until recently, against a background of steadily accumulating current account surpluses, the Deutsche Mark has performed as one of the world's strongest currencies, posing to the Bundesbank authorities above all the questions of when the currency should be re-valued, how its apparently effortless rise could be most smoothly managed, and how its emergence as the world's second international reserve currency could be avoided—or at least slowed down.

For Herr Poehl, so far this year, the questions have appeared rather different. On January 3, in his first week of

office, the dollar reached a historical low against the D-mark. But since that date, pushed along by rapidly mounting U.S. interest rates, the dollar has gone from strength to strength. Since sinking to the depth of \$1.7062 against the D-mark it has since climbed back on foreign exchange markets to around \$1.89 and massive intervention by the Bundesbank to sell dollars has done little to stem the tide.

Herr Poehl is clearly facing an important test of his abilities early in his new office and his performance over the long haul—his appointment is for an initial period of eight years—will be strongly influenced by actions he takes in the next few months.

He faces the challenge of being in effect the first crisis manager of a West German balance of payments deficit and the tensions that are bound to emerge in the next few months could easily create difficulties for him in his dealings with the political powers in Bonn. But

there can at least be no doubts about his knowledge of the corridors of power in the Federal capital. It was his success first in the Federal Chancellery and later in the Finance Ministry itself which provided the spring-board for his appointment to Frankfurt.

Herr Poehl is hardly in the mould expected for West German central bankers. He is a rather young member of this select body, barely 50 when he took on the job at the beginning of this year. His rather suave appearance, his sense of irony and his reputation for relaxed pragmatism are qualities which are not at first expected in the head of one of the most powerful and certainly one of the most independent central banks in the world.

He first entered the political limelight in 1971 when he was brought into the Chancellery as an economic and financial adviser by the then Federal Chancellor, Willy Brandt. He first went into government service a year earlier when he

was appointed to head up one of the divisions in the Economics Ministry.

In strong contrast to his predecessor, at the Bundesbank, Dr. Otfmar Emminger, who spent about 30 years of his career solely within the central bank, Herr Poehl has followed an apparently zig-zag path to the top, gaining experience of a variety of different disciplines.

After studying economics at Göttingen University he spent several years with the Ifo economic institute in Munich, one of the foremost commentators on the daily pulse of West German economic and industrial life. From there he went to Bonn to begin a second career as an economics journalist, building up a reputation for incisive reporting during the mid-1960s. He crossed the fence from journalism to banking in 1968 when he joined the Federation of German Banks as a member of the executive.

From that staging post he moved into government service

with the Economics Ministry, since when his fortunes have been closely linked with those of the Social Democratic Party (SPD), the senior coalition partner in Bonn.

A member himself of the SPD, Herr Poehl moved from the Chancellery at the end of 1972 to the post of State Secretary in the Federal Finance Ministry, where he acted as the right-hand man of the then Finance Minister Herr Helmut Schmidt, before the latter replaced Willy Brandt as Chancellor. At the Finance Ministry Herr Poehl was responsible for national and international monetary policy as well as basic issues of financial policy.

He moved easily through the international circles of the Organisation for Economic Co-operation and Development in Paris, the International Monetary Fund in Washington and the EEC monetary committee in Brussels and prepared the German Government's position for the first three economic



Herr Karl Otto Poehl



Dr. F. Wilhelm Christians

WHEN BANKERS in London talk of Deutsche Bank, Germany's largest commercial bank, they tend to associate it with the name of Dr. Wilfried Guth, the "speaker" and management Board member responsible for the international side of the bank. But Dr. Guth is only one of Deutsche Bank's "speakers"—the spokesman sometimes akin to chairmen who speak on behalf of the Board of management. His colleague, with particular responsibility for the domestic operations of Deutsche Bank, is Dr. Wilhelm Christians.

Dr. Christians, like many other leading German bankers, studied law and political philosophy after World War II, during which he soldiered in Russia from the age of 17 and was wounded five times.

It was in preparation for training for the post-occupation West German diplomatic service that he joined Deutsche Bank in 1949. But the plan never came to fruition, and he became a full member of the staff two years later.

Thereafter his promotion was rapid. He worked in a number of branches throughout Germany, and held managerial positions at an early stage. Later he transferred to central office to become assistant general manager in 1968 at the age of 41. His responsibility was for the bank's securities business and he has retained a special interest in the German and international stock markets ever since. Today he is vice-chairman of the Düsseldorf stock exchange.

Only four years after his promotion to central office Dr. Christians was elected a member of Deutsche Bank's board of management. He emerged as one the board's joint speakers in 1976.

In an interview in his Frankfurt office a few weeks ago Dr. Christians spoke at length about the historical background to the present-day Deutsche Bank—the close links with government and industry, the unwritten rules which help to make the organisation a success, the bank's unique up son and daughter.

management structure which means that branch managers always have easy access to a board member, the position of foreign banks in Germany, and many other things. Here are some quotes:

"This bank is one of the most democratic institutions I have got to know."

"Banking business is not a day-to-day business but a generation-to-generation business."

"Loyalty is a pillar of German banking."

"Secret reserves might be one of the most difficult things for us to give up. We fight a permanent war against unexpected events."

"Germany is one of the most liberal banking nations in the world."

"Maybe the approach of the foreign banks is wrong."

"We are fully conscious how vulnerable our reputation for power is."

Dr. Christians has the features of the all-round German "universal" banker. Apart from his stock exchange interests he is a member of the supervisory boards of several major German companies, including Bayer, Volkswagen and Kärtadt. He is also chairman of a few companies, including Mannersmann.

He is married with a grown-up son and daughter.

Walter Siepp—internationalist

WALTER SIEPP, vice-chairman at the Westdeutsche Landesbank, is a bright young man of 34, a man who has somehow avoided the ambitious banker's malaise of mid-life drift. His metamorphosis is from whiz-kid status to distinguished seniority is partly the result of clever career planning, but it also reveals a keen sense of the changing currents in German banking.

Indeed Dr. Siepp was the first senior commercial banker to defect to the WestLB, Germany's largest Landesbank. A move which explicitly acknowledged the fact that the Landesbanks have become a powerful force on the international market. Dr. Siepp is an international banker par excellence. He began his banking career in Hesse and was employed by banks which subsequently were merged into the Deutsche Bank.

The big break came in 1974 when he gave up his position

as assistant general manager at Deutsche Bank (a position which almost certainly would have given him a seat on the board) to head WestLB's international operations.

His career took an emphatically international turn in 1960 when he went to New York to deal with investment banking and trust business with First Boston Corporation and Morgan Stanley. In 1968 he came back to head the Deutsche Bank's important Frankfurt branch.

By the early 1970s Dr. Siepp, who is fluent in English, was active in the U.S. again as vice-chairman of the executive committee of UBS-DB Corporation—security dealers and investment bankers—and served as a member of the Boston, PBW and Pacific Coast stock exchanges.

The big break came in 1974 when he gave up his position

as assistant general manager at Deutsche Bank (a position which almost certainly would have given him a seat on the board) to head WestLB's international operations.

The move came at a time when Dr. Ludwig Poullain, then WestLB's chief executive, was trying to steer the bank into international fields, expanding from simple export financing and taking over manager positions in international loan syndicates, into Eurobonds and international Deutsche Mark bonds. It was a period of particular sensitivity with both the North Rhine Westphalia State Government and the savings banks (the major shareholders) having to be reassured that WestLB was not neglecting its traditional task of servicing the savings banks; that on the contrary it was improving its competitiveness in relation to the big commercial banks.

During the 1970s Dr. Siepp's career seemed to parallel the snowballing growth of the Landesbank's international business. "He seemed to have spent six out of the 10 years on board an aircraft," commented a former colleague. Now in an era of steady and less break-neck expansion, Dr. Siepp's career shows no sign of slackening.

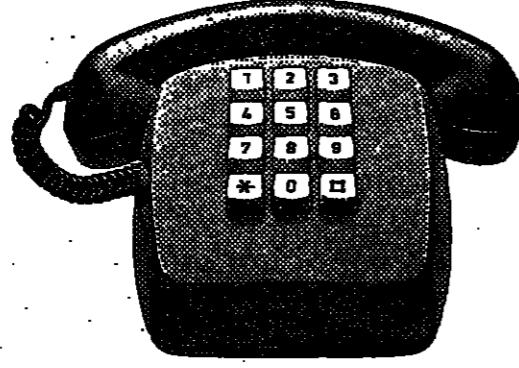


Dr. Walter Siepp

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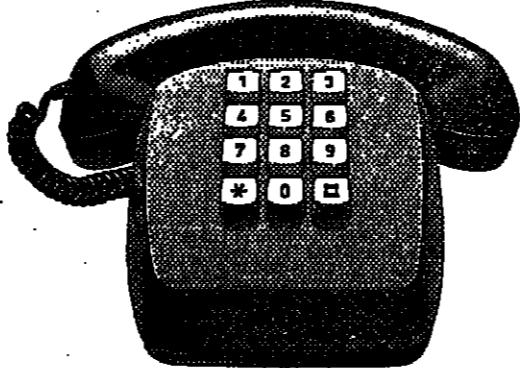
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THE BROADLY BASED BANK

Hermann Josef Abs

"WHEN HE STARTS talking, other people—bankers, politicians or whoever—always turn and listen." The comment was made a few months ago at a private luncheon about a man who has long shed most of his formal business responsibilities but whose influence remains strong.

Herr Hermann Josef Abs had begun to talk, quietly and precisely as ever, about the fluctuation in the gold price. Little by little all other conversation ceased. If anyone could make sense of the gold market, it was thought, then surely it would be Abs.

The topic might also have been the future of European monetary integration, or Third World debt, or the opportunities created by the oil crisis for those with the wit to see them. Herr Abs has commented on all these (in one or other of the half-dozen languages he commands) in recent months. At 78 he still seems to manage to stay well ahead of the conventional wisdoms.

His manner is courteous, his appearance that of a country squire whose private means have allowed him never to have to rush for a business appointment. It is hard to realise that this man once had so great a concentration of economic and financial power—and responsibility—that a special law limiting such influence has been named after him. The "Lex Abs" of 1965 cut back the number of supervisory board posts a single individual could maintain simultaneously in West Germany, markedly curtailing Herr Abs' activities on behalf of some of the country's leading industrial concerns.

But at least it did not cause him to break his links with the Deutsche Bank, the country's largest commercial bank, with which he has been associated for decades—as member then head of the executive board, then of the supervisory board

and finally as honorary chairman.

The "Lex Abs" he says only half-jokingly, was good for his health—giving him more time for the piano, the organ and his children and farm in the Rhineland.

What has been the secret of his success? His wide experience which made him the perfect all-round banker has something to do with it. Born in Bonn in 1901, the son of a lawyer, he learnt about international finance (and a lot about the commodity markets) in London, Paris and Amsterdam, about domestic problems as partner of a Berlin private bank, and finally became responsible for the Deutsche Bank's foreign operations while he was still in his thirties. The British interned him briefly when the war ended, but it was not long before he emerged again as a key figure in West Germany's economic recovery.

With this wide international experience he was the obvious choice to negotiate a settlement of Germany's pre-war debt—a delicate operation which finally satisfied the Allies without imposing too heavy a burden on

the country's credit structure.

He headed the reconstruction loan corporation which in effect supervised the expenditure of Marshall Plan funds in industry, housing and commerce. The operation could have given big scope for misappropriation and scandal. There was none.

Typically, Herr Abs ruled that no member of his staff could accept a present or even lunch with an outsider doing business with the corporation.

Some saw Abs as a Foreign Minister—even as a possible Federal Chancellor. It is said that the country's first post-war Chancellor, Dr. Konrad Adenauer, asked Abs to take on the foreign affairs post. But as Abs recalls with a half-smile, when Adenauer really wanted someone to do something, he told them rather than asked them.

It is a little hard to see any-

one actually telling Abs to do

anything. At any rate he has

kept out of party politics and

his admiration for the Christian Democrat Adenauer does not prevent him from praising the current Social Democrat Chancellor Herr Helmut Schmidt.

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THE MANAGEMENT PAGE

THE U.S. STEEL industry is at the crossroads, according to a paper presented in Washington last month by the American Iron and Steel Institute (AISI). Its choices are between a dramatic increase in investment, aided by changes in the government's fiscal and regulatory policies, or continued entrenchment by low profits and aging equipment.

Most U.S. steel companies, like their counterparts in Western Europe, have fallen a long way behind Japan in productivity because they failed to generate sufficient profits to support investment in new plant and machinery. The task now is to modernise and to bring capacity into line with demand—and the American steelmakers are looking to the Administration for help.

But there is another option which the AISI paper did not mention, though it is a very live possibility—that the steel industry will become more selective in the types of steel it is prepared to make and that it will put a large slice of its available investment capital into diversification. It is a strategy which has already been successfully pursued by several European companies, notably Thyssen in Germany.

The third possibility is far from coming as a flash of light to U.S. steelmen. All the major companies have diversified to some extent in recent years, with the largest, U.S. Steel, now expanding its chemicals business well for leather; even though it is pushing further into the distance an ambitious plan to build its first new steel mill for over twenty years.

Bethlehem, the number two company, is the least diversified, but the recent decision to appoint Donald Trautlein as chairman indicates a change of atmosphere there too: Trautlein is the top executive at Bethlehem who is not a steelman, having spent most of his career in accountancy.

THE US company which has pushed the diversification process furthest is Armco. Armco still ranks number six in raw steel output—accounts for around 6 per cent of the industry's production and last year earned less than half its \$460m of operating income from the products it was founded 80 years ago to create. This year Armco plans to spend \$300 million on capital assets. Just one quarter of it will go into basic steel, mainly for routine maintenance.

Ask Harry Holiday, the former blastfurnace engineer who is now Armco's chief executive, whether he expects

Opening a series on leading steel makers' strategies, Ian Hargreaves examines Armco

A U.S. shield against the slump



maximising steel production and judging their competitiveness by the performance of their fellow U.S. steel companies.

Even Armco did not produce its first long-range plan until 1968, towards the end of a decade when it was becoming clear that a sustained programme of capital spending on steel (\$200m a year for several years) was simply not going to take the company within striking distance of the 20 per cent return on investment it had set as a target.

The point was underscored in 1970-71, when a slump in steel demand found the company exposed with a high level of debt and badly squeezed margins. By then, it had a plan but it became questionable whether it possessed the financial muscle to carry it through. Even today, the company presents its affairs with a note of caution.

Holiday says 1980 will be "a critical year" in which the company will attempt to demonstrate the strength of its shield against the domestic steel cycle and the power inherent in our diversification."

There is much to suggest that

Armco need not worry. Its liveliest area of growth is in the booming oil services sector

through a subsidiary called National Supply, which makes drilling equipment and was bought by Armco in 1958 in a search for captive customers for its steel and steel fabrications.

The company remained undeveloped until after the 1974 energy crisis, since when demand for its drilling equipment has bounded ahead. There is no sign of a let-up, as Armco has just raised from 70,000 to 82,000 its forecast of the number of wells to be drilled in the U.S. between 1978 and 1980.

National Supply, with plants in Texas, California and Stockport, England, is hoping soon to unveil plans for a large manufacturing facility in Mexico. It more than doubled sales to over \$1bn inside five years.

Expansion, both by extending the range of drilling components National Supply manufactures and by increasing the company's resourcefulness in the oilfield services sector, is the main short-term objective.

Armco sees National Supply

accounting for 20 per cent of net assets by 1983, compared with 12 per cent today. That will make National Supply bigger in Armco than its flat rolled



William Verity (left), chairman, and Harry Holiday, chief executive, architects of Armco's long-standing diversification policy.

steel division—the most steeply cyclical of the company's basic steel areas.

The higher margins in the oil related businesses—Armco also has oil and gas exploration interests—have helped to raise the rate of return on net assets to around 10 per cent. In terms of return on sales, the contrast between steel and the new growth sectors is also stark. Last year, \$2.5bn of carbon steel sales produced operating income of \$151m. In oilfield equipment and products, the comparable figures were \$897m in sales and \$127m in profits.

Aircraft

In addition to oil activities and the basic carbon steel production, Armco has five other main territories: special steels (it is a leader in making electrical steel); mineral resources (mainly coal, ore and limestone); metal fabrications; financial services and a miscellany of industrial products in man-made materials.

All of these have, in some way, grown out of the steel business—the leasing expertise, for example, which Armco applied with success in the aircraft field then led to aircraft insurance in the early 1970s—but the crucial step towards conglomerate management has been taken; each sector is managed separately, accounts separately and justifies its investment needs separately.

The main impression from the outside of this newly-varied creature is one of tremendous busyness. In the last few months the company has made public a steady stream of minor acquisitions and dispositions (insurance companies in Ohio and England in the first category, a manufacturer of storage baskets for spare parts in the motor industry in the second). Armco has also been promoting a new type of galvanised rolled steel in Detroit and Bill Verity, the chairman, has been highly active in the statesmanship side of the business.

Verity, grandson of the company's founder and one of the few former public relations men at the top of a major industrial company, is an influential figure in the Washington debate about steel regulation and the problem of imports, against which U.S. Steel took legal action ten days ago.

Although Armco was driven to take a similar posture in the last anti-imports furore of 1977, and still says it is keeping open the possibility of a hostile response in the present situation, one senses that Verity is the dove to the hawk represented by David Roderick, chairman of U.S. Steel. One of the other doves is not only the head of Bethlehem but also the chairman of AISI.

Apart from anything else, Armco is unique among U.S. steelmakers in the volume of its

international operations, with interests in more than 30 countries. Armco is especially and unusually active in the Eastern bloc, which brought it into the lime-light in January when it was forced to pull out of one of the two major manufacturing industry deals with the Soviet Union because of President Carter's embargo on high technology trade with the Russians.

There is also another, more subtle reason, why Armco is less strident than the less diversified companies. Their attitude, recent history shows, varies in direct proportion to the position of the steel cycle; in the U.S., in spite of predatory imports, pollution laws and the rest, steelmen still make a lot of money in booms.

In the last major boom of 1974, Armco recorded a 17 per cent return on shareholders' equity, and an 11.5 per cent return on average net assets, which it is struggling to reach again by 1982-83. Its return on sales in that heady year was 6.3 per cent, compared with 4.4 per cent last year.

In turning its back on the

British avalanche hits Swiss business school

IF YOU believe there is more than a tenuous connection between the level of management education and the prosperity of a country—then there is more than a glimmer of hope for British business.

Not only has management education blossomed in the UK over the past 15 years, but the British appear belatedly to be invading European business schools in search of enlightenment.

At CEI (Centre d'Etudes Industrielles) one of the three leading European business schools outside the UK, more businessmen from Britain are now attending than from any other country. This emerged late last month at a meeting of the school's alumni in Switzerland.

Undeterred by the strength of the Swiss franc, 111 British managers attended programmes at CEI in its latest full year, 1978-79. They represented nearly 15 per cent of the total intake of 765.

The number of Britons

From the start of its life, CEI's other arch rival, INSEAD, was a more independent body. It was a co-operative effort set up with the aid of the Paris Chamber of Commerce which leased a site to INSEAD.

CEI's boast to be the most international of the leading business schools is reinforced by the decision of Reckitt and Colman, one of Britain's largest companies, to use the centre's facilities to run a special tailor-made senior manager development programme.

Reckitt's programme of top-level management training and development will extend over 10 years. According to Clive Fieh, Reckitt and Colman's UK director of personnel, the company is trying to achieve two things: to broaden the vision of its top management and to establish a more consistent management style throughout its worldwide operation, which extends across more than 40 countries.

Reckitt had two choices, says Fieh—either for its individual companies to use local management training facilities, or to use one central school to which managers from around the world could attend.

By opting for one course in preference to individual ones in each country Reckitt was more likely to establish the consistent style it wanted.

Fieh looked at six business schools, two in Britain and four in Europe. The reason he chose CEI, he says, was that it had the greatest international breadth and because of the depth and experience of its faculty. The reason no American business schools were considered was because they were seen as too insular.

In all Fieh hopes to put 150 of the company's top managers through the hoop, with two dozen of them attending at a time, for a period of three weeks.

The benefits from such a management development programme are very difficult to measure. As Clive Fieh reflects, somewhat philosophically: "In two years' time we should be able to see the impact."

Jason Crisp

Technical News

EDITED BY ARTHUR BENNETT AND TED SCHIDTENS

• PROCESS CONTROL

Control on the colour screen

CHASING A somewhat crowded market containing names such as Honeywell, Foxboro, Yokogawa, Taylor Sybron, Brown Boveri, Kent and perhaps half a dozen others all tending to point in the same technical direction, Rosemount Engineering, now a £5m turnover company employing 250 people in Bognor Regis, Sussex, has launched an important variant of its Diogenes process control system.

Its particular approach is operator efficiency and convenience through the use of comprehensive colour CRT displays on which almost any aspect of plant performance can be seen at a glance.

Part of the £70m Minneapolis Corporation, the Bognor company was responsible for the original design of Diogenes, and development of the new VDS (video display system) has been shared between the U.S. and UK locations. VDS will be made in the UK and some 60,000 square feet of factory space is currently being negotiated for occupation in 1982.

The Rosemount aim with VDS is the elimination of any kind of software problem for the user and to provide optimum control information, in colour with dedicated push buttons to set up on control channels. Configuration is carried out by a question and answer routine. On setting up the system a particular page is called up on the screen for a particular loop and all the available functions are shown for a choice to be made. In addition the linking of set points, measured variables, feed-forward channels and so on are performed on this configuration page.

An approximate cost of the VDS system for 50 control loops is £35,000.

More from the company at Durban Road, Bognor Regis, Sussex (0243 883121).

GEOFFREY CHARLISH

This is the Ram 40 which is claimed to be one of the first agricultural mechanical handlers to have both pivot steering and a radial arm. It has been developed by Matbro, of Horley, Surrey (0294 5522) which says that substantial benefits over conventional two and four wheel steering are offered. The radial arm is superior to forklift masts and existing types of radial arm for farm use, it is added. The RAM 40 comprises two chassis modules which pivot with respect to each other. Both axles are non-steering and there is no need for king-pins, drag links, drop arms or universal joints. Four wheel steering is provided and the radial arm can be slewed to position a load when the unit is stationary.

The impressive feature of VDS however is the comprehensiveness of the displays that can be called up. Some 45 continuous, and discrete variables can be seen on a single display, or these can be grouped to suit objectives. On a broad inspection basis the operator can call up 50 "overviews" which show in negative-positive bar chart form only the deviation of the variables from zero. He can easily step from the overview directly to a group display to get a closer look at up to nine variable or control loops. Here he can adjust set-points or other parameters, and quickly take manual control.

Another button depression will take him to the lowest level in the hierarchy where he can check any detail of an individual group—an alarm setting for example.

Should an alarm condition occur and there are settings for high and low advisory levels, limits on setpoint and on output—then the condition will be shown with a colour coded symbol flashing at the appropriate place on the screen and so on. An associated printer allows anything that appears on the screen to be copied, including the graphics.

Plant control programs are held on a small high speed tape cassette and those needed for use are loaded into the solid state store of the VDS. The equipment can accommodate up to 150 variable parameter control channels and 500 "on-off" function channels. Configuration is carried out by a question and answer routine. On setting up the system a particular page is called up on the screen for a particular loop and all the available functions are shown for a choice to be made. In addition the linking of set points, measured variables, feed-forward channels and so on are performed on this configuration page.

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GEOFFREY CHARLISH



• HANDLING

Sacks stacked automatically

FULLY AUTOMATIC palletising equipment purpose-designed to handle all types of sacks is now available from Webster Griffin, Holst House, Dudley Road, Tividale, West Midlands, Kent (0892 384265).

Palletisers are offered in low and high output models, stack any kind of sack regardless of contents, and will even handle those made of woven polypropylene and jute.

Whatever variety of sack is handled, the company says, it offers outputs ranging from 150,000 sacks per hour, and produces a very neat and tidy palletised load.

Equipment is said to be of a robust and durable construction

with all systems controlled by a microprocessor.

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it is then loaded on to the pallet. When the programmed number of layers is achieved, the full pallet is removed and an empty pallet is supplied for the next cycle. All palletisers operate with wooden euro-pallets and slip pallets. Special pallet sizes can be accommodated when specified by the customer.

Programmes are available for arranging any desired layer pattern which can be stacked in various heights. Before entering the palletiser, sacks are compacted by a special sack flattener. A low level unit can be supplied by a customer using rollers or a vibrating mechanism to suit the particular product.

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• TRANSPORT

Freighting Overseas

A METHOD of automatic priming, in which air is separated from the liquid both in front of and behind the impeller, is one of the principal advances claimed for the latest version of the Univacs automatic priming solids handling centrifugal pump, manufactured by Sykes Pumps Woolwich Road, Charlton, London SE7 (01-838 8121).

Among the benefits said to be offered to the user by this new design are improved overall effectiveness and more efficient priming. The addition of a facility for extracting air from the eye of the impeller offers an important advantage over conventional front priming, particularly when a high proportion of air is entrained in the fluid being handled.

Although designed for use with standard diesel engines, the configuration permits a variety of prime movers to be fitted, including electric motors. Both pump and prime mover are mounted on a single fabricated mild steel frame incorporating a fuel tank with a 30-hour capacity.

It is available in paperback at £2.95 (hardback at £6.95) from Kogan Page, 120 Pentonville Road, London N1, or Transport International Pool, Star House, 69-71 Clarendon Road, Watford, Herts. (0923 4

20

LOMBARD

Questions for the Treasury

BY PETER RIDDELL

THE BUDGET speech and the subsequent debate and comments have raised several major questions about the composition of the public spending cuts and about the economic assumptions underlying the new medium-term financial strategy. Some of these points have been left deliberately vague by the Government. But there is now an opportunity for these questions to be pursued in detail.

Evidence

The Treasury and Civil Service Committee of the Commons will this week start an inquiry into the Budget and the Public Expenditure White Paper. This will involve taking evidence from both Treasury officials and, after the Easter recess, from the Chancellor. It will be the committee's first major economic inquiry.

Almost whatever view is taken about the broad political and economic strategy of the Budget, the main points still need explanation are:

- 1—The proposed 4 per cent. or £2.8bn. reduction in the volume of public expenditure between 1979-80 and 1983-84 appears to depend principally on increases in public sector charges rather than on cutbacks in services or manpower. But nowhere is this discussed.
- 2—A big element in the cuts is the apparently ambitious target for a reduction in spending on housing of 48 per cent. or £2.85bn. over the four years. After 1980-81 there is no breakdown of the detailed cutbacks and, in particular, of the balance between reductions in new local authority housebuilding and current subsidies and therefore there is no indication of the size of the increase in rents in real terms.
- 3—The other main change in the White Paper is an apparently miraculous transformation in the financial position of nationalised industries from net borrowing of £2.3bn. in 1979-80 to a net repayment of £400m. in 1983-84. Since their total capital requirements are expected to rise by £650m. over the period this implies a massive improvement in cash flow. But the White Paper contains only general references to the reduction or elimination of current losses by the coal, steel, and shipbuilding industries, the

containment of costs by British Rail and the elimination of underpricing by the gas and electricity industries. These are all splendid aspirations but the absence of any explanation of how they are supposed to be achieved raises doubts about the plausibility of the White Paper.

4—The Budget documents as a whole leave a cloud of uncertainty about the operation of cash limits. The intention is apparently to aim in 1980-81 for a slightly smaller general squeeze on volume than in the current financial year—on the sensible grounds that it would be unrealistic to try for a larger squeeze in addition to the existing belt-tightening. But some very tentative discussion of the operation of the squeeze in 1979-80, particularly the impact on staff numbers, would have been helpful.

5—One of the main criticisms of the Budget in the past few days has been about the omission of any significant direct help for industry (apart from the change in stock relief). The Treasury evidently feels that industry may have learnt from the experience of 1974-75 that the squeeze on staff numbers, would not, will go to the wall?

The answers to some of these questions were perhaps evident in some of the facts to emerge at the conference, albeit buried as innocuous-sounding data in the middle of long speeches. Who for example would dare to doubt any longer the growth

Oil revenues

6—The medium-term financial strategy deserves all the welcome it has received in this paper and in the City. But too many of the underlying economic assumptions have been left unstated. It is argued that the 1 per cent annual rise in total output after 1980 assumed in the strategy is too low, but there is little discussion of how the economy is supposed to switch from the declining trend of output of the next 12 months or so to the subsequent recovery. The absence of any serious discussion of the impact of North Sea oil is explicable in terms of the current EEC negotiations but is a handicap for any understanding of the medium-term outlook. The assumptions about North Sea oil revenue seem to be very conservative compared with outside projections but they should be explicit rather than implicit.

Skewsbys

BY DOMINIC WIGAN

TWELVE MONTHS ago Opera Star (50-1). Years Ahead (25-1), and Via Delta (10-1) were among the winners at Nottingham. With the ground sure to be testing today backers could again be in for some upsets.

The trickiest event is the Trent Bridge Handicap, over

potential of videocassettes if they heard one statistic from Mr. Aske Dam, an expert on the Japanese industry—namely that video recorder exports from Japan in 1979, at £222m (£307m) exceeded for the first time those of colour television sets? That is quite a shake-up.

On the morning of the conference and not by pure coincidence at the same venue, Sir Harold Wilson released the Third Report of the Government-appointed Interim Action Committee on the Film Industry. This report addresses itself to the impact on the film industry of video, cable TV and other technologies. However dismissive the film industry has been in the past in its attitude to video, this report says it all: "Future production and sales of audio-visual material through tape or disc will rank alongside the paperback book market..."

From both the video conference and the pages of the Wilson report, another reasonable conclusion emerges. The demand for programme production, on sprocketed film, videotape or whatever, will be considerable and these new media offer nothing but opportunity for the producers.

For the cinema operators, life may be more difficult, although on this subject views are divided. The Wilson report quotes the surprising opinion of the British Kinematograph Sound and Television Society

that the use of video would not show any significant reduction in cinema presentation costs. Yet data recently published elsewhere indicate dramatic savings in print costs alone: five 35mm prints of one hour running time at typical prices would cost over £2,800; their equivalent on the U-matic video cassettes now used in video

machines on the way (such as

seems a fair guess. The equivalent on video cassettes (viz. two hours at maximum copy depth) is £14.

None the less, one school of thought clings to the view that pre-recorded videocassettes will inhibit the success of video discs, backing up their claim with details of newer videotape machines on the way (such as

of wear on both tape and the expensive video heads—problems the disc does not experience).

For me, one of the highlights was the demonstration of the industrial version of the Philips video disc system—this supplied by DiscoVision Associates, the new IBM/MCA video disc company. The industrial player incorporates micro-processor control so that instant access to any part of the disc (as still frames or moving picture sequences) can be programmed by the user for automatic replay in any kind of sequence, using either or both of the two sound tracks. For training programmes, as one example, this means that a single disc can be used in a variety of ways—tailored to different audience groups and incorporating two-choice questions which lead on to different parts of the programme depending on the response of the viewer.

DiscoVision Associates demonstrated how General Motors is using this facility in the U.S., where over 10,000 players have been ordered for their dealers. A single disc incorporates numerous selling sequences for showroom demonstrations of the various features in GM cars (any sequence instantly retrievable), plus training material which can be programmed for all manner of dealer purposes.

One UK department store group was so enthusiastic about this new medium.

this demonstration that it is now investigating the possibility of importing these Americans NTSC standard players, complete with NTSC television sets, for a similar application.

The conference has failed to offer any scent of victory in the battle between Philips, RCA and JVC—each of which has rival video disc systems. RCA announced its intention to market the SelectaVision system in Europe (for the PAL television standard) although no date is fixed. JVC revealed more details of its own VRD system, leading me to the personal view that it looks like a bad compromise between the sophistication of the Philips player and the simplicity of the RCA system.

At least Britain has become a major supplier of services if not equipment for this new business. And the conference seemed to agree that British prowess in television programming could make the country a major production centre for videograms. This was exemplified at the opening of the conference with the screening of the first UK programme to be officially conceived for the Philips video disc player—*"Through British Eyes"*, a brief exploration of the Tate Gallery, shot to accompany a stereo recording of Vaughan Williams' *The Lark Ascending*. A speculative venture by World Wide Pictures, it is an effective first step on the road to exploring this new medium.

FILM AND VIDEO

BY JOHN CHITTOCK

theatres would cost a mere £175—and the cassettes can withstand at least ten times the number of screenings of a film.

They also require less attention and can be operated by the same person who takes the ticket money.

Some information about the relative cost of video cassettes and video discs also emerged at the conference, at last providing a basis for comparing the claims of the two media. The manager of the UK Philips video disc factory at Blackburn, Mr. Alan Hayward, was reluctant to be drawn on the subject of how much a disc would cost a programme supplier ex-factory—understandably because the plant is not yet operational. But by a process of deduction, aided by questions from delegates, £2

Toshiba's LVR system) which will have even lower tape costs per hour.

Some speakers at the conference identified the snags in this view. The quest for slower and slower tape runnings speeds (to the point where the tape will cease to move at all) is being made at the expense of sound quality, whereas the stereo hi-fi reproduction of the Philips video disc player—to the highest international standards—is an asset of considerable importance.

Hi-fi stereo via television sets was seen as the next consumer benefit that could capture the imagination of the buying public. Furthermore, some of the new tape systems provide cheaper running costs or freeze-frame facilities at the expense

Skewsbys up to Nottingham test

accounting for the odds-on Pulse Rate and Three Ways in a £1,600 Hunter Hurdle at Market Rasen.

Skewsbys, a tough mare who is as at home in the mud as on a fast surface, can add to her tally by conceding 21 lbs to the grey gelding, Fata Morgana.

Edward Hide, who rides Skewsbys, has a number of other "only looking mounts, including Ceremonious and Espadrille.

Ceremonious ran respectably when backward in the South Yorkshire Stakes won by Swan Princess at Doncaster on Lincoln day, and may now be fit enough to account for Miss Murton in the opener, the Old Trafford Maiden Stakes.

This chestnut daughter of Simbir proved far too good for all but the Duke of Edinburgh Stakes second, Divina Santi, in a maiden event over this trip at Newbury in October.

Skewsbys, a winner twice at Haydock in the 1978 season and also at Newcastle, picked up a useful prize last time out when

two miles. A chance of some sort can be given to all but a couple of the 15 runners. Two fit from hurdling who seem sure to go well are the four-year-old Skewsbys and Fata Morgana, a year older.

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THE ARTS

London Galleries

Four English painters

by WILLIAM PACKER

There is at the moment a great deal of excellent modern painting to be seen in London; nothing so very unusual in that, you might, indeed should say, but the problem it presents is hardly answered by mere simple, honest encouragement. For, as it always does, plenty only serves to raise the awkward matter of selection to the condition of real difficulty, any decision bound to be in some measure partial and unfair. The little survey made here, therefore, is not meant to be taken at all as an exclusive or definitive judgment, setting out only the very best of the crop, but rather as an indication of the variety of work of such quality currently, as it is regularly available to the sympathetic and energetic viewer.

Geoff Ogden (at the Fieldbourne Gallery, Queen's Grove, NW8, until April 12) is the only out-and-out figurative painter among the four I have chosen; his work a direct and unaffected expressionism. He lives and works deep in the countryside, beyond Newlyn, towards Land's End, in circumstances which are, to say the very least, extremely testing. Indeed, it remains a source of some wonder, to those who know him that he is still able to work at all, let alone produce anything that is any good. Yet he goes on, determined to live, so far as is possible, by and for his art, a brave and remarkable man.

His subject is the landscape about him, that has become, in an important aspect of his work, the private world through which he and his family move. The paintings he makes of this latter kind are usually rather large and inevitably personal, fraught with personal feeling and significance. They are not without interest, but they are awkward and unresolved, the figures curious

impositions, at odds with the landscape, the landscape itself rather generalised and unconvincing, as though invented: what all goes to suggest, not that the work is second-rate, but that it has been shown prematurely. Ogden, perhaps, like many an artist shown too seldom through no fault of his own, might simply have been tempted by the London opportunity to put just too much in.

The fact is that the landscapes alone, fruit of direct experience and work on the spot, have strength and authority enough to stand up in any company, spontaneous and naturally inventive images, handled with confidence, definiteness and subtlety. Ogden enjoys an real sense of place, which he communicates admirably, spiriting us past his tangies of undergrowth and broken scrub, away across the typical Cornish moorland to the sea far beyond, exercising the visual imagination by an instinctive command of practical means. He is one of the most interesting of our landscape painters at work today.

John Loker (at Angels Flowers, Tottenham Mews W1, until April 12) is another landscape painter, but one of altogether different air, order, consciously sophisticated and abstracted. Certainly the landscape gives him a particular and recognisable starting point, but its image, already generalised to near abstraction, is then systematically set at a further remove from that source, through a number of stages, step by step. The process itself is quite simple, the initial statement set against a grid which is then amplified by degrees, the image itself thus enlarged, and the eye drawn in to the ever inflated detail. The particular reference, such as it is, falls away, leaving only an aura of association to the simple

just painting about painting.

Frost is a manifest romantic; he, too, draws his visual excitement not just from his work but from the world around him, from what he sees. There is in fact discernible in his work a quality of the Cornwall he has known for so many years, which it seems he cannot do without: the clarity of the air that sharpens the form, and gets into and conditions the colour. And it is not stretching the fancy too far to see in his work the suggestive presence of images that lesser, more literal artists might never make their

own, rings and ropes around a barking dog, corks and buoys bobbing on the water, bright sails against dark seas.

And finally a very brief word about John Walker, whose latest work is to be shown in two groups (at Nigel Greenwood, Sloane Gardens, Part I until April 19; Part II until May 10). This is his first major exhibition in this country for a considerable time, and thus an event of some importance, one which I intend to treat at some length. He, too, is an artist whose work is undergoing fundamental if gradual change, moving gingerly from abstraction towards, if not a clear representation, at least an imagery rich in figurative suggestion and ambiguous association. The works are as large and ambitious as ever, the surface dense and cluttered with paint; and very exciting they are. I shall now wait for Part II in the meantime.

Last Friday's charity concert in aid of the Lourdes Sick Pilgrims' Fund marked the 10th anniversary of the foundation of the Schola Cantorum of Ampleforth Abbey under the direction of David Bowman. It also celebrated the 150th anniversary of the birth of St. Benedict and this provided a unifying theme for a varied selection of plain-song and polyphony spanning many centuries. In the first half there was a quasi-liturgical alternation of plainsong propria for the Feast of St. Benedict sung by five men with Vaughan Williams' G-minor setting of the Ordinary sung by the 50-strong choir of pupils and teachers from Ampleforth School.

Vaughan Williams' Mass parallels his earlier *Fantasia on a Theme of Thomas Tallis*, both in its scoring for double choir and solo quartet of singers and in its modal counterpoint enlivened by gentle cadential dissonance inspired by Tudor models. It also offers a

restrained interpretation of the words placing greater emphasis on melodic attractions and textual contrasts. After a rather cold start the choir warmed well to a disciplined and well contrasted performance, although the trebles were somewhat strained in their upper reaches, and the solo voices rather green and tentative.

After the interval six polyphonic motets, mainly by 16th century masters, alternated with a plainsong Sequence and Offertory plus an organ solo by Bach included as an ecumenical gesture. The choir achieved a bright and varied dynamic in Palestina's five-part psalm *Etsultate Deo* although the entries and ensemble were far from crisp. Such weaknesses were less apparent in Palestina's simpler four part *Ego sum pons et Vitoria's resonant O Quam Gloriosum*. Peter Phillips' powerful *Hodie sanctus benedictus* provided the grand finale. The lower voices coped well with Gallus' *Honestum facit* and the whole choir combined eloquently to illustrate the rich harmony of Stanford's *Benedictus quoniam vita*.

The youthful Chorale Variations *O Gott du frommer Gott* hardly represents the zenith of Bach's compositional mastery:

the organist Andrew Wright showed his manual skill in responding to the work's technical demands, but his rather pedestrian and mechanical interpretation failed to relieve its tedium. The large audience, restive at this point, enthusiastically acclaimed the rest of the programme; and indeed the energetic director David Bowman can feel justly proud of the musical achievements of a school which can produce such a fine choir without a large number of choral scholarships to maintain the fine traditions of Catholic church musical experiment and uncertainty."



Self-portrait: Geoff Ogden

St. John's, Smith Square

Schola Cantorum

by FRANK DOBBINS

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Book Review

An actor prepares

Double Bill

by Alec McCowen, Elm Tree Books £7.95, 198 pages

reputation to worry about. He is a very fine actor of incisive technical skill.

Of late Mr. McCowen has started to write. After a touch ing account of his childhood in *Young Gemini*, he has now put between hard covers notes from his diary that are, in the main, composed around two of his most conspicuous stage triumphs. Just over ten years ago he broke through to comparative stardom as Hadrian VII at the Mermaid Theatre. More recently he performed solo and from memory, the St. Mark's Gospel in the King James version. Both performances coincided with a time of personal crisis. In each case, we are not allowed to know what the crisis was. But in the most unpretentious and affecting manner, Mr. McCowen's unfussy accounts of his involvement in these shows reveal a man of inquisitive disposition and considerable humour.

The pages are a little too full of what the weather is like, what Mr. McCowen had for breakfast and how much to drink later on. But the more solid passages contain detailed accounts of preparation for a major performance, of his views of different sorts of directors (no names, no pack drill, except in the case of special favourites like Peter Dews and Vivian Matson) and of the art of comedy as manifested in the work of Jack Benny, Sid Field and Max Miller.

His reflections on the state of the British stage are confined to his own place on it, explaining in full how he leapt the chasm from juvenile support to leading character actor, thanks to Hadrian. Lacking urbanity and an overall view of theatrical fashions, the book will not, perhaps, stand the test of time in the way that something like *John Gielgud's Stage Directions* will. But his humble exegesis of St. Mark is fascinating, and the overriding impression he leaves is of a solitary man of great dedication and with a capacity to enjoy life's simple pleasures. MICHAEL COVENY

Andy and others

by WILLIAM PACKER

Standing out amongst the latest crop of Art Books like a clown at a funeral, is Andy Warhol's *Exposures* (Hutchinson: 257 pp, £6.95, 28.95), the most runny-peppered publication for some time. It is not particularly well produced, the index such as it is, stuck perfunctorily into the endpapers, and an overall appearance that is, well, unprepossessing, but for all that is possessed of a distinct if decidedly squiffy charm.

Really it is a Picture Book, a self-consciously unarty collection of the photographs that Andy Warhol takes

obsessively of his friends and acquaintances who inhabit the shadowy half-world of the Manhattan night, a world in which celebrity has become an end in itself: all one needs to secure a place on the endless round of parties, night clubs and discothèques. Singers, film stars, transvestites, heiresses, millionaires, gigolos, politicians, make up the shifting but strangely consistent cast; and with his deadly little automatic camera, Warhol is their merciless observer and chronicler, self-appointed deadpan, crypto-puritan, and always mocking, mocking.

Then he starts on the people: "And no sooner had everybody kissed you on both cheeks and sat down, than who should show up with Bianca with Jack Ford... I introduced Bianca to the Duchess of Windsor, because Bianca had always admired her. And Bianca introduced us to Jack Ford..."

After dinner, we all— but not the Duchess— went dancing at Le Jardin... Some boy came up to Jack to ask him to dance. Jack had no idea what to do. I guess Shirley Temple Black, Ford's Chief of Protocol, never told him the proper way for a President's son to behave in a gay bar... We went down to Washington on the Metroliner and checked into a real dump.

We found Bianca in her hairdresser's room, getting ready to go to the White House (she was taking Polaroids to make sure Bianca was photo-

genic)

"One of the best times I had at Diana Vreeland's was with the Duchess of Windsor. It was the first time I met the Duchess. I brought her a little flower painting. She thought it was a box of candy and kept trying to open it. I didn't know what to say or do, as usual. Diana's

and, as though his battery of portraits were not indictment enough, he supplies his own commentary, confessing first of all his own terminal disability: "I have Social Disease. I have to go out every night... How do you catch Social Disease? By kissing someone on both cheeks.

Socialites never shake hands. It hurts too much. It's the bubonic plague of our time..."

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We found Bianca in her hairdresser's room, getting ready to go to the White House (she was taking Polaroids to make sure Bianca was photo-

genic)"

"One of the best times I had at Diana Vreeland's was with the Duchess of Windsor. It was the first time I met the Duchess. I brought her a little flower painting. She thought it was a box of candy and kept trying to open it. I didn't know what to say or do, as usual. Diana's

and, as though his battery of portraits were not indictment enough, he supplies his own commentary, confessing first of all his own terminal disability: "I have Social Disease. I have to go out every night... How do you catch Social Disease? By kissing someone on both cheeks.

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Socialites

FINANCIAL TIMES

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Tuesday April 1 1980

Lessons of the strike

AS A CAUTIONARY tale for unions and managements alike the steel strike, which is at last within sight of resolution, should be remembered for many years. It would be hard to find another dispute that was so badly mishandled by both sides and that did so much harm to achieve so little. Lord Lever's proposal for an 11 per cent national pay increase, supplemented by a minimum guarantee of 4½ per cent to be earned from local productivity deals, is only 2½ per cent more than the sum offered by the British Steel Corporation nearly two months ago, and carries the same conditions.

Blunders

In the seven weeks since that offer was made many steel workers will have lost wages of £700 or more, to secure an extra pay increase of around £150 a year. But the BSC management has no cause for satisfaction on this score. For it is widely believed that a mere 13 per cent increase would have been sufficient to settle the dispute, had this sum been on offer before the strike began.

An exhaustive list of each side's blunders over the past three months would have to be as lengthy as it would be depressing. Both management and unions have emerged with little credit from this strike and both must share the blame for the damage which their industry has sustained—estimated by the BSC as a 10 to 12 per cent loss of market share, half of which will probably not be recovered, as many of BSC's customers seek permanently the security of dual sourcing of their steel requirements.

The damage done to the rest of British industry has been more diffuse. At a time when high interest rates and the strength of sterling are squeezing the whole manufacturing sector and weakening its export performance, it will be difficult to isolate the effect of the steel strike in the industrial production and trade figures that emerge over the next few months. But the fact that these figures would in any case have made gloomy reading, only makes the additional pressure caused by the steel strike doubly unfortunate.

For this reason the Government, which is the one party to the dispute that could conceivably claim the outcome of the strike as a victory for its policies, can scarcely be satisfied with the length of time it has taken for its message to get across to the strikers. Nevertheless there is a chance that

the nation as a whole may ultimately draw some benefit from the steel strike if workers and employers in both the public and private sectors show a willingness to learn some of the positive lessons.

From the Government's point of view, some important principles have been established. A nationalised industry has been forced to bargain over wages on the same basis as private employers: a pay settlement must ultimately be determined by an industry's ability to earn the money it requires in the market. The policy of rigid cash limits has many unsatisfactory features. It acts much more rigorously on some industries than on others. It reproduces only a very rough reflection of the financial pressures which act on private commercial companies.

Unrealistic

For employers there are some lessons to be drawn even from the BSC's generally unimpressive bargaining performance. The opening offer, which appeared to be 3 per cent, was both unrealistic and ineptly presented.

To have given the impression that all the industry's mistakes would have to be visited on the workforce within the course of a single year, with massive redundancies and a large cut in real wages was little short of provocative. On the other hand, once the management revised its offer during the course of the strike in January, it stuck fairly closely to it. In the latter part of the strike, firm commitment to what was genuinely very near the "final offer" paid off, with a settlement that the industry should be able to afford.

But the most important lesson of the strike is addressed to the unions. In the present atmosphere of industrial crisis in Britain, many workers will find that productivity improvements provide the only hope for increasing or even maintaining their living standards. It was argument about the productivity conditions, as much as about the size of the total offer, which kept the steelworkers out of work for three months. Their attempts to win an offer with "no strings" was doomed to failure. The time is past when productivity could be regarded as an optional extra which could be negotiated on top of the standard cost of living pay awards. The ability of unions and management in the steel industry to turn productivity agreements into results will determine whether the steel strike marks a new beginning, or the beginning of the end.

Communism and low growth

THE LATEST UN Economic Commission for Europe survey of economic developments in Eastern Europe and the Soviet Union paints a gloomy picture of the communist economies. Average economic growth rates throughout this huge and still largely under-developed area declined to around 2·3 per cent last year. This means virtually no growth at all when converted into the conventional western methods of calculation. Part of the problem last year was the harsh climatic conditions which paralysed the transport system, overstressed the energy supply network last winter and then inflicted a drought over large areas of central and eastern Europe in early summer.

Price mechanism

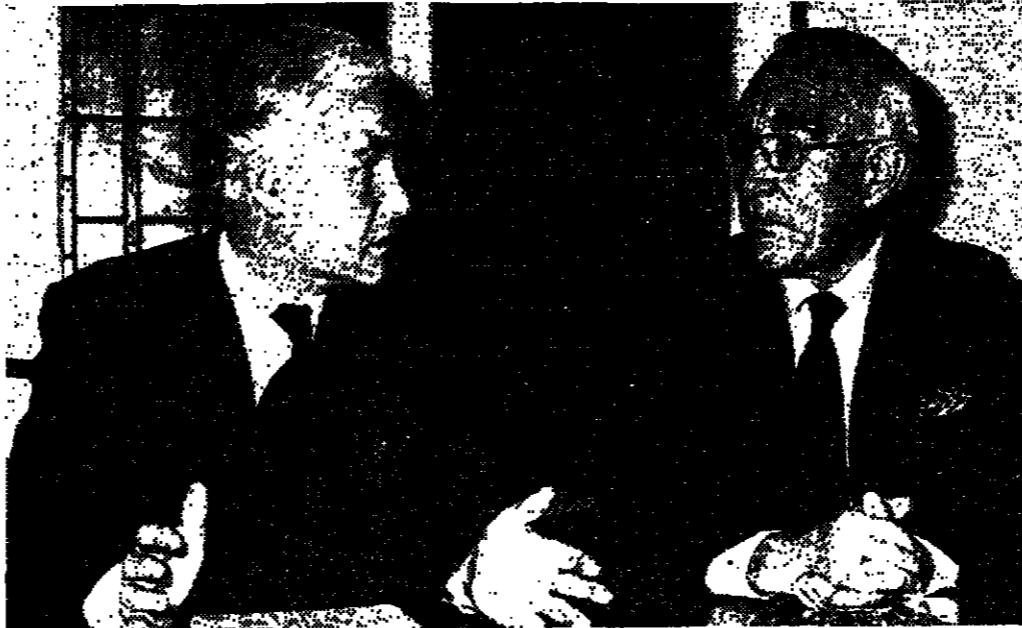
But the problems facing Eastern Europe in the 1980s go far deeper than the transitory effects of a harsh winter, and this is now widely and openly recognised. It is part of the conventional wisdom in Eastern Europe that the resumption of faster economic growth depends on more efficient use of resources, greater productivity and a greater willingness to use the price mechanism as a means of allocating scarce resources with more rationality and efficiency.

Up to now, however, Eastern Europe has shown itself much less able to react quickly to changing economic circumstances than Western Europe and the capitalist world generally. This is mainly because of the stubborn rear-guard defence of ideologically sacred myths and sheer bureaucratic immobility.

One of the most stubbornly defended shibboleths used to be that which claimed that there could be neither inflation nor unemployment in a planned economy. In practice the centrally-planned economies enjoyed the doubtful benefit of formally fixed prices but suffered from queues, shortages, bottlenecks and feather-bedding on an enormous scale. The result has been lower living standards and the kind of black

Countdown to current cost accounting

BY BARRY RILEY



Mr. Tom Watts, chairman of the Accounting Standards Committee (right) and Mr. Douglas Morpeth, vice-chairman, launching the new current cost standard SSAP 16 at the Institute of Chartered Accountants yesterday.

The first attempt of the ASC to implement current cost methods failed ignominiously in 1977 when the exposure draft ED 18 was withdrawn. But the ASC staged a rescue act later that year with the introduction of the voluntary Hyde Guidelines. There followed a new exposure draft ED 24, which was shorter and less elaborate than ED 18 but incorporated important refinements in areas like gearing and monetary working capital. Except for minor changes, ED 24 has survived to become SSAP 16.

With inflation climbing to a probable peak of rather more than 20 per cent on a year-on-year basis in the near future it is necessary to disclose historical cost information. This need not take the form of detailed supplementary historical cost accounts, however. According to SSAP 16, companies adopting current cost principles for the main accounts need only provide sufficient additional information to enable the user to ascertain the profit of the period under existing historical cost conventions."

Interminable debate

The publication of SSAP 16 marks the end of a long, turbulent struggle over inflation accounting which has embraced the worlds of accounting, business, politics and the capital markets. Even trade unions have on occasion been dragged into the interminable debate on what constitutes a proper measure of profit in a period of rising prices.

Early in the 1970s the accounting profession developed and almost implemented a standard based upon the adjustment of historical cost accounts for changes in the purchasing power of money. Then in 1973 the Government stepped in and set up the Sandilands Committee which in 1975 recommended a more radical system of current cost accounting.

But the impact of current cost accounting varies widely between different companies and different sectors of industry.

The most vulnerable companies are those which employ large amounts of plant and equipment, and have big sums tied up in stocks and work in progress.

SSAP 16 is especially harsh to those companies which in any case achieve only a low historical cost return on capital. This is because the adjustments are related to the balance sheet rather than to the level of profits.

Pushed into losses

Consequently companies with a low level of historical cost profitability are often pushed into losses by the application of current cost principles. At the other extreme, highly profitable companies can absorb the adjustments with very little impact.

Service companies with little in the way of physical capital employed also tend to be little affected by the change. So do operations like supermarkets which gain extensive trade credit from suppliers and so effectively have very little tied up in net working capital.

The implications are clear in a list of stock market sectors drawn up by stockbrokers W. Greenwell. Worst affected are some of the manufacturing sectors like textiles, motors and distributors and metals and metal forming. At the other end of the scale, the pre-tax profits of insurance brokers are only trimmed by about a tenth, and stores and food retailers are also relatively unscathed.

Many companies have already published current cost results on a voluntary basis, but it is not clear to what extent they are taken seriously either by management or shareholders. Recently, for instance, a number of manufacturing companies have been maintaining or increasing their dividends despite the grim trend indicated

PRE-TAX PROFITS—WINNERS AND LOSERS

Least affected companies	% change	Worst affected companies	% change
ICL	+2	Carrington Viyella	-189
GUS	-2	Johnson and Firth Brown	-144
Kwik Save Discount	-3	Courtaulds	-88
MFI	-5	Tube Investments	-78
Marks and Spencer	-6	Ransome Hoffman	-76
Associated Dairies	-7	Pollard	-75
Blue Circle Industries	-8	Tate and Lyle	-70
Mothercare	-10	Associated Engineering	-70

Source: W. Greenwell and Co.

History of inflation accounting in the U.K.

1973, January	Accounting Standards Committee publishes ED 8 on current purchasing power method.
1973, July	Government sets up the Sandilands Committee.
1974, May	ASC publishes provisional standard PSSAP 7.
1975, September	Report of Sandilands Committee.
1976, December	Inflation Accounting Steering Group launches ED 18.
1977, June	Vote of members of Institute of Chartered Accountants rejects compulsory CCA.
1977, November	ASC proposes Hyde Guidelines.
1979, April	Publication of ED 24.
1980, March	Approval of new standard SSAP 16.

yet been finally decided. But they have a statutory duty to decide whether a company's main accounts give a "true and fair" view.

Companies and other entities like nationalised industries have also been able to be highly selective in their approach. Thus, BL has consistently refused to produce current cost data, though the profitable Ford UK has emphasised it strongly. The Big Four clearing banks have given great prominence to current cost figures this year, at a time when there has been criticism of the high level of their historical cost profits.

Service companies with little in the way of physical capital employed also tend to be little affected by the change. So do operations like supermarkets which gain extensive trade credit from suppliers and so effectively have very little tied up in net working capital.

The new standard takes something of an initiative over nationalised industry reporting. It is accepted that no gearing adjustment need be made in their profit and loss accounts because of the special nature of their capital structures. On the other hand, it is required that net interest should be charged after taxation and extraordinary items. The argument is that interest in such cases is more in the nature of a distribution than a charge, and should therefore not be used to reduce pre-tax profits.

For companies, too, flexibility is reduced by the introduction of SSAP 16. They cannot pick and choose whether or not to publish current cost figures according to whether it suits them. On the other hand, comparability could begin to be eroded if many companies take advantage of the option to go over to current cost methods for the main accounts.

The role of the auditors in implementing SSAP 16 has not

yet been finally decided. But they have a statutory duty to decide whether a company's main accounts give a "true and fair" view.

Compared with the UK, members of the ASC hope that some of the arguments associated with inflation accounting will die down when the standard goes into operation. But they could prove "true and fair" views.

The problem of how two different figures can both be right is one that has dogged the inflation accounting debate from the beginning. In the event, auditors appear to be moving towards a compromise whereby the main accounts (whether historical cost or current cost) will be assessed on a true and fair view basis, according to whichever principles have been applied, while the supplementary accounts will be examined and will be declared to have been "properly prepared".

It is now more than seven years since the first UK inflation accounting exposure draft was issued, and the delays have meant that the UK is not the first major country (outside South America) to develop a standard practice in this area. Ironically the United States, for so long a bastion of historical cost principles, got in first with the accounting standard FAS 33 which was published last September.

Traditionally, shareholders want a company to show a high profit in order to maximise dividends and the share price. But managers may well prefer a capital maintenance concept which generates a lower figure for profit and may therefore reduce the demands of employees and the tax man.

Internally, companies may require still different systems for performance measurement.

In all this, the "problem" of measurement has become mixed up with the problem of what it is that accounting is supposed to be measuring in the first place. So long as there continue to be shifts in the relationship between shareholders, managers, employees and the Government, the interaction will generate a spirited debate.

MEN AND MATTERS

Grade sets off

TV time bomb

A brotherly squabble seems to be developing between Lords Grade and Delfont, who have U.S. interests in common, but are rivals in Britain. "I do not consult my brother about my business," Lord Grade told me pointedly yesterday.

At issue is the decision of Grade's Associated Communications Corporation to release ACC films for TV transmission within three years of their first cinema release. This flies in the face of a recent decision by members of the Cinematograph Exhibitors' Association to delay TV transmissions for at least five years, an arrangement which, though much breached in practice, has been in force for the last 18 years.

Lord Delfont, chief executive of EMI, says: "I wouldn't be against three years provided we get better value for the films from the TV companies. I have always said that they never pay us enough, though they are now paying respectable figures."

I'm in an awkward situation,

don't want to go against our own association. I think my brother is gambling on the CEA

changing its mind, and I would rather we arrived at an agreement

on the terms than have the whole system break down."

The CEA takes a more

strident line. Following

yesterday of its

TV committee, a high-powered

delegation is seeking

an audience with Lord Grade.

"The greatest sufferers," says CEA

director Bob Camplin, "will be

the independent exhibitors."

Among these, one might

suppose, are chains like

Classic,

which shows many second-time

round-films, and happens to fall

within Lord Grade's ACC

empire. "Do you think I would

be spending hundreds of

millions of dollars on films and

damaging my own interests?"

Lord Grade demanded of me,

"Any decent film gets its money

in the first two years," he went on. "Then it's just on the shelf

and the producer gets nothing."

Government's abrupt abolition

of exchange controls

and the producer gets nothing."



"Perhaps we should shout 'April Fool' and carry on with the strike?"

Anyone can come and talk to him, he says, but he is not going to change his mind.

By following the example of France, and more particularly of the U.S. (where many films appear on TV within 18 months) Lord Grade says he will be giving employment to people in the film industry. Moreover, he insists, his initiative will limit the practice of filling television time with "84 repeats."

Tenants wanted

Financial Times Tuesday April 1 1980

A New York challenge to Lloyd's

BY DAVID LASCELLES IN NEW YORK



Mr. Vincent Learson, chairman of the board of governors, cuts the ribbon to open the New York Insurance Exchange.

WITH THE snap of a ribbon at the entrance to a large, brightly lit room a few hundred yards north of Wall Street, the long-mooted New York Insurance Exchange finally opened for business at 9 a.m. yesterday.

A host of luminaries from the U.S. insurance business were present for the occasion. Also on hand to size up the competition were representatives from Lloyd's of London.

No one makes any bones of the fact that this new venture is modelled on the 300-year-old British institution. At its heart is a large trading floor with "bourses" where underwriters sit and quote on risks presented to them by circulating brokers. In these days of high speed electronic communication, it may seem unnecessary to reconstruct a market-place like this. But the Exchange's sponsors argue that the Lloyd's system works and they have no wish to reinvent the wheel.

The Exchange will follow Lloyd's in other respects: it will consist of both underwriting and broker members, and will be largely self-regulating. Membership will also be open to outsiders who have no experience of insurance but want to invest in the business.

But this being America, the Exchange will also differ from the Lloyd's model in two key respects: it will allow both corporate and individual membership (Lloyd's admits only individuals); and it will hold underwriters responsible only for the capital they put up (Lloyd's holds members liable down to their last penny). Because of this the new Exchange's capital requirements are a lot higher than Lloyd's: several million dollars (depending on the type of insurance done).

The Exchange will also have a guaranteed fund to bail out members who go broke. But though Lloyd's can feel deeply flattered by this emulation, the real question is

whether the world insurance business should welcome this development. Will it bring new capacity to a market which foresees the time in the not too distant future where there will be a capacity crunch? Or will it simply redirect existing business through new channels, harming Lloyd's in the process?

For a start, the New York venture should not be dismissed (as some people have done) as a peacock response by Wall Street to Lloyd's centuries-old dominance of the world insurance market. Although the Exchange will doubtless have small beginnings, it has a lot going for it. The U.S. insurance business has long hankered after its own exchange, for at least three reasons. One is the desire to shake off the regulatory shackles that constrict insurance in the U.S. (particularly New York State) and deal in a market where the forces of demand and supply have free play. Another is to provide a focus for the industry, and the third is to "repatriate" a lot of the business that currently goes to Lloyd's.

Mr. Richard Purnell, chairman of Johnson and Higgins, one of the largest broking firms in the U.S., estimates that in the next three to five years the Exchange will attract back about 15-20 per cent of the premium income the U.S. currently sells abroad.

No one expects the Exchange to be an overnight success: Most of its founder members say they are there for the long haul, 10, even 20 years. Even so, the birth of the Exchange has not gone as smoothly as its sponsors hoped. For one thing, the Exchange has turned out to be much more tightly regulated than its members wanted, mainly because the state insurance authorities have stuck by their responsibility to "protect the consumer" and ensure at the same time that the Exchange does not grab too much

business from the rest of the insurance industry. Because of this, all New York's voluminous insurance laws apply to the Exchange, unless specifically excluded, and only exceptional types of insurance may be conducted there: re-insurance (the "laying-off" of insurance by primary companies), foreign risks, and risks which have been refused elsewhere first.

Apart from reinsurance, these are meagre pickings and they may explain why the founding membership is somewhat slimmer than hoped: 17 underwriting members (against 20 planned), and 40 broking members. Also, a recent survey of broker members by the Exchange suggested that it would do only about \$40m business in its first year, compared to over \$100m forecast at the planning stage.

However, the biggest handicap the Exchange suffers is an unclear tax status. The Internal Revenue Service has yet to decide whether it will allow individual or partner members to use advantageous insurance accounting methods. And until it does, it is extremely unlikely that the Exchange will attract entrants from outside the insurance field, something that Lloyd's has done quite successfully. At the moment, all underwriting members are insurance companies whose tax status is clear: this means the Exchange has yet to bring any genuinely new capacity to the insurance business.

Nevertheless, Wall Street, always on the lookout for new investment opportunities, is watching closely, and a favourable IRS ruling could swiftly remedy that deficiency.

If all goes well, Wall Street observers see the day when brokerage houses will add the Exchange to the range of investment "products" they already offer.

Cool response to transatlantic rival

BY JOHN MOORE

"EVERYBODY got frightfully hot under the collar two years ago," mused one senior insurance broker on the initial reaction of Lloyd's of London to the New York Insurance Exchange.

At that time there were dismissive mutterings from within the Lloyd's establishment that one of the main reasons advanced for the launching of an Exchange—that it would create more jobs—did not justify the starting-up of a Lloyd's-style operation.

But as it dawned on Lloyd's that the Americans were serious in their intentions (particularly after Lloyd's established a protectionist rule which effectively

prevented those insurance interests outside the Lloyd's market, including the Americans, from normally holding more than 20 per cent of the equity of approved Lloyd's insurance brokers) the attitude of Lloyd's softened.

Last week Mr. Peter Green, the new chairman of Lloyd's, said that the Lloyd's market expressed "the wish that in the months and years to come these two insurance exchanges may find many occasions to work together in friendly co-operation."

As a practical gesture towards the establishment of the New York Insurance Exchange Lloyd's is to allow its members

to participate in the Exchange. But if they do so, they will not be able to use the wealth which they have to commit to the Lloyd's operations.

Already several major UK insurance brokers with large Lloyd's interests are seeking a closer involvement with the New York Insurance Exchange in an effort to forge closer links with the U.S. market, which produces nearly half of the world's insurance premiums of \$300bn (including life insurance premiums). But London does have reservations about the U.S. Exchange, which is expected to get off to a slow start.

Insurance specialists maintain that it is far from clear what sort of business the new market will attract or accept, but that it should have no problem in picking up the hard-to-place insurances. They also argue that the new market represents "innocent capacity" with no experience of major losses.

There are also worries in London that little evidence of a sturdy administrative infrastructure has so far emerged at the New York Exchange. Lloyd's people point to their own highly developed structure as one of the underlying strengths of the market, although the Americans would contend that Lloyd's systems have been tested by a series of troubles.

Meanwhile the Americans are trying to build up the expertise of their Exchange. Since January a stream of advertisements have appeared in the UK insurance trade press in the UK seeking underwriters.

The capacity of the new Exchange is far smaller than Lloyd's total capacity of \$4.5bn. But, in view of the unfavourable trading climate, Lloyd's is eager to spell out that it is anxious to co-operate with the new market rather than compete against it.

IN THE article on Nationalised Industries on Page 22 of last Friday's Financial Times, the figure for Post Office investment should have read £1bn, instead of £500m. The figure for coal, shipbuilding and steel losses should have read £500m, instead of £1bn. British Rail's capital expenditure should have read £27m, instead of £27m.

Select Committee: Environment. Subject: Council House Sales Inquiry. Witnesses: London Borough of Southwark. Room 16, 4.15 pm.

COMPANY MEETINGS Carrington Viella, Cafe Royal, Regent Street, W. 1. Derek Crouch, Great Northern Hotel, Peterborough, 12. English and New York Trust, 20, Fenchurch Street, EC. 3.45. Foreign and Colonial Investment Trust, 1/2 Lawrence Pountney Hill, EC. 12.30. London and Lomond Investment Trust, 2, St. Mary Axe, EC. 12. Romai Tea, Sir John Lyon House, 5 High Timber Street, EC. 3. William-son Tea, Sir John Lyon House, 5, High Timber Street, EC. 12.

Letters to the Editor

Manning in steel

From Mr. Godfrey

Sir.—Your correspondent Mr. Richard Hindson, drew attention to the performance of the Canadian steel company, Dofasco, in producing 4m tons/year of ingots and castings with 13,700 employees. It is his conjecture that the British Steel Corporation should require 50,000 employees or less to produce 15m tons/year. This, he claims, would mean reducing BSC's total manpower by two-thirds from its present 150,000.

Unfortunately Mr. Hindson is not comparing like with like. BSC produces finished steel products such as plates, beams and strip steel, all of which are made from ingots. In 1978 BSC employed some 106,000 producing finished products and only some 50,000 in producing ingots and castings. In that year BSC produced 17.4m tonnes (17.1m tons) of ingots and castings.

BSC should therefore require 44,000 employees to produce 15m tons or 11,700 employees to produce 4m tons. It is quite obvious that compared with British Steel Dofasco is overmanned. Yet it is making a profit while BSC is making huge losses.

This demonstrates the folly of comparing productivity between companies, both nationally and internationally. The crucial factor is the difference between the ultimate cost of the product and the price that it can be sold for. The international steel market regulates the selling price of steel so companies must look for an edge over their competitors by keeping costs down.

Over the last decade BSC has had the advantage of labour costs considerably less than its major competitors. Yet a profit rate management has hoisted other costs far above those of their competitors. The result has been shrinking sales at home and abroad—all of which has been blamed on the workforce. This blame has been forcefully rejected. An inquiry is required to determine exactly where the fault lies. There cannot be industrial peace without it.

M. Godfrey

(Area Strike Committee, ISTC No. 2 Division), Dintingate House, 210-212, Morton Road, Middlesbrough, Cleveland.

Benefits for children

From the Director, Child Poverty Action Group

Sir.—The Financial Times has done an excellent job, both before and after the Budget, in making the case for the restoration of the real value of child benefit. The 75% increase, which represents a cut of nine per cent in the benefit's real value, is a blow for families with children. As the Treasury's own figures, which have so far been ignored, show, the percentage increase in net income in 1980/81 for a childless couple earning £15,000 in 1979/80 will be 10 percentage points more than that for the same couple with two children, and at £3,000 the difference is 14 percentage points in favour of the childless couple. So much for giving priority to families with children.

The Government's social security package also betrays a clear strategy aimed at

already congested roads, and probably arrive sooner than if he was travelling by tube or car—his journey of 14 miles should take him about 1 hour.

If your correspondent and all of your readers who do drive to work continue to use this method, please could they try to remember to leave a modest gap between themselves and the kerb—to allow the cyclists through.

T. A. Stevens
Marr-Johnson and Stevens,
14, Bolton Street,
Mayfair W1.

Solution to commuting

From Mr. A. Kay

Sir.—We have studied your news item suggesting tax allowances for commuters (Westminster Chamber of Commerce, March 7) and readers' letters on the same subject. We should like to propose a radically different type of solution which may appear difficult at first sight but which, if adopted, would reduce costs and make life easier for both the individual and the community.

At present the average London commuter may spend 12½ hours a week travelling in order to perform 36 hours' work, i.e., travel time represents 25 per cent of away-from-home time

and travel cost almost a similar proportion of after-tax income for the lower paid. Now if the work pattern could be changed from a five-day to a rotating

Adjustment of pensions

From the President, The Society of Pension Consultants

Sir.—The two letters of March 27—Adjustment of pensions and The French Way—have an unreality which cannot be disregarded by your readers. The tenor of that unreality is to eulogise the "pay as you go" (PAYG) system as the panacea for our pension problems. The reality of Mr. Webb Ware's letter is compounded by the apparent justification as evidenced by the French system.

Mr. Street in propounding that system is however regrettably short on current facts.

Mr. Webb Ware is one of the growing number of the misguided who seem to believe that as long as you do not have to face up to the cost of something, then that cost is irrelevant. The cost is then whether the system used to finance it is the current payment method (i.e., the present generation funding its own benefits out of its own earnings capacity) or the deferred payment method (i.e., leaving it all to our grandchildren in the hope that we will foot our bills for us).

When your correspondent says that "pensions cannot be funded to keep pace" does he not realise that what he is in fact saying is "that this generation cannot afford this level of provision". Why should we then suppose that future generations will take a different view?

It is good to see, on your other pages, realism being brought home to us all by the Chancellor who is one at least facing up to the challenge of providing that which can be afforded within the availability of finite resources.

Mr. Webb Ware conveniently chooses points to make his case in, for instance referring to retirement on something like half pay. He has conveniently over-

four-day 36-hour week, the following benefits would result: The commuters' expenditure on travel would be immediately reduced by one-fifth; a one-in-five reduction in passengers and peak vehicle requirement would alleviate crew shortages and have a dramatic effect on the costs of the transport undertaken.

This should permit them to provide a speedier service at lower fares thus further reinforcing the benefits listed above; and the combination of the speedier service and the four-day week would significantly decrease the proportion of "away-from-home time."

Most businesses could adapt to the new situation by arranging for people who must work closely together to attend on the same days. In other words staff cover would probably be neutralised by the spread of custom throughout the longer hours of opening. In a few instances problems might be too severe to permit adoption of the new system to its full extent. Nevertheless, its contribution to improving utilisation of resources and reducing hardship is surely worth considering.

There have already been forecasts that by the year 2000 half of us will be working from our homes; this proposal only starts to launch us in the inevitable direction.

Alan Kay,
Transport Strategy Research,
Park House,
25, Sq. Verpoort,
1040 Brussels, Belgium.

value of funds has kept pace with inflation. The evidence is there for him to see if he cares to take the trouble to do so. Certainly, returns up to the end of 1979 indicate that pension funds are being inflated. Also, there have been real rates of return in all but five of the last 25 years.

If inflation is such that funded schemes cannot live with it, it must be equally realised that neither can PAYG. A lesson now being learned in France but not mentioned by Mr. Street who is either blissfully unaware of the latest "AGIRC's" yearly accounts or if aware of them chooses to ignore them. If he studies them with some care he will find that the French ratio of income to outgo is falling to such an extent that remedial counteracting action is now being taken to overcome concern over their current financial difficulties.

Mr. Street should know that a young Frenchman's expectation is likely to be disappointed unless there is a sizeable increase in contribution rates! Also, he should be aware that the French system was established on a very favourable demographic situation now deteriorating so that over the next 30 years it will be impossible to maintain the current contributions/benefits relationship.

The Chancellor spelt out clearly the "lesson to be learned". Rather than eulogising the indiscretions of the PAYG system with its built-in "cost plus" mentality, it is far better that we, as a community, look to the financial disciplines inherent in funding and see what it is that we can really afford to provide for ourselves.

D. C. Bandey.
Metropolitan House,
Northgate,
Chichester, Sussex.

Today's Events

PARLIAMENTARY BUSINESS

House of Commons: Conclusion of Budget debate. Consideration of Lords Amendments to the Competition Bill.

House of Lords: Highlands and Islands Air Services Bill, third reading. Social Security Bill, second reading. Motions to approve Shipbuilding (Redundancy Payments Scheme (Great Britain)) (Amendment) Order 1980.

Overseas: Leaders of African front-line states meet in Lusaka to discuss economic future when Rhodesia becomes independent.

Statement on future of Leyland National factory, Workington.

Inaugural Air UK flight to Guernsey.

Two-day conference opens on fuel economy in the airlines, Royal Aeronautical Society.

200 companies, thanks to oxygen, spent £15 million less on fuels last year.

Was yours one?

An energy-saving proposition from BOC Gases Division

BOC oxygen. It cuts the money industry spends on premium fuels and releases them for use elsewhere.

It gives up to 20% coke saving in foundry cupolas. Up to 20% fuel saving in furnaces firing heavy clay work. Up to 40% in mineral processing furnaces. And as much as 50% in metal melting furnaces.

And so it goes on -£15 million-worth of the nation's precious energy resources saved by oxygen in one year.

Chances are we can save fuel and money for you. Our system is easy to put in and we deliver supplies without your having to think about it - by road in bulk,

by pipeline or by on-site generation.

Raise it at your next Board Meeting. You'll find your technical men very enthusiastic.

BOC gas processes can conserve energy, increase safety, improve reliability, cut costs and save capital expenditure. If your secretary gives us a ring we'll be delighted to send you our new brochure "Answers for the 80's". It's a real eye-opener.

BOC Gases Division, Great West House, PO Box 39, Great West Road, Brentford, Middlesex TW8 9DQ. 01-568 5938 (24-hour line).



Answers for the 80's

Booker McConnell edges ahead 1% at year end

AS ANTICIPATED at the interim stage, in the second six months of 1979 Booker McConnell recovered the marginal first-half profits shortfall of £0.39m, but with trading conditions more difficult than expected, the year's attributable pre-tax surplus emerged only 1 per cent ahead at £1.79m, compared with £1.55m.

External turnover of the international food, engineering and trading group reached £689.9m (£587.7m) in the year. Trading was affected by high interest rates, industrial strikes and the strength of sterling, and the engineering division profits fell by 36 per cent although the rest of the group increased its performance by 28 per cent.

Food distribution made an encouraging recovery and early in 1980 Kearley and Tonge was acquired which brings in another £150m of wholesale food sales.

A divisional breakdown of the attributable pre-tax profits shows (in £m) engineering 5.882 (9.205), food distribution 4.328 (3.342), spirits and liqueurs 2.537 (2.266), health products and pharmaceuticals 2.547 (2.194), overseas trading 1.348 (743), shipping 1.07 (1.228), agriculture 1.000 (1.034), authors 1.218 (915) and parent company 1.593 (865).

Mr. Michael Caine, the chair-

HIGHLIGHTS

Lex looks at the latest figures from Ocean Transport and Trading which has maintained its gross dividend and, stripping out the swings and roundabouts of ship sales, has produced profits £1.2m higher at £16.2m. Glynnawd has reported a 16 per cent rise in pre-tax profits to £18.7m thanks to a strong performance from copper tubing. On the mail order front the figures from Freemans reveal tough conditions with a drop in second half volume resulting in a 15 per cent slip in trading profits. Finally Lex comments on the new Current Cost Accounting standard, SSAP16, and discusses the changes which have taken place since the first draft was published and looks at the next area for development. On the inside pages Howard Tenens is making a cash call and there are six other companies that come in for comment.

man, says that although competition will be hard in 1980, the group's businesses have strong management and many operate in markets which will have real growth in the future.

After a much lower than expected tax charge, stated earnings per 50p share rose 13 per cent from 54.81p to 62.65p.

A final dividend of 7.5p lifts the net total by 58 per cent to 12.5p (£7.90p).

It is proposed to divide each ordinary 50p share into two shares of 25p each and then issue two new fully paid ordinary

25p shares for each existing 50p share held. The effect will be to quadruple the equity.

External turnover £689.9m (£587.7m)

Depreciation £7.682 (£6.225)

Surplus on prop. disposal £3.674 (£1.425)

Profit before tax £25.006 (£24.505)

Minority interests £3.219 (£2.500)

Net pre-tax profit £19.787 (£18.505)

Taxation £4.068 (£4.533)

Net profit £15.719 (£15.972)

Prof. dividends £25 (£25)

Earnings 19.719 (£17.025)

Exdividend deficit 2.157 (£1.155)

Ordinary available 17.562 (£15.870)

Ord. dividends 3.902 (£2.479)

To reserves 13.269 (£17.681)

* Comprises £15.000 (£420,000) surplus on revaluation of land and buildings, £1.265m (£383,000) exchange deficit; £224,000 (£111) termination costs in respect of discontinued business; nil (£2.27m) surplus on realisation of Guyana assets; £15.000 deficit (£19,000) on other items.

** Surplus

The Board is also proposing the extension until 1980 of the existing share option scheme for executives and the introduction of a SAYE share option scheme

Comment

Stripping out the £1.7m profit on property disposal, Booker's profits are slightly down in 1979.

Clearly the engineering division is to blame, although shortage of contracts is a factor as well as strikes.

Net debt has risen sharply, from £10m to £27m, and must have increased further since the year-end with the £10m Kearley and Tonge acquisition and Booker's U.S. search for the perfect turkey.

Although the company can probably claw back some cash from its swollen working capital, interest charges will be up in 1980, and there is a question mark over the food distribution business, as food price inflation is lagging behind costs.

To compensate for this dual profits picture, there is a yield of nearly 8 per cent at 23p after the sharp hike in the final dividend—to 7.5p against a forecast of 6p—which suggests perhaps that Booker is thinking of using its paper.

Reed Executive grows 43% on buoyant trade

A CONTINUATION of the buoyant trading conditions enjoyed the year before pushed taxable profits of Reed Executive up 42 per cent to £1.81m to a record £3.16m. The surplus for the employment agency and drugstore operator in the second six months was more than doubled from £1.49m to £3.11m.

However the company says that the economic pressures and uncertainties mean that this level of profit is unlikely to be maintained in the first half of the current year.

Turnover for the year which ended December 28, climbed from £22.02m to £31.97m.

Though the tax charge was ahead to £946,000 (£527,000) stated earnings per 10p share emerged 6.6p better at 21.08p. A net final of 3p effectively lifts the total dividend to 4.5p (3.36p).

Attributable profit reached £2.17m (£1.59m) after an extraordinary debit of £45,000 (£35,000 credit).

Comment

In spite of the relatively high levels of unemployment recruitment agencies are booming. In Reed's case, the company has turned in bumper results for the third successive year—profits are 75 per cent higher. An important

factor is that the company's outlets are concentrated in the south east where unemployment is considerably lower than elsewhere in the country. The group is continuing to incur small trading losses from the Medicare self-service drug stores, but there is an indirect benefit in reducing the overall tax charge to just 30 per cent. This investment is already five years old and there is an urgency for it to start making a positive trading contribution given that the group is expecting the momentum from the employment agencies to start slowing down. At 85p, down 2p, the shares sell on a fully-taxed p/e of 5.7 while the yield is 7.8 per cent.

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UK COMPANY NEWS

BBA reaches £8m and expects rise this year

STRUCK AFTER finance charges increased from £1.6m to £2.32m, pre-tax profits of BBA Group, friction materials, conveyor belting and asbestos textiles maker, reached a record £8m for 1979, compared with the previous year's £7.56m. Sales advanced from £20.5m to £21.32m.

First-half profits had improved from £3.7m to £3.82m and the directors there forecast that the year's result would show a significant increase over 1978.

They now say that with sales and profits for the first two months of the current year ahead of the same period last year, the full year profits will be higher than in 1979.

Earnings per 25p share are given at 9.32p (9.06p), while the dividend total is effectively raised from 2.1932p to 2.63p net with a final of 1.79p.

Attributable profits for the year emerged up from £5.16m to £5.33m, after tax of £2.5m (£2.34m) and minorities. The UK tax charge of £8.00m (£844,000) was low due to allowances on capital expenditure, stock relief and a consortium receipt.

	1979	1978
Sales	£137,318	£120,205
Finance charges	£1,624	£1,254
Associates' share	£643	£546
Profit before tax	£8,001	£7,564
Tax	£2,507	£2,346
Net profits	£5,331	£5,160
Minorities	£1.79	£1.62
Attributable	£5,331	£5,162

A revaluation of properties showed a surplus of £11.1m over book value, which has been transferred to reserves.

• comment

Only a few months ago profits of at least £8.5m were being forecast for BBA but the engineering strike took care of those hopes and the modest 8.6 per cent increase in second half profits left the shares 2p higher at 44p yesterday. The increase was partly prompted by an asset revaluation, worth around 19p per share, but it was also clear that the overseas companies were continuing to pull their weight. In the UK, however, the picture was far from bright. The comparable period was hit by around £750,000 in strike losses so, even without the engineering dispute, real earnings would probably have shown little growth. The minorities figure may leave the impression that Regina-Fibre-glass is now profitable but the swing is attributable to a payment by BBA's

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. These dates are usually set for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interims—Chairman, Ingall Industries, W. Tyack Sons and Turner.

Finals—American Trust, H. Brammer.

Carr Industries, Dassoult Brothers,

Savoy Hotel, Silolead Lubricants,

Southampton, Isle of Wight and South of England Royal Mail Steam Packet.

Union Carbide, Waco, Ward, Blake Beams.

FUTURE DATES

Interims—C.L.R.P. Investment Trust, Apr. 2

Income Fund, Apr. 15

Maritime International, Apr. 16

Prudential, Apr. 10

Brooks Watson, Apr. 12

General and Commercial Investment Trust, Apr. 11

Hambros Life Assurance, Apr. 11

fields has been completed and that company has now returned to profitability, although the first half of the current year will be affected by external disputes, most notably the steel strike.

Saga rise held to 4% so far

PRE-TAX PROFITS of Saga Holidays rose by 18 per cent to £1.5m in the half year to December 31, 1979, against £974,000 previously.

However, Mr. S. De Haan, chairman, points out that the comparison is distorted by a £133,000 exceptional loss last year relating to the TSS Atlas. If this is excluded, the rise is 4 per cent and reflects the restricted growth forecast in his last annual statement.

At that time, the chairman said bookings for the group's 1980 spring programme indicated a significant improvement. Since then there has been a significant drop in demand for holidays throughout the industry, he now says.

As a result, the expected growth is unlikely to materialise in the current year, although he believes the full-year results will not be unsatisfactory. Pre-tax profits amounted to £2.04m in 1978/79.

The small increase in half-year turnover to £11.55m (£11.54m) results mainly from a decision to restrict significantly the cruising programme during the period. The chairman says the decision has been justified because demand for this type of holiday has shown a marked reduction.

The market trend has also been away from overseas holidays as expected, and only UK holidays showed significant growth during the period.

The net interim dividend is raised from 2.5p to 2.75p—last year's final was 5p. Earnings per 20p share are given as 9.22p, against 7.8p. Tax is given at £599,000 (£506,000).

The taxable surplus includes interest on deposits of £678,000 compared with £624,000.

Acceleration for Glynwed

A £9.53m RISE to £10.05m in the second half lifted taxable profits of Glynwed to a record £18.68m in 1979, compared with £16.08m previously, on sales ahead from £316.44m to £345.52m.

Mid-term profits were little changed at £8.64m (£8.46m).

The directors said then that the full-year surplus would show some improvement over 1978, but they were cautious about the second-half outlook.

	1978	1979
Turnover	£500,000	£600,000
Trading profit	£45,521	£16,437
Interest	£701	£3,000
Profit before tax	£18,684	£16,080
Tax	£5,550	£4,334
Net profit	£13,134	£11,746
Minorities	£468	£91
Extraordinary debits	£1,524	£727
Pre. dividends	£11,173	£10,526
Ordinary dividends	£5,974	£5,973

The trading surplus of the building and consumer products division rose from £6.48m to £9.01m in 1979, while the steel and engineering contribution was marginally higher at £7.39m (£6.96m).

Overseas operations jumped from £1.26m to £3.74m.

However, stockholding and distribution profits slipped from £5.2m to £3.76m, and other divisions and trading companies incurred losses of £507,000, against profits of £104,000.

The net total dividend is held at 10p, with an unchanged final of 6.7p. Earnings per 20p share

are given as 18.29p (17.81p) basic, and as 18.37p (17.38p) fully diluted.

Tax took £5.55m, against £4.33m.

The charge would have been £3.6m (£3.2m) higher without the benefit of accelerated capital allowances and stock appreciation relief.

See Lex

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See Lex

GRANADA makes a good start

PROFITS so far this year at Granada Group were running as budgeted, and above the same period last year, and the group is in good order, Mr. Alex Bernstein, the chairman, said at the annual meeting.

Advertising revenue in Granada Television had been very satisfactory and the company had recouped the revenue lost during the first four weeks of its current year due to the national industrial dispute.

The TV retail and rental market had been rather dull in recent months, but the number of new customers for TVs and video recorders had been satisfactory.

Attock Petroleum just in profit at halfway

OIL and gas sales more than doubled from £107,000 to £281,000 for Attock Petroleum, and the group reports taxable profits of £20,000 for the six months ended December 31, 1979, compared with £12,000 losses in 1978.

Mr. A. P. de Boer, chairman, says that Attock's activities in its chosen areas of operation continue to develop but, because of the size of the exploration programme and its attendant risks, the board is not making a profit forecast at this stage.

There was a tax charge of £2.24m up from £2.73m contributed to a pre-tax loss of £144,000 in 1978 against profits of £1.82m the previous year.

There was a tax charge of £688,000 against a credit of £570,000, and minorities took £195,000 (nil).

Results of the company were severely affected by the transport and engineering strikes during the year. Rationalisation of Rad-

programme will be conducted this month.

Metram, in which the group has a 10 per cent stake, holds the rights to the tailing dumps of the Wiluna goldmine, which are estimated to contain some 250,000 ounces of gold; methods for treatment of these dumps are under investigation, the chairman says.

There was an unrealised exchange loss of £43,000 (£122,000) for the first half, which has been dealt with through reserves.

• comment

It is not surprising or worrying that Attock Petroleum is just slightly in the black at the half-way stage. With a market capitalisation of £7.6m, this group is one of the smaller of the independent UK oil exploration companies and as such it recycles most production revenue back into discovery efforts.

Attock's activities provide a microcosmic example of the business, which normally involves staying in loss and paying no dividends until the group hits the "big time". The company is fortunate to have some production revenue (£92,000 in the first full six months) coming in from the Gulf of Mexico. Mr. Boer states.

Of the 15 U.S. wildcat wells referred to in his annual statement, the chairman says that seven have been drilled to date. Three of these were plugged and abandoned, and the others are awaiting completion and hook-up for production.

On the UK side, the onshore drilling in Sutherland is well, in which Attock has a 20 per cent interest, will start in early May. The group has joined a consortium, comprising of substantial UK and North American companies, which intends to apply for licences in the next offshore licensing round.

Evaluation of the acreage in offshore Western Australia is continuing and a new seismic

survey is planned.

Results for the second half are not expected to reflect last year's pattern, but they are anticipated to be in excess of those now reported.

On this basis, it is intended to pay a final dividend of 3.45p, making with the interim of 1.85p (1.5p) now recommended, a net total of 5.1p (4.683p).

The company's two most recent acquisitions, Econa and

£339,000 (£500,000) and net profits rose from £462,000 to

£339,000.

NEWMAN-TONKS ahead

FOLLOWING THE substantial profits increase from £1.81m to £3.05m in the last full year, Newman-Tonks Group, metal hardware maker, improved pre-tax surplus by £0.16m to £1.2m for the six months to March 31, 1980, on sales of £19.48m, against £14.85m.

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FEDERATED LANDS & BUILDING COMPANY LIMITED

Year to 31st December, 1979

Profit before tax	£957,000 (£914,000)
Plus Exceptional Item	£155,000 —
Earnings per share	8.79p (4.42p)
Dividends per share net	3.15p (2.73p)

- * Rents from investment properties increased to £809,000 from £196,000.
- * Net assets including revaluation are £12,886,000 (121p per share) compared with £4,999,000 (48p per share).
- * UK land supply for private housing very healthy and first residential development in France completed.
- * Hempstead Valley Shopping Centre completed, fully let and trading most satisfactorily.
- * Hempstead Valley Shopping Centre won the I.C.S.C. award for the best Shopping Centre to open in 1979 in Europe.

Improved second half fails to lift Rockware

DESPITE a second half increase from £2.47m to £3.98m, Rockware Group finished 1979 with taxable profits down to £16.18m from £18.68m in 1978.

The directors say that given reasonable industrial relations and without national stoppages, they expect the current year's performance to improve greatly on 1979.

There will be benefits in the current year, they say, from economies taken in 1979, many of which will strengthen the glass market with competitors taking the brunt of further impact on the market by imports. The acquisitions in the plastics division, and without national stoppages, they expect the current year's performance to improve greatly on 1979.

And the packaging base of the group has been significantly broadened.

Mr. Jim Craigie, chairman, says that the biggest single impact on results was the road-haulage strike which cost the glass sector £3m in profits. And there was an additional debit of £1.05m (£240,000), being redundancy payments.

About half of this write-off related to some 400 redundancies taking effect this year in the glass division, and more cutbacks are likely in the future, Mr. Craigie states.

Interest charges jumped by £1.66m to £2.75m.

Because of the engineering dispute last year and as a result of excessive cost of developing new products, there were severe losses at Rockware Kingspeed, on the engineering side, up from £160,000 to £821,000. But there has been a substantial reorganisation of this business, and the chairman says it has returned to profits in the first two months of 1980.

The plastics division was significantly expanded in 1979—profits jumped from £89,000 to £2.51m—both Alida Packaging and two new acquisitions making excellent contributions.

Last August, the group acquired five plastics bottle manufacturing businesses in Australia, Spain, Holland, Belgium and the UK.

Stated earnings per 20p share are 20.2p compared with 27.55p and the dividend is 6.65p (5.896p) net with a final of 4.3

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To the Holders of

General Cable International N.V.

Guaranteed Floating Rate Loan Notes 1980

In accordance with the provisions of the above Notes, Irving Trust Company, as Fiscal Agent, has determined the Rate of Interest payable with respect to Coupon No. 20 on Monday, September 30, 1980 to be Twenty and One-quarter per cent (20/4) per annum.

Irving Trust Company,
Fiscal Agent

Preliminary results

for the 52 weeks ended 26 January 1980

	52 weeks ended 26 January 1980	52 weeks ended 27 January 1979
£'000's		
Turnover	231,248	200,232
VAT	22,791	14,216
	208,457	186,016
Profit before taxation	15,521	16,747
Profit after taxation	12,431	9,677
	(adjusted)	

• DIVIDEND A final dividend of 2p per share is proposed, bringing the total dividends in respect of the year to 3.5p per share (2.565p last year).

• RESULTS In the first 28 weeks sales excluding VAT advanced by 18%, having been seriously affected by the lorry drivers' dispute which stranded many of our incoming catalogues and goods in depots and ports. Sales in the last 24 weeks advanced by only 17%, which was well below expectations. They were affected by the sharp rise in VAT (eighty-five per cent of our catalogue goods attract the standard rate which jumped from 8% to 15% in June) and the generally poor fashion demand in the autumn. Because of the poor stock availability in the first season, we secured larger stocks for the autumn/winter season. In the event, sales volume was below expectations and this resulted in large write-downs of terminal stocks and meant that costs generally rose out of proportion to sales.

• PROFIT AFTER TAXATION benefited from an exceptionally low tax charge arising from the application this year of SSAP 15 to stock appreciation relief. This reduced the tax charge by £4.7m (last year adjusted to a comparable basis: £1.8m).

• PROSPECTS It is difficult to compare demand from the new catalogue against the disturbed early months of 1979. While many departments are producing encouraging results, there are as yet few signs of real improvement in most clothing and foot-wear ranges. The number of active agents at the end of the year was 490,000 (1979 - 475,000), an increase of 3.2%. The climate for consumer spending this year is hardly encouraging, but it is at least likely that inflation and interest rates will fall later this year. We are hopeful of a return to a growth in pre-tax profits, although the first half will still be suffering from a reduction in gross margins by comparison with the similar period last year because of the VAT change.

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644).

Freemans (London SW9) Ltd. 139 Clapham Road London SW9 0HR

MINING NEWS

W. Areas should again do well

BY KENNETH MARSTON, MINING EDITOR

A PARTICULARLY important aspect of high gold prices to the South African gold mining industry has been the opportunity offered to work lower grade ore on a profitable basis and thus extend the lives of the mines. At the same time, large scale working of such ores plays an important role in keeping costs to manageable proportions.

A good example of a large mine, making good profits by working low grade gold ore is the Johannesburg Consolidated group's Western Areas. Unlike a high grade mine such as West Driefontein which can produce gold at a cost equivalent to a little over \$65 per ounce, Western Areas now needs a gold price of \$300 to break even at a milling grade of 4 grammes gold per tonne of ore, or \$250 if the recovery is 5 grammes; profit more than doubled a year when the price averaged \$318 and the recovery rate was 5.5 grammes.

At the same time, a price of \$376 means a substantial increase in Western Areas' reserves of payable ore. In addition, the mine has a valuable uranium by-product and has recently announced a long term uranium sales contract which carries an interest-free loan of R30m (£17m) to help finance production facilities.

In his latest statement with the 1979 annual report the chairman, Mr. P. A. von Wielligh, regards 1980 prospects "with some degree of optimism" in the light of the current level of the gold price which was \$504 yesterday. The annual report of Randfontein Estates says that no single acceptable explanation has emerged for the fact that current evaluations of uranium ore reserves in the old original workings fell far short of the earlier assessments. But it is reckoned that reserves on the Bird reef are sufficient to maintain the current rate of production from this section for at least four years.

At the Cooke section—which is in effect a new mine—gold recoveries at the new treatment plant are now regarded as satisfactory while improved recoveries of uranium are expected this year. Last month Randfontein announced that it was to con-

struct a 2300m shaft in the Cooke section. Full-scale shaft sinking is to start early next year and the shaft is expected to be operational in 1985. It will thus be available to expand production against a decline in that from the old Randfontein section.

FRANCO-KOREAN URANIUM PLAN

An expansion of Gabonese uranium output was foreseen yesterday when the South Korean state utility, Korea Electric, said it would take part in a uranium mining joint venture in the Lordleyton region of Gabon with Cogema of France. Over four and a half years Korea Electric will put up FF 45m (£4.65m) and will gain a 41 per cent stake in the venture.

Cogema will hold 49 per cent of the equity. The balance of 10 per cent will be held by the Government of Gabon.

ROUND-UP

LKAB, the Swedish state-owned group, has received orders for 1m tonnes of iron ore pellets for five years from Usinor, the French steel group, and for 400,000 tonnes a year for three years from Hamburger Stahlwerke, the German steel group. The orders are worth SKr 930m (£95.95m), said a spokesman for LKAB. *

Ore reserves at the Midwest Lakes uranium property in Saskatchewan held by Imperial Oil (50 per cent) and Numac Oil and Gas and Bow Valley Industries (35 per cent each) are now put at 2m tonnes, grading 1.25 per cent uranium. Mine design work is under way. Meanwhile, Imperial is re-opening the Granduc copper mine in British Columbia and is working on molybdenum and copper-zinc properties in the province.

*

A delegation from the Japanese Federation of Economic Organisations (Keidanren) is to visit Australia next month for talks on participation in Australian coal mining projects.

*

The Company: A Knightsbridge based investment advisory service covering an exceptionally broad range of international investment media.

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The Applicant: Preferably in the 25-30 age group, should be motivated, bright and show a high degree of personal initiative. A few years experience in the bond trading or portfolio management would be desirable.

Working environment, salary and fringe benefits are unusually attractive.

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INVESTORS CHRONICLE

SURVEYS

A journalist is required to join a small team responsible for producing some 30 surveys and supplements each year for the Investors Chronicle.

The surveys cover a wide range of subjects and countries. We are looking for a journalist with proven writing skills, ideas to contribute and the ability to handle a survey from drawing up the synopsis, commissioning articles (as well as writing some of them), subbing and preparing lay-outs to the final pressing of pages.

This is a responsible position on an important financial magazine and offers the successful candidate the opportunity to work with a team which aims to maintain high standards of accuracy and features presentation. Applicants should apply to:

David Webster, Associate Editor
INVESTORS CHRONICLE
Greystoke Place
Fetter Lane, London, EC4

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Required by leading manufacturer to manage its industrial sales division. Candidate must be experienced in marketing of products to the building industry, capable of organising and directing national sales programme to architects, builders and specifiers. This is a top management position with unlimited opportunities and commensurate salary.

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Amberley Way, Hounslow, Middx.

COMPANY SECRETARY/ACCOUNTANT

TO £14,000 + CAR

Located in North London, our client is a long-established and successful import and distribution business with a current turnover of £20m and who have a requirement to recruit a successor to their present Company Secretary due to retire in the late summer. Reporting to the M.D., the successful candidate, who will be a Chartered Accountant aged 40/45 with a proven record of achievement to date in industry/commercial companies, will in addition to his/her secretarial duties be responsible for the total accounting function.

Please write giving full details of career to date to:

THE APPOINTMENTS SERVICE ICAEW
BOX 433 MOORGATE PLACE, LONDON EC2P 2BZ

We are a fast-growing name in the international sport-shoe market and are experiencing an enormous increase in the demand for our shoes. To administer this growth we require an

ACCOUNTANT

who should have the following make-up:

1. Be a sportsman or woman;
2. Be a potential candidate for future directorship;
3. Be capable of working under considerable pressure, and of handling staff;
4. Above all be prepared to immerse yourself fully in furthering the Company's development. For this some commercial experience will be very helpful.

Why not make an initial enquiry as to whether this could be the break you have been looking for. Age immaterial. Only qualified people need apply, however.

Write to: A. Reynolds, Esq., INTER-FOOTWEAR LTD.,
26-28 Towerfield Road, Shrewsbury, Shropshire, England.

Initial contract for two years; tax-free emoluments between U.S.\$36,000 and U.S.\$41,300 p.a. depending upon experience. Additional allowances for dependants. Travel and removal expenses paid. Six weeks' annual leave.

Send curriculum vitae under Vacancy Notice 34/80 to:

Division of Personnel

INTERNATIONAL ATOMIC ENERGY AGENCY

Wagramerstrasse 5, P.O. Box 100, A-1400 Vienna, Austria

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Leading merchant bank wish to strengthen their comprehensive trading room by appointing an experienced senior FX Dealer to concentrate on a dollar D-mark book and build a reputation in the London market. Excellent conditions include car.

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Financial Times
10 Cannon Street, EC4P 4BY

Hedge Recruitment

MANAGEMENT ACCOUNTANT

c. £10,000

Manufacturing company based in Peterborough are advertising post for a qualified Accountant to recruit to accountancy function. Five years' industrial experience and some experience in a similar capacity essential.

For further details contact:
Miles Richards on 01-828 8055
Accountancy Division
Abford House 15 Walton Road SW1

828 8055

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Excellent opportunity for a young accountant with a sound knowledge of pensions or investment management to join a well established team, based in the West End, of this multi-national manufacturing concern.

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TECHNICAL SALES MANAGER, 10 years experience in technical sales for chem.-phys.-tech. intermediate and end-products of a high tech. level, is required for a major firm in the U.K. An English firm interested in expansion in Europe.

ENGLISH fluency essential and a desire to travel extensively.

Salary will be attractive, negotiable according to age and experience, together with excellent benefits.

OIL COMPANY OF MALAWI (1978) LIMITED

Chief Accountant

We are the principal oil company in Malawi and we market a comprehensive range of petroleum products throughout the country. We have an immediate vacancy for a Chief Accountant in our head office in Blantyre.

We are looking for a qualified accountant, aged 28-32, who would like to settle with his family in this attractive country for a few years. We offer an initial three year contract, but we would hope to extend this further as we expect our Chief Accountant to have management potential to eventually take over the job of Administration Manager.

There are excellent facilities in Blantyre for family life - good housing, schools, recreational and other facilities. The salary is negotiable, but would be in the region of £21,000 (payable in the local currency), plus a generous gratuity on termination of contract.

If you have the right qualifications and like the sound of living and working in Malawi reply with details of your experience to: Ivan Cann, Mathers and Benson Advertising Limited, Dept. (FT), Chancery House, Chancery Lane, London WC2A 1QU, who is acting on our behalf.



David Grove Associates
Bank Executive Recruitment
60 Cheapside London EC2V 6AX
Telephone 01-236 0640

CREDIT ANALYST

A leading European bank of multinational dimension requires a Credit Analyst to join the existing team of analysts at its U.K. offices in London.

The ideal candidate will be well educated and have at least three years' experience of in-depth balance sheet analysis and risk evaluation. A knowledge of French would be an advantage but a high standard of written expression in English or French is essential. Responsibilities include the writing of detailed credit proposals on a wide range of companies involving greatly varied banking operations. Salary will be attractive, negotiable according to age and experience, together with excellent benefits.

NIGERIAN PORTS AUTHORITY

26/28 MARINA LAGOS

VACANCIES

Applications are invited from

Companies and Markets INTERNATIONAL COMPANIES and FINANCE

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DG BANK Deutsche Genossenschaftsbank, Germany
Föreningsbankernas Bank, Sweden
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**Australian residents
allowed to increase
overseas investments**

BY JAMES FORTH IN SYDNEY

THE AUSTRALIAN Government has relaxed foreign exchange controls which restricted the amount of portfolio investment by Australian companies and individuals. The changes, to be introduced today, will mean that individuals can increase investments in equity and real estate from A\$10,000 a year to A\$40,000 (US\$43,500) a year.

Public companies and institutions will have their limit raised from A\$1m to A\$12.5m (US\$13.6m), while substantial private companies will have a new limit of A\$250,000. Announcing the changes in the Federal Parliament, Mr. John

Howard, the Federal Treasurer, said that the measures more than offset the effects of inflation since the present limits were set in September, 1972.

The relaxation also applies to fixed interest securities where the term is longer than 12 months. Individuals may now also invest annually up to A\$10,000 in such securities, substantial private companies up to A\$100,000 and public companies and institutions up to A\$1m.

Mr. Howard said it would still be necessary to obtain exchange control approval for all portfolio investments overseas.

Gain at Australian Agricultural

BY OUR SYDNEY CORRESPONDENT

AUSTRALIAN Agricultural Company, the pastoral group, more than trebled its earnings in 1979, from A\$2.35m to A\$7.8m (US\$8.3m). The dividend has been raised from 10 cents a share to 25 cents, which

includes a "special" element of 10 cents a share "because of the exceptional result achieved in 1979." The dividend is covered by earnings of 54 cents a share compared with 16.6 cents in

the first half of 1978.

**Advance by
Hong Kong
property
developer**

By Anthony Rowley in Hong Kong

NEW WORLD Development Company, a leading Hong Kong-Chinese real estate development group, whose other interests include hotels, tourism, construction and engineering, has announced net profits of HK\$342.8m (US\$67.6m) for the six months to December 31 compared with HK\$60.5m for the corresponding period of 1978/79. The latest profit includes extraordinary gains of HK\$217m against gains of under HK\$20m a year earlier.

Even so, interim profits were still doubled after stripping out extraordinary items, reflecting the buoyant state of the property market in Hong Kong. New World, which is headed by Mr. Ho Sin-Hang, has a number of major properties under development including the extensive New World Centre project in Hong Kong's business district.

The company said the extraordinary profits in the first half arose from the sale of a residential property and of shares in the Hongkong and Shanghai Hotel group.

Recent rent control legislation—which limits the increase in residential rents to 21 per cent over two years—would probably cause property buyers and speculators to adopt a wait and see attitude, New World said. But this would have little effect on its own profits because of the balance between rental income and property sales.

**Costs hit China
Motor Bus**By Our Hong Kong
Correspondent

CHINA MOTOR Bus Company, one of the two main utilities operating bus services in Hong Kong, has reported a group net profit for the six months ended December 31 of HK\$12.14m (US\$3.4m) against HK\$9.73m in the first half of the previous year.

The profit is after a transfer from the company's development fund of HK\$8.8m against a transfer to the fund of HK\$2.94m in the previous year. Pre-tax profits, which exclude such transfers, were HK\$3.77m in the first half against HK\$14.9m in the first half of 1978/79.

The company attributed the sharply lower profit before transfers to higher costs for diesel oil and wages. The interim dividend is being maintained at 60 cents.

**Mitsui Bank exceeds loan
guideline grace period**

BY CHARLES SMITH IN TOKYO

OUTSTANDING LOANS by Mitsui Bank to its sister organisation Mitsui and Co. were equivalent to 30 per cent of the bank's owned capital at the close of business last night, in contravention of a Finance Ministry guideline which states that banks should limit their loans to individual corporate borrowers to 20 per cent of the bank's owned capital.

Mitsui Bank is the only major Japanese city bank to have failed to comply with the MOF guideline, which was first announced in December, 1974, but with a five year grace period. The guideline took effect this morning.

Mitsui Bank's president, Mr. Masahiko Seki, yesterday sent a letter to the Ministry of Finance outlining a programme under which the Bank hopes to conform to the Ministry guideline within two years, and explaining the reasons for its failure to meet today's deadline.

The letter is thought to have pointed out that Mitsui Bank had cut its loans to Mitsui and Co. from 79 per cent of its owned capital in 1974. It is also noted that loan repayments by Mitsui and Co. over the five year period totalled Y75bn

branches inside or outside Japan. Mitsui points however that this would in the long run hinder the bank's efforts to increase its capital and thus make it still harder to conform to the Ministry of Finance guideline.

The MOF guideline was aimed at discouraging an excessive concentration of ownership in industry, backed by borrowed funds. The measure is thought to have been aimed especially at large trading companies which are heavily dependent on borrowed capital and which were commonly believed to be pursuing an aggressive business strategy in the early 1970s.

Apart from Mitsui and Co., three other Japanese companies had excess borrowings as defined by the MOF guidelines when the deadline took effect last night. They were Tokyo Electric Power, AC Sangyo, the successor company of the defunct Ataka and Co., and Saitama Spinning. Tokyo Electric was granted formal exemption from observing the guideline some months ago, while AC Sangyo and Sakamoto (a formerly bankrupt company now under reconstruction) are both regarded as special cases.

NISM profits jump

BY GEORGIE LEE IN SINGAPORE

NATIONAL Iron and Steel Mill (NISM) Singapore's only steel mill, has reported its highest ever pre-tax profits for the year ended December 1979. The surplus rose by 25 per cent to \$947.2m (US\$ 21m), surpassing the 1974 record of \$942.1m.

Group net profit increased by 20 per cent to \$827.9m after tax up by 21 per cent at \$19.8m.

Group operating profit rose by 20 per cent to \$841.8m and group turnover grew by 38 per

cent to \$8247.5m. Investment and interest income amounted to \$94.8m, an increase of 30 per cent.

NISM has proposed a final gross dividend of 8 per cent and a bonus gross dividend of 5 per cent which, together with the interim dividend of 13 per cent paid last year, make a total of 28 per cent for the full year. For 1978, NISM paid dividends amounting to 16 per cent gross and 6.5 per cent tax exempt.

United Mizrahi acquisition

BY L. DANIEL IN TEL AVIV

UNITED MIZRAHI BANK is now safely enmeshed as Israel's fourth largest bank after the acquisition of the Israel Government's share in Tefachot Mortgage Bank—the country's largest mortgage bank—for a cash payment of I\$701m (about \$17.5m).

The Government had had voting control (51.8 per cent) since the bank was established in 1945 to assist in public housing projects. Its equity holding is 7.1 per cent.

United Mizrahi is now con-

ducting negotiations with the two other major shareholders—Clal, Israel's largest investment company, which has 32.4 per cent of the equity and 20.8 per cent of voting rights, and the Israel Investors Corporation which has 19.7 per cent of the equity and 18.3 per cent of voting rights, to acquire part of their holdings.

Israel is in the process of replacing the Israeli pound with the Shekel, at a conversion rate of I\$10=IS 1.

**UIOH pulls
out of
UIC bid**

By Our Singapore Correspondent
THE TAKEOVER battle for United Industrial Corporation (UIC) has taken a new turn with the announcement over the weekend of United Industrial Overseas Holdings' (UIOH) withdrawal of its unconditional offer for UIC shares at \$34.00 per share.

The Development Bank of Singapore (DBS) said in a brief announcement on behalf of UIOC, that acceptances received to date will be returned to shareholders who are now released from their obligations. UIOC's offer was formally made on March 14 and was due to close on April 18.

DBS disclosed that on March 27, UIOC applied to the Securities Industry Council for permission to withdraw the offer and was given consent to do so on March 29. UIOC gave no reason for the abrupt withdrawal, but DBS has promised further details to shareholders as soon as possible.

With UIOC's withdrawal, the bidder left is Hang Lung Development of Hong Kong, which has offered \$34.50 per UIC share.

This announcement appears as a matter of record only.

New Zealand Wool Board

(A Statutory Corporation established under the Wool Industry Act 1977)

**US\$100,000,000
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J. Henry Schroder Wagg & Co. Limited

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J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS

ARAB BANK LIMITED**EXTRACTS FROM THE 1979
DIRECTORS REPORT****Peak Figures**

The Arab Bank Ltd. scored new highs in 1979 in comparison with the previous record figures of 1978. The Balance Sheet Total approached two billion Jordan dinars, the equivalent of approximately 7 billion U.S. dollars, which represents an increase of 18.3%.

Deposits increased by 17.6%, and Loans and Discounts by a large percentage of 37.1%, as a result of increased financing of important projects in the Arab World and participating in international syndicated loans. The liquidity ratio (Cash/Deposits) remained high at 57.2%, or 63.9% when marketable securities are considered.

Contra Accounts comprising guarantees, documentary credits and acceptances recorded an increase of 19.1%. The volume of import and export transactions effected through the Arab Bank branches registered a large increase of JD. 140 million over 1978, reaching JD. 936 million.

Operating Results

Gross Earnings surpassed JD. 100 million for the first time. After setting aside adequate amounts for contingencies and deducting all expenses a Net Profit of JD. 14,315,840 is left over for appropriation. The Board recommends the allocation of JD. 8,950,000 to the various Reserves shown in the Balance Sheet and JD. 2,053,090 as Undivided Profit. This brings the Share-

holders Equity up to JD. 61 million, as compared with JD. 50 million in 1978. The Board also recommends the allocation of JD. 3,300,000 as Dividends at JD. 3 per share compared with JD. 2 in 1978. The remaining balance, JD. 12,750, is allocated as remuneration to the Board Members.

The Board of Directors has asked the General Assembly to increase the capital of the Arab Bank from 11 million JDs to 22 million by distributing a new share for every share already held.

The Arab Bank is the oldest private institution in the Arab World (established in Jerusalem in 1930). It has the largest capital and reserves, and its branches are spread all over the Arab countries. It has three branches in London, one in Athens, one in Paris, in addition to sister companies and affiliates in Switzerland, Germany, France, England, U.S.A. and a finance company in London, owned completely by the Arab Bank. (The balance sheet figures of these sister institutions and affiliates are not included in the Arab Bank Ltd. figures.) The Arab Bank has over 1,000 correspondent Banks all over the world.

New Branches

On 2nd July 1979 the Mazra's branch in Beirut, Lebanon was opened for business. Three new branches are scheduled to commence activities early in 1980: One in Saida (Sidon) Lebanon, another in Kensington High Street in London and the third in Athens.

BALANCE SHEET at 31st DECEMBER 1979

ASSETS	1979	1978	LIABILITIES	1979	1978
	\$	\$		\$	\$
Cash in hand and at Banks	2,302,448,513	2,211,987,107	Deposits and Other Accounts	4,027,203,994	3,446,151,245
Bonds (Government and Other)	269,635,823	184,102,006	Items in Transit	7,355,777	2,526,032
Investments (inc. Subsidiaries)	30,348,755	25,338,390	Capital Authorised and Fully Paid (JD 10 per share)	37,290,000	37,510,000
Bills discounted	186,232,677	168,912,089	Statutory Reserve	33,900,000	29,155,500
Loans to Customers	1,420,703,933	1,009,725,040	General Reserve	71,190,000	57,970,000
Bank Premises (less depreciation)	23,427,198	18,940,603	Undivided Profit	20,426,835	13,546,310
Furniture and Equipment (less depreciation)	4,665,087	3,980,582	Total Liabilities	11,230,222	9,426,945
Other Assets	15,204,842	5,693,215		4,252,666,828	3,628,681,032
Total Assets	4,252,666,828	3,628,681,032	Guarantees, Credits and Acceptances (per contra)	2,384,880,884	2,016,102,562
Customers' Liability Guarantees, Credits and Acceptances (per contra)	2,384,880,884	2,016,102,562	Total	6,639,547,712	5,644,783,594

One Jordan Dinar (JD 1)=U.S. 3.39 (approximately)

UNITED OVERSEAS BANK LIMITED

(Incorporated in the Republic of Singapore)



In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 31st March, 1980 to 30th June, 1980, the Notes will carry an Interest Rate of 19 1/2% per annum. The relevant Interest Payment Date will be 30th June, 1980 and the Coupon Amount per U.S. \$1,000 will be U.S. \$49.61.

Credit Suisse First Boston Limited
Agent Bank**U.S. \$25,000,**

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Mar. 28	Mar. 27	Stock	Mar. 28	Mar. 27	Stock	Mar. 28	Mar. 27	Stock	Mar. 28	Mar. 27
AFC Industries	51	293	Columbia Gas	37	25	Gt. Ati. Pac. Tea	51	54	Sabic Brew. J.	54	54
AFM	124	111	Columbia Fict.	284	191	Gt. Busins. Per.	114	101	Schlesinger	108	100
AM Int'l	15	15	Com. Ins. Am.	504	474	Gt. West Financ'l	154	147	SCM	154	154
AMR	26	23	Combat. Equip.	91	74	Holiday Inn	154	146	Scott Paper	154	154
Am. Int'l	107	107	Comm. Satell.	18	17	Hornbeam	154	148	Soudier Duo V.	154	154
Abbots Laha	36	35	Compugraphic	22	21	Greyhound	204	18	Southern Coast L.	254	265
Acme Glass	241	233	Gulf & Western	165	154	Gruuman	204	18	Sysair	55	55
Adobe Oil Gas	42	37	Gulf Oil	384	39	Gulf Oil	78	71	Scaled Power	154	154
Aetna Life & Cas.	31	24	Hall (FBL)	21	21	Monarch Mfg	214	21	Searle (G D)	204	194
Afmanson & Chm	50	47	Hammarskjold	222	201	Monsanto	214	21	Searle (K)	154	154
Alcoa	57	54	Hanmerlind	84	68	Moore's	214	21	Singer	61	63
Alcoa	57	54	Haniel	51	51	Mutual Bradley	204	18	Skylane	91	91
Alcoa	57	54	Hannan Minin	154	147	National (UP)	204	18	St. Dist. Chem.	234	231
Alcoa	57	54	Harcourt Brace	30	30	Motorola	54	48	Sedco	614	574
Alcoa	57	54	Conra	154	148	Munsingwear	14	14	Shell Oil	554	57
Alberto-Culver	73	73	Congs Edison	214	194	Harnischfeiger	154	148	Shel Trans.	202	202
Albertson's	154	154	Congl. Foods	79	74	Hespeck	224	21	Sherwin Williams	354	35
Alcan Aluminum	26	25	Congl. Natl. Gas	384	374	Hibachi	10	10	Signature	304	204
Alcan Standard	26	25	Consumer Power	157	154	Hochi Mining	214	21	Sigmat	204	204
Allegheny Ludlum	24	23	Conti Air Lines	71	71	Hofmann	214	21	Simpson	154	154
Allied Chemical	44	43	Conti Corp	228	228	Honeywell	204	18	Skyline	234	234
Allied Stores	154	154	Conti Corp	228	228	Houderman	204	18	Smith Int'l	614	604
Allis-Chalmers	124	124	Conti Heli	24	24	Hoyer Corp	504	592	Smith Kline	494	487
Alpha Portzit	124	124	Conti Telep.	13	13	Husco	204	204	Snowbird	154	154
Alpaca	57	54	Control Data	45	45	Husky	274	264	Spectra	204	204
Almax	24	24	Cooper Inds.	60	60	Hutson	154	154	Square D	31	31
Almax	417	417	Cooper Inds.	60	60	IAC	204	204	Squibb	264	264
Almax	417	417	Copeland	14	14	Hobart Corp.	154	154	Std. Met. Standard	28	28
Almax	417	417	Cornings	171	171	Hoffman	154	154	Standard	124	124
Almax	417	417	Cox Broadcast's	20	20	Holmes	154	154	Southeast Banking	124	124
Almax	417	417	Cox Broadcast's	154	154	Holiday Inn	154	154	Southwest Banking	124	124
Almax	417	417	Diamond Int'l	104	104	Holmes	154	154	Southern Co.	214	214
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southwest Banking	124	124
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southwest Banking	124	124
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southwest Banking	124	124
Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
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Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
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Almax	417	417	Diamond Int'l	104	104	Holiday Inn	154	154	Southern Natl. Res.	474	454
Almax</td											

Coffee crop estimate reduced

WASHINGTON — The U.S. Agriculture Department has reduced its 1979-80 world coffee crop forecast to 81.1m bags (60 kilos each), a 3.4 per cent cut from its previous estimate but above the 1978-79 crop.

The Department said exportable production is estimated at 61.1m bags, 2.9 per cent higher than the 59.3m bags estimated for 1978-79.

The estimate for South American countries is unchanged but the African total has been cut by 32,000 bags. Output in the Ivory Coast is now forecast at less than 4.2m bags, 500,000 bags below last season.

In New York meanwhile Gordon Paton said U.S. roasters of green coffee from January 1 to March 22 were about 4,330,000 bags, including that used for soluble production, against about 4,420,000 bags during the same period last year. Reuter

Hull lands first fish for two months

A LOAD of fish was landed at Hull yesterday—the first landings at the port for two months.

Following the decision of the Hull Fishing Vessel Owners Association to go into liquidation because of high costs and reduced landings a major question-mark has been hanging over the port's future. Yesterday's landing does not solve the problem but it raises some hope that Hull fish dock can be saved.

The fish—2,010 ten-stone kits, mainly of saithe (coley)—were landed by the Boyd Line vessel Arctic Riever which paid a wharfage charge of £12.63 a tonne. This compares with over £50 quoted by the Association before its collapse.

The dock facilities are now being operated by their owner, the British Transport Docks Board, which previously rented them to the Association for £120,000 a month.

The Board cut the wharfage charge last month when it was accused of driving away valuable business, notably from Icelandic trawlers, by sticking to the fees quoted by the Association. The charge for frozen fish landings is £22.50 a tonne.

Bargain hunting lifts metals

BY JOHN EDWARDS, COMMODITIES EDITOR

LONDON METAL markets were calm yesterday after last week's shocks and some "bargain hunting" purchases brought generally higher values, encouraged by the firmer trend in gold.

Silver prices moved higher but the market remained extremely nervous. The bullion spot quotation at the morning fixing was set at \$622.40 a troy ounce. This was 22.5p down on Friday morning's fixing, but the Friday afternoon closing price, Values gained further ground in the afternoon, the cash price closed at 675p an ounce 103p up on the previous close.

In the base metals, copper cash wirebare rose by £1.15 to \$644.5 a tonne, despite a rise in warehouse stocks for the second week in succession. The stocks' increase was, however, only 575 tonnes, raising total holdings to 117,925 tonnes, and dealers were more concerned with the firmer opening in the New York market.

Tin prices reflected the general air of slightly more confidence. Cash tin increased by 29.5 to £7.745 a tonne. A rise in tin warehouse stocks, up by 145 to 3,395 tonnes, was in line with market expectations.

There was some surprise at the size of the increase in lead stocks, which rose by 20,500 to 12,550 tonnes. Nevertheless cash lead followed the upward trend.

METALS COMPANY DISMISSES EMPLOYEES

FINANCIAL TIMES REPORTER

LONCONEX, a ring-dealing member of the London Metal Exchange (LME), has now dismissed the three employees suspended last week in connection with police investigations into LME dealings.

Announcing the dismissals yesterday Mr Michael Brown, managing director of Lonconex, a subsidiary of the U.S.-based Primary Industries group, stressed that the company was not itself involved in the investigations. He also denied suggestions in the Press over the weekend that the investigations were linked with last week's silver price crash. The suspected irregularities had nothing to do with silver, he said.

Wilson, Smithett and Cope, another company named by the police, denied complicity in any suspect dealings on the metal exchange.

Mr David Burt, a deputy chairman of the Guinness Peat group—Wilson, Smithett and Cope's parent company—said the group had not suffered any losses or made any profit from any fraudulent dealings.

Mr Campbell Gray, of commodity brokers G. W. Jonson, the other company named by the police, yesterday declined to confirm that the company was involved.

He said he thought it improper to comment while impeding investigations were taking place.

French farm protest in London

CONTINENTAL FARMERS plan to march on the Ministry of Agriculture in London today (Tuesday) to protest at the British ban on imports of milk.

Producers from France, Belgium and Holland will gather in Trafalgar Square in the morning to distribute leaflets calling for an end to the health restrictions which keep Continental milk out of the country. They will then proceed to the Ministry bearing protest banners and deliver a strongly-worded letter addressed to Mr Peter Walker, the Minister of Agriculture.

Britain refuses to accept Continental milk because it claims the sterilisation method used—ultra-heat treatment—does not guarantee the elimination of all germs, especially foot and mouth disease. The Continental believe this is merely an excuse, however. They insist that their milk is perfectly sterile and fit for the British market. And they appear to have the support of the EEC Commission.

Last month the Commission wrote to Mr Walker demanding an explanation of the British restrictions. If this is not accepted Britain could find itself before the European Court and UK milk producers could soon face competition in their hitherto protected market.

Guyana beating sugar disease

THE STATE-OWNED Guyanese sugar industry expects to rid itself by next year of the dreaded disease, smut, which struck in 1974 and forced a concerted programme of eradication.

The industry puts over 100,000 acres under the plough and the smut-eradication programme has meant ploughing out and replanting of some 35,000 acres of smut-prone varieties.

Mr Bob Bham, manager of the Sugar Experimentation Station, reported that by 1981, the disease will be "of no economic consequence" to the industry, and the immediate result should be increased levels of production.

He explained that no panicking had taken place following the detection of smut six years ago

INTERNATIONAL COMMODITY AGREEMENTS

Cocoa pact collapses

BY JOHN EDWARDS, COMMODITIES EDITOR

THE INTERNATIONAL Cocoa Agreement expired at midnight yesterday dealing a severe blow to efforts being made for greater commodity price stabilisation. Representatives from cocoa producing and consuming nations ended marathon talks in London that lasted until Saturday night without being able to agree on either extending the present agreement or negotiating a new pact.

As a result the agreement is to be wound up, and the \$220m buffer stock fund accumulated by the Cocoa Agreement could provide a core for the proposed producer fund.

So the producers returned to negotiations for a new cocoa pact with a determined attitude not to accept anything less than a guaranteed minimum of 120 cents a pound, which they claimed had already been eroded by inflation and rising costs of production.

Consumers, particularly the UK, were also in a more belligerent mood. The "hawks" and "doves" led by Britain and the Nordic countries respectively, could not agree a common line. But in the end they compromised considerably offering to negotiate a new agreement starting from the basis of a minimum of 110 to 120 cents.

The collection of the levy on cocoa exports, used to finance the buffer stock fund, ceases from today but it is expected to be three months at least before the first payment representing 40 per cent of the total fund will be made to producing countries. The remaining 60 per cent, tied up on bank deposits, will be distributed by March 1981.

Meanwhile, the Cocoa Council is to meet again on June 4 solely to wind up the operation of the International Cocoa Organisation since it is felt that at this stage there is little hope of negotiating a new pact.

The talks in London were marked with considerable acrimony on both sides, who appeared suspicious of each other's motives.

The apparent main source of disagreement was over the minimum "floor" price to be written into the Agreement. The "floor" and "ceiling" price range fixed under the Agreement has been consistently well below market prices ever since the first cocoa pact came into existence in June 1973. Hence the failure of the buffer stock ever to come into action. So producers were determined to achieve more meaningful figures in any new pact.

At the negotiating conference last year producing and consuming countries gradually shifted their positions but finally were unable to bridge the gap between a minimum of 120 cents wanted by producers and 100 cents favoured by consumers. It was expected that a compromise could be reached in further talks this year and accordingly the agreement was extended for a further six months beyond its original expiry date of September 30, 1979.

In the interim, however, cocoa prices came down sharply as a result of a surplus of supplies developing and the producing countries, led by the Ivory Coast and Brazil, announced a plan to stop selling below a certain price level and form a fund, similar to the Bogota Fund used by coffee producers, to sustain prices with the aid of stockpiling and market support operations. It was suggested that the buffer

stock fund accumulated by the Cocoa Agreement could provide a core for the proposed producer fund.

The unfortunate casualty of this dispute is the International Cocoa Organisation, which has provided a useful forum for producers and consumers to exchange ideas and information, if not fulfilling its major objective of stabilising the market.

It is by no means certain that the buffer stock funds, returned to producers, will be used for market support operations. Some producers, notably Ghana, are believed to be somewhat lukewarm to the idea of attempting to control market prices, since it could be an expensive gamble the poorer countries can hardly afford.

But the breakdown of the Cocoa Agreement has much wider implications. It comes at a time when the failure to make much progress in the proposed commodity market stabilisation plans is undermining the whole North-South dialogue between developing countries and the industrialised.

The integrated commodities programme launched by the UN Conference on Trade and Development is already in serious trouble with disagreement over the proposed Common buffer stock fund and lack of progress in negotiating new commodity agreements. Cocoa is one of "core" commodities listed under the programme and the collapse of the agreement will be viewed as a considerable setback.

Consumers, particularly the buffer stock fund from a new pact.

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Alcan lifts world price of aluminium

ALUMINIUM GROUP, Alcan of Australia, has obtained a long-term contract to supply aluminium metal to the Japanese group, Mitsubishi Light Metal Industries.

The contract involves the supply of 40,000 tonnes of aluminium a year over an initial 10-year period from 1983 and is valued at about £860m. The metal will be supplied from a proposed new smelter to be built at Portland, Victoria, and would account for almost one-third of the capacity of the proposed plant. The contract is subject to other conditions.

Alcan's international price does not apply in Canada, the U.S. or in those other markets where established domestic producer prices are published.

In Pittsburgh Alcan increased its price for aluminium ingot to the necessary governmental approvals and the building of the plant. Initial rated capacity will be 130,000 tonnes a

Soviet meat output up 13%

WASHINGTON—Meat production in the Soviet Union during the first two months of this year totalled just over 1.5m tonnes, a 13 per cent increase from the corresponding period last year.

Mitsubishi Light Metal has depended solely on Alcan for its supply of alumina to make into metal since Alcan began operations in 1983. This long-term relationship has now been extended to Aluminium-Metall.

Meanwhile

Comico, a major rival, Comico, has also disclosed that it is re-examining the economics of a new alumina refinery at Weipa, in Northern Queensland, where the group's bauxite is bauxite.

Comico is a member of a consortium, which operates as alumina refinery at Gladstone, Queensland, has predicted.

World sunflowerseed crushings, after a sluggish start, should expand sharply during the remainder of the current season, ending September 30, the Hamburg-based weekly publication "Oilworld" has predicted.

AMERICAN MARKETS

NEW YORK, March 28

GOLD was slightly higher on short-covering and new buying. Silver was higher in the spot month on short-covering. Copper was higher on good consumption, buyers buying probably by the firms rather than speculators.

The market was lower to limit down on commission houses liquidation. Coffees and cocoa were lower on the lack of demand from importers. The livestock complex was sharply lower to limit down.

Maize was higher on expectations of Government purchases, while wheat was lower on continued sales selling by soybean complex dealers lower on the lack of commercial interest, reported Bainhold.

Copper—May 134.00 (134.00). Dec. 130.00 (131.50). Sept. 132.50. Dec. 200.00 (200.00).

CHICAGO, March 28

Lard—Chicago, 15.62 (same). New York, prime, 15.62 (15.62). Live cattle—Chicago, 15.62 (15.62). Livestock—Chicago, 15.62 (15.62). Corn—July 19.42-19.50 (20.42). Sept. 20.38. Oct. 20.83. Jan. 21.85. Dec. 22.88. May 22.98 July 23.15. Sales: 13,688. The \$89.00-\$85.00 asked (799.00-\$800.00).

MILWAUKEE, March 28

Platinum—May 218.88 (219.00). Free mkt.: \$218.88 (219.00). Gold—May 218.88 (219.00). Silver—May 218.88 (219.00). Oct. 218.88 (219.00). Dec. 218.88 (219.00). Cash Cathode—\$201.50 (201.50). Gold tray oz.—\$252.75 (252.75). Gold bar oz.—\$252.75 (252.75). Gold 3 mths—\$252.75 (252.75). Gold 6 mths—\$252.75 (252.75). Gold 12 mths—\$252.75 (252.75). Gold 2 yrs—\$252.75 (252.75). Gold 3 yrs—\$252.75 (252.75). Gold 4 yrs—\$252.75 (252.75). Gold 5 yrs—\$252.75 (252.75). Gold 6 yrs—\$252.75 (252.75). Gold 7 yrs—\$252.75 (252.75). Gold 8 yrs—\$252.75 (252.75). Gold 9 yrs—\$252.75 (252.75). Gold 10 yrs—\$252.75 (252.75). Gold 11 yrs—\$252.75 (252.75). Gold 12 yrs—\$252.75 (252.75). Gold 13 yrs—\$252.75 (252.75). Gold 14 yrs—\$252.75 (252.75). Gold 15 yrs—\$252.75 (252.75). Gold 16 yrs—\$252.75 (252.75). Gold 17 yrs—\$252.75 (252.75). Gold 18 yrs—\$252.75 (252.75). Gold 19 yrs—\$252.75 (252.75). Gold 20 yrs—\$252.75 (252.75). Gold 21 yrs—\$252.75 (252.75). Gold 22 yrs—\$252.75 (252.75). Gold 23 yrs—\$252.75 (252.75). Gold 24 yrs—\$252.75 (252.75). Gold 25 yrs—\$252.75 (252.75). Gold 26 yrs—\$252.75 (252.75). Gold 27 yrs—\$252.75 (252.75). Gold 28 yrs—\$252.75 (252.75). Gold 29 yrs—\$252.75 (252.75). Gold 30 yrs—\$252.75 (252.75). Gold 31 yrs—\$252.75 (252.75). Gold 32 yrs—\$252.75 (252.75). Gold 33 yrs—\$252.75 (252.75). Gold 34 yrs—\$252.75 (252.75). Gold 35 yrs—\$252.75 (252.75). Gold 36 yrs—\$252.75 (252.75). Gold 37 yrs—\$252.75 (252.75). Gold 38 yrs—\$252.75 (252.75). Gold 39 yrs—\$252.75 (252.75). Gold 40 yrs—\$252.75 (252.75). Gold 41 yrs—\$252.75 (252.75). Gold 42 yrs—\$252.75 (252.75). Gold 43 yrs—\$252.75 (252.75). Gold 44 yrs—\$252.75 (252.75). Gold 45 yrs—\$252.75 (252.75). Gold 46 yrs—\$252.75 (252.75). Gold 47 yrs—\$252.75 (252.75). Gold 48 yrs—\$252.75 (252.75). Gold 49 yrs—\$252.75 (252.75). Gold 50 yrs—\$252.75 (252.75). Gold 51 yrs—\$252.75 (252.75). Gold 52 yrs—\$252.75 (252.75). Gold 53 yrs—\$252.75 (252.75). Gold 54 yrs—\$252.75 (252.75). Gold 55 yrs—\$252.75 (252.75). Gold 56 yrs—\$252.75 (252.75). Gold 57 yrs—\$252.75 (252.75). Gold 58 yrs—\$252.75 (252.75). Gold 59 yrs—\$252.75 (252.75). Gold 60 yrs—\$252.75 (252.75). Gold 61 yrs—\$252.75 (252.75). Gold 62 yrs—\$252.75 (252.75). Gold 63 yrs—\$252.75 (252.75). Gold 64 yrs—\$252.75 (252.75). Gold 65 yrs—\$252.75 (252.75). Gold 66 yrs—\$252.75 (252.75). Gold 67 yrs—\$252.75 (252.75). Gold 68 yrs—\$252.75 (252.75). Gold 69 yrs—\$252.75 (252.75). Gold 70 yrs—\$252.75 (252.75). Gold 71 yrs—\$252.75 (252.75). Gold 72 yrs—\$252.75

LONDON STOCK EXCHANGE

Markets helped by hopes of early end to steel strike Index regains 5.5 of two-day fall of 13.6—Gilt rally

Account Dealing Dates Options

*First Declar. Last Account Dealings since Dealings Day Mar. 24 Apr. 10 April 11 Apr. 21 Apr. 14 Apr. 24 Apr. 25 May 6 Apr. 25 May 8 May 9 May 13 * "New time" dealings may take place from 9 am two business days earlier.

The second leg of the three week Stock Exchange Account got off to a firm start yesterday. Encouraged by hopes that the recommendations of the steel inquiry will lead to an early end to the 13-week-old dispute, both the main investment sectors made useful progress.

A moderate demand in a thin market left British Funds with gains to 1, while the better feelings in equities saw the FT 30-share index at 227.0, pick up 5.5 of the 13.6 lost since Sir Geoffrey Howe's Budget.

However, the adverse effects of a continuing long spell of record UK interest rates were again overshadowing markets and deterred any real investment incentive. Nevertheless, after an early improvement based mainly on bear closing, the majority of leading industrials edged a little higher and final quotations were around the day's best. Much of the genuine business was transacted in the earlier dealings and another big demand for bed and breakfast deals accounted for a large proportion of the day's trade.

Week-end Press comment created only a modest amount of interest, and it was left to companies making statements to provide the few highlights of the day at 1980.

Gold mining shares fared little better in the way of activity.

Prices moved in line with the fluctuations in the price of Gold bullion and ended a little easier in the day. The Gold Mines index lost 5.7 points at 273.4 following last week's drop of 27.3.

The Gilt-edged market showed a resumption of the former trend prevailing ahead of last week's Budget.

Business was slow again but sentiment still clung by the uncertain economic outlook and the prospect of only slow and steady progress towards lower inflation and interest rates was given a fillip by favourable reports of initial reactions to the findings of the committee of inquiry into the steel dispute. Consequently, small buying in a market none too well supplied with stock helped quotations to close at their best of the day. Improvements in the shorts ranged to 1/4, while rises in the longs stretched to 1/2. The long tap Treasury 14 per cent 1996 £50 paid stock closed 1/2 higher than its average gain of £49.13. An above-average gain

of 13 points was seen in the medium-dated Transport 3 per cent 1978-83 at £57.

Despite the taxation changes announced in last week's Budget, investment incentive was again lacking in Traded options and only 141 contracts were completed—the lowest level of business since Christmas Eve. Last week's daily average amounted to 531.

Composites firm

Still drawing strength from the better-than-expected preliminary results, Eagle Star found fresh support and closed 6 to the good at 173p. Other Composites also attracted buyers with Phoenix up 4 to 214p and Sun Alliance 6 dearer at 540p ahead of annual statements tomorrow. Commercial Union rose 4 to 181p as did GBE, to 228p, while Royals put on 13 to 323p. Elsewhere, Equity and Law Life added 6 to 200p and C.E. Heath 5 to 205p.

Recently firm of suggestions of a bid from the U.S. concern, Citibank, UDT put on 3 more to 55p. Elsewhere in Hire Purchases, E.C. Finance fell 3 for a two-day loss of 8 to 52p on the profits setback and unchanged dividend. Kleinwort Benson softened 2 to 138p ahead of tomorrow's preliminary figures.

Business among Breweries was mainly restricted to "bed and breakfast" deals which helped the leaders to close with modest gains. Bass added 3 to 217p, while Allied picked up a couple of pence to 72p. Wines and Spirits also took on a firmer appearance with Distillers gaining 3 at 185p.

Grattan recover

Special situations were usually responsible for movements of note in Buildings. Bryant Holdings responded to the good half-yearly results with a gain of 3 to 63p, while Federated Land and Building added a like amount to 64p following the annual figures.

Business in the Electrical leaders failed to expand from the recent low levels, but prices made modest improvements aided by some early bear closing. GEC gained 4 to 367p and Plessey a similar amount at 136p. Thorn, unchanged at 290p, became a steadier market after the recent setback on the proposed phased reduction in capital allowances for television rentals. Elsewhere, the trend was irregular. Awaiting tomorrow's preliminary results, BICC encountered scattered demand and put on 4 to 120p. Mulrider picked up a few pence to 189p along with Ralston, Butcher and Bernards. Matthews, firm 15 to 310p in a thin market in continued response to the increased annual profits and proposed 100 per cent scrip issue.

Booker McConnell up

Miscellaneous industrial leaders started the week on a quietly firm note with hopes that a settlement in the steel dispute might be imminent. Subdued last week following the Budget increase in prescription charges, Beecham added 4 to 118p and Glaxo picked up 2 to 242p. Elsewhere, Booker McConnell rose

6 to 233p as the share-slimming year statement and closed 4 better at 186p. Rainiers added 2 to 46p, but Executel shed that amount to 29p on the resignation of the company secretary. A shade firmer at the outset, leading counters drifted easier for want of attention and closed a net penny or so cheaper. Marks and Spencer eased 2 to 28p.

Business In the Electrical leaders failed to expand from the recent low levels, but prices made modest improvements aided by some early bear closing. GEC gained 4 to 367p and Plessey a similar amount at 136p. Thorn, unchanged at 290p, became a steady market after the recent setback on the proposed phased reduction in capital allowances for television rentals. Elsewhere, the trend was irregular. Awaiting tomorrow's preliminary results, BICC encountered scattered demand and put on 4 to 120p. Mulrider picked up a few pence to 189p along with Ralston, Butcher and Bernards. Matthews, firm 15 to 310p in a thin market in continued response to the increased annual profits and proposed 100 per cent scrip issue.

Hill and Smith 48p, Molins, 100p, and Prestwich Parker, 24p, all improved 3.

The Food sector attracted small buyers. Associated Biscuit was notably firm at 31p, up 5, following favourable Press comment, while Rowntree Mackintosh picked up 5 to 144p. J. Sainsbury, a dual market of late on adverse brokers' circulators, hardened a couple of pence to 190p and 128p respectively.

Properties mirrored the general trend and closed with moderate gains. Land Securities improved to 290p and MEPC Estates added 6 to 224p, and Haslemere Estates 4 to 283p. Slough Estates and Scottish Metropolitan put on 3 apiece to 120p and 128p respectively, the latter in belated response to the half-yearly results.

Oils idle

Business in Oils was particularly slow, but small buyers appeared in the after hours' dealings and closing levels were usually the best of the day. BP and Shell both finished 4 to the good at 350p and 336p respectively.

Elsewhere, Ultramar attracted late support and closed 6 to 516p, but Tricentrol held at 274p. Among the more speculative issues, Stebco (UK) touched 565p before reverting to the pre-weekend level of 555p. Red. Data & Loans, 6 to 234p, while Berkely Exploration put on

Hopes that the steel dispute could be over this week provided a fillip to the engineering leaders which closed with improvements ranging to 5. Ahead of tomorrow's preliminary results, GKN closed that much better at 285p, while Hawker Rose 4 to 180p. Adwest finished 8 higher at 185p: the interim figures are due on April 11. Glynnwood firm 4 to 174p on the results, and trading news brought about improvements of a penny or so in Rockware, 91p, BBA, 44p, and Provincial Laundries, 33p. Details of a partial offer from Tinnox Ltd to the Hong Kong concern, buoyed Barget which were marked up 3 to 14p but Howard Tenens, recently the subject of much bid speculation, dipped 4 to 65p, after 63p, following details of the £1.4m rights issue. Despite the increased profits, Reed Executive softened 2 to 80p.

Among Shipping, P & O Deferred closed 2 1/2 higher at 107p, after 109p. Already a firm market at 103p in front of the preliminary results, Ocean Transport hardened a shade further on them to close 4 dearer at 109p.

In Textiles, Courtaulds added a couple of pence to 68p, while Lister, 55p, recovered 2 of Friday's fall of 6 which followed the surprise first-half loss.

After last week's advance of 10p on hopes of a renewed bid from Sime Darby, Gudfarms reacted 3 to 78p. Other Rubber also finished easier with Castledine, 48p, and Malakoff, 90p, falling 7 and 3 respectively.

Favourable Press comment on gaming shares helped Ladbrokes to a gain of 3 at 132p. Pleasureama, a particularly depressed market of late on the casino tax changes, rallied 3 to 128p, while Corral hardened a penny to 75p, in the Leisure sector. Black and Edgington succumbed to nervous selling ahead of tomorrow's annual results and eased 3 to 40p, but Biophar (London) added that much to 58p, and Pan Atlas firm 2 to 21p.

Motor sectors plotted an irregular course in quiet trading. Among Distributors, Godfrey Davis continued to draw strength from last week's deal with Eurocar and rose to 173p. Caffco however lacked support and shed 4 to 150p, while Lister continued the recent recovery following disappointing first-half profits and rose 3 to 213p. Support was also seen for Gold Mines index fell 5 to 273.4 down 52.8 over the past five trading days.

Among the heavyweights, Randfontein were particularly weak and fell almost to point to 224p, while losses of around 4

were common to Durban Deep, 101p, Hartebeest, 211p, Vasil Reefs, 222p, and Free State Geduld, 201p.

Financials mirrored the pattern in Golds, Anglo American Corporation closed 15 firmer at 510p, after 500p. Minorco added a like amount to 240p and the subsequent easier trend in bullion caused the market to drift throughout the rest of the day and the majority of issues were showing losses at the close. The Gold Mines index fell 5 to 273.4 down 52.8 over the past five trading days.

Platinum staged a good recovery after the heavy losses sustained last week. Impala ended 13 better at 253p. Rustenburg 9 up at 193p and Lydenburg 5 firmer at 122p.

Australians provided features in the Rundale oil-shale partners

FINANCIAL TIMES STOCK INDICES

	Mar. 31	Mar. 26	Mar. 27	Mar. 28	Mar. 29	Mar. 30	A year ago
Government Secs.	64.58	64.08	64.30	64.61	64.40	64.19	75.68
Fixed Interest	65.02	64.81	64.97	65.00	64.91	64.87	76.30
Industrial	427.0	421.5	424.1	433.1	430.3	427.2	528.2
Gold Mines	273.4	270.1	287.7	304.4	316.5	326.2	328.4
Ord. Div. Yield	8.07	8.17	8.16	8.00	8.07	8.07	8.54
Earnings, Yld. % (full)	20.01	20.26	20.51	19.77	19.98	20.10	14.16
P/E Ratio (net) (*)	6.12	6.05	6.00	6.11	6.07	6.00	9.00
Total bargains	25,476	22,402	19,555	17,076	21,194	18,238	10,405
Equity turnover 2m	—	169.49	142.58	78.68	78.75	64.44	104.05
Equity bargains total	—	18,354	17,372	15,273	15,688	13,988	17,970

10 am 421.9, 11 am 424.0, Noon 424.4, 1 pm 424.4,

2 pm 425.2, 3 pm 425.5.

Latest index 01-245 8026.

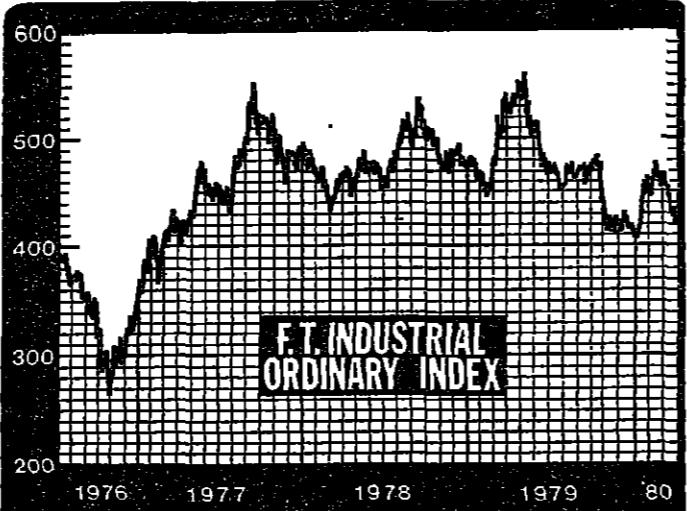
*Nil = 5.65.

Basis 100 Govt. Secs. 15/10/78. Fixed Inv. 1928. Industrial Ord. 1/7/35. Gold Mines 12/6/55. SE Activity July-Dec. 1982.

HIGHS AND LOWS S.E. ACTIVITY

	1980	Since Compil'n	Mar. 31	Mar. 28
	High	Low	High	Low
Govt. Secs.	65.26	65.85	67.14	64.76
Fixed Int.	65.91	64.70	65.04	62.55
Ind. Ord.	478.8	406.9	556.6	444.4
Gold Mines	373.8	265.5	442.5	53.5

D-B's A/W'regs 181.5, Industrials 181.5, Speculative 38.1, Totals 84.2



proposals and increased dividends outweighed the disappointing profits. Confirmation of the Boardroom dispute prompted a rally in Camer, which at 35p retrieved 3 of last Friday's fall of 1. Low and Bonar gained 4 to 174p on the results, and trading news brought about improvements of a penny or so in Rockware, 91p, BBA, 44p, and Provincial Laundries, 33p.

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were common to Durban Deep, 101p, Hartebeest, 211p, Vasil Reefs, 222p, and Free State Geduld, 201p.

Rumours of a share-split encouraged a good demand for Central Pacific, which advanced 3 to 113 to 725p.

Anticipation of the next progress report from the Ashton group prompted good gains in the participants. Conzinc Rio Tinto put on

Balfour Beatty
Construction

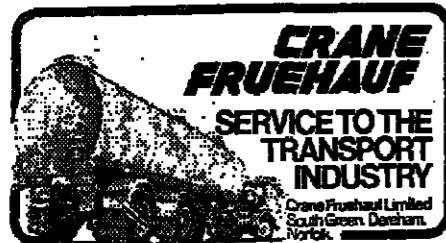
FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

High Low	Stock	Price £	+/-	Per Cent.	Yield %
914	Treasury 25c Feb 1985	95.50	-	16.44	
915	Treasury 35c Feb 1985	97.50	-	16.49	
916	Treasury 35c Feb 1986	97.50	-	16.50	
917	Treasury 35c Feb 1987	97.50	-	16.50	
918	Treasury 35c Feb 1988	97.50	-	16.50	
919	Treasury 35c Feb 1989	97.50	-	16.50	
920	Treasury 35c Feb 1990	97.50	-	16.50	
921	Treasury 35c Feb 1991	97.50	-	16.50	
922	Treasury 35c Feb 1992	97.50	-	16.50	
923	Treasury 35c Feb 1993	97.50	-	16.50	
924	Treasury 35c Feb 1994	97.50	-	16.50	
925	Treasury 35c Feb 1995	97.50	-	16.50	
926	Treasury 35c Feb 1996	97.50	-	16.50	
927	Treasury 35c Feb 1997	97.50	-	16.50	
928	Treasury 35c Feb 1998	97.50	-	16.50	
929	Treasury 35c Feb 1999	97.50	-	16.50	
930	Treasury 35c Feb 2000	97.50	-	16.50	
931	Treasury 35c Feb 2001	97.50	-	16.50	
932	Treasury 35c Feb 2002	97.50	-	16.50	
933	Treasury 35c Feb 2003	97.50	-	16.50	
934	Treasury 35c Feb 2004	97.50	-	16.50	
935	Treasury 35c Feb 2005	97.50	-	16.50	
936	Treasury 35c Feb 2006	97.50	-	16.50	
937	Treasury 35c Feb 2007	97.50	-	16.50	
938	Treasury 35c Feb 2008	97.50	-	16.50	
939	Treasury 35c Feb 2009	97.50	-	16.50	
940	Treasury 35c Feb 2010	97.50	-	16.50	
941	Treasury 35c Feb 2011	97.50	-	16.50	
942	Treasury 35c Feb 2012	97.50	-	16.50	
943	Treasury 35c Feb 2013	97.50	-	16.50	
944	Treasury 35c Feb 2014	97.50	-	16.50	
945	Treasury 35c Feb 2015	97.50	-	16.50	
946	Treasury 35c Feb 2016	97.50	-	16.50	
947	Treasury 35c Feb 2017	97.50	-	16.50	
948	Treasury 35c Feb 2018	97.50	-	16.50	
949	Treasury 35c Feb 2019	97.50	-	16.50	
950	Treasury 35c Feb 2020	97.50	-	16.50	
951	Treasury 35c Feb 2021	97.50	-	16.50	
952	Treasury 35c Feb 2022	97.50	-	16.50	
953	Treasury 35c Feb 2023	97.50	-	16.50	
954	Treasury 35c Feb 2024	97.50	-	16.50	
955	Treasury 35c Feb 2025	97.50	-	16.50	
956	Treasury 35c Feb 2026	97.50	-	16.50	
957	Treasury 35c Feb 2027	97.50	-	16.50	
958	Treasury 35c Feb 2028	97.50	-	16.50	
959	Treasury 35c Feb 2029	97.50	-	16.50	
960	Treasury 35c Feb 2030	97.50	-	16.50	
961	Treasury 35c Feb 2031	97.50	-	16.50	
962	Treasury 35c Feb 2032	97.50	-	16.50	
963	Treasury 35c Feb 2033	97.50	-	16.50	
964	Treasury 35c Feb 2034	97.50	-	16.50	
965	Treasury 35c Feb 2035	97.50	-	16.50	
966	Treasury 35c Feb 2036	97.50	-	16.50	
967	Treasury 35c Feb 2037	97.50	-	16.50	
968	Treasury 35c Feb 2038	97.50	-	16.50	
969	Treasury 35c Feb 2039	97.50	-	16.50	
970	Treasury 35c Feb 2040	97.50	-	16.50	
971	Treasury 35c Feb 2041	97.50	-	16.50	
972	Treasury 35c Feb 2042	97.50	-	16.50	
973	Treasury 35c Feb 2043	97.50	-	16.50	
974	Treasury 35c Feb 2044	97.50	-	16.50	
975	Treasury 35c Feb 2045	97.50	-	16.50	
976	Treasury 35c Feb 2046	97.50	-	16.50	
977	Treasury 35c Feb 2047	97.50	-	16.50	
978	Treasury 35c Feb 2048	97.50	-	16.50	
979	Treasury 35c Feb 2049	97.50	-	16.50	
980	Treasury 35c Feb 2050	97.50	-	16.50	
981	Treasury 35c Feb 2051	97.50	-	16.50	
982	Treasury 35c Feb 2052	97.50	-	16.50	
983	Treasury 35c Feb 2053	97.50	-	16.50	
984	Treasury 35c Feb 2054	97.50	-	16.50	
985	Treasury 35c Feb 2055	97.50	-	16.50	
986	Treasury 35c Feb 2056	97.50	-	16.50	
987	Treasury 35c Feb 2057	97.50	-	16.50	
988	Treasury 35c Feb 2058	97.50	-	16.50	
989	Treasury 35c Feb 2059	97.50	-	16.50	
990	Treasury 35c Feb 2060	97.50	-	16.50	
991	Treasury 35c Feb 2061	97.50	-	16.50	
992	Treasury 35c Feb 2062	97.50	-	16.50	
993	Treasury 35c Feb 2063	97.50	-	16.50	
994	Treasury 35c Feb 2064	97.50	-	16.50	
995	Treasury 35c Feb 2065	97.50	-	16.50	
996	Treasury 35c Feb 2066	97.50	-	16.50	
997	Treasury 35c Feb 2067	97.50	-	16.50	
998	Treasury 35c Feb 2068	97.50	-	16.50	
999	Treasury 35c Feb 2069	97.50	-	16.50	
1000	Treasury 35c Feb 2070	97.50	-	16.50	
1001	Treasury 35c Feb 2071	97.50	-	16.50	
1002	Treasury 35c Feb 2072	97.50	-	16.50	
1003	Treasury 35c Feb 2073	97.50	-	16.50	
1004	Treasury 35c Feb 2074	97.50	-	16.50	
1005	Treasury 35c Feb 2075	97.50	-	16.50	
1006	Treasury 35c Feb 2076	97.50	-	16.50	
1007	Treasury 35c Feb 2077	97.50	-	16.50	
1008	Treasury 35c Feb 2078	97.50	-	16.50	
1009	Treasury 35c Feb 2079	97.50	-	16.50	
1010	Treasury 35c Feb 2080	97.50	-	16.50	
1011	Treasury 35c Feb 2081	97.50	-	16.50	
1012	Treasury 35c Feb 2082	97.50	-	16.50	
1013	Treasury 35c Feb 2083	97.50	-	16.50	
1014	Treasury 35c Feb 2084	97.50	-	16.50	
1015	Treasury 35c Feb 2085	97.50	-	16.50	
1016	Treasury 35c Feb 2086	97.50	-	16.50	
1017	Treasury 35c Feb 2087	97.50	-	16.50	
1018	Treasury 35c Feb 2088	97.50	-	16.50	
1019	Treasury 35c Feb 2089	97.50	-	16.50	
1020	Treasury 35c Feb 2090	97.50	-	16.50	
1021	Treasury 35c Feb 2091	97.50	-	16.50	
1022	Treasury 35c Feb 2092	97.50	-	16.50	
1023	Treasury 35c Feb 2093	97.50	-	16.50	
1024	Treasury 35c Feb 2094	97.50	-	16.50	
1025	Treasury 35c Feb 2095	97.50	-	16.50	
1026	Treasury 35c Feb 2096	97.50	-	16.50	
1027	Treasury 35c Feb 2097	97.50	-	16.50	
1028	Treasury 35c Feb 2098	97.50	-	16.50	
1029	Treasury 35c Feb 2099	97.50	-	16.50	
1030	Treasury 35c Feb 2100	97.50	-	16.50	
1031	Treasury 35c Feb 2101	97.50	-	16.50	
1032	Treasury 35c Feb 2102	97.50	-	16.50	
1033	Treasury 35c Feb 2103	97.50	-	16.50	
1034	Treasury 35c Feb 2104	97.50	-	16.50	
1035	Treasury 35c Feb 2105	97.50	-	16.50	
1036	Treasury 35c Feb 2106	97.50	-	16.50	
1037	Tre				



Tuesday April 1 1980

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Profits up to £19.7m for Ocean Transport

By William Hall,
Shipping Correspondent

OCEAN TRANSPORT and Trading, the Liverpool-based shipping group, nearly doubled its profits in 1979. Pre-tax profits recovered from £10.1m to £19.7m but are still well below the peak of £21.2m in 1976.

Ocean Transport is the first major UK shipping company to report its 1979 figures. Its results underline the sharp improvement in the world's shipping markets in the second half of last year.

Sir Lindsay Alexander, its chairman, said the results were materially better than the group had foreseen at the time of the half-year results, when the group had warned it might have to cut its dividend if the shipping market did not improve.

The open freight market improved markedly in the second half and Ocean's fleet of product carriers operated very profitably. In addition, Ocean Cory, the UK transport and distribution operation, had a good second half.

The group's trading profits rose from £10.1m to £14.8m. In addition, the group made profits of £3.6m on ship sales as opposed to losses of £4.9m the previous year. This improvement was to some extent offset by a £4.7m increase in interest charges.

Ocean's share of associated companies' profits, a large part of which reflects its earnings from its stake in Overseas Containers, rose slightly to £18m. At the attributable level, Ocean made profits of £15.5m compared with a loss of £2.4m the year before. The company has maintained its gross dividend and is paying a final dividend of 4.6p.

Ocean's liner trades, of which the most important are its West African operations, had a difficult year. In the first half they were seriously affected by the introduction of a pre-shipment inspection programme in Nigeria. As a result trade was at a standstill. Since then the Nigerian trade has recovered and imports are now running at about 75 per cent of 1978 levels.

Ocean has also made some progress in its other problem area—the Pacific Indonesian liquefied natural gas import scheme. Its ship, the Nestor, has been laid-up for many months because of delays in the project which is not now expected to come on stream until the end of 1983.

However, Ocean has renegotiated its 20-year charter party with Pacific Indonesia and has secured higher charter rates which it believes will provide adequate compensation over the project's life for the delays experienced. Under the original scheme the ship was supposed to have started carrying liquefied natural gas in 1979. For the first time Ocean is starting to provide for the depreciation of the vessel.

Company results, Page 24

Top public servants may get extra 20%

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A SALARIES review body is expected to recommend pay rises of 20 per cent or more for 2,500 top public servants who today are receiving increases ranging up to about 25 per cent. The proposed additional rises could create a major problem for the Government.

The two increases would take the annual salary of the chairman of the British Steel Corporation up from £41,685 to about £58,000, unless the job is restructured when a successor is appointed to Sir Charles Villiers.

The extra increases would be proposed in a report to the Prime Minister from the Boyle Review Body on top salaries. It will say that the new pay levels being implemented today as part of a three-stage increase started in 1978 need to be

raised further to take account of developments elsewhere in the past year.

Today the salary of Sir William Barlow, the chairman of the Post Office, and of Sir Charles Villiers, both go up from £41,685 to £45,500. The chairman of the next grade of industries such as British Rail, British Gas and the National Coal Board go up from £36,945 to £44,000.

Report

There are also substantial increases for the top ranks in the armed forces, judiciary and civil service.

The Boyle Review Body is now preparing its report on updating the increases and is taking all aspects of remuneration, including perks and pensions, into account when com-

paring the public service salaries with those in the private sector.

Its report will also recommend some regrading of salary levels, and the ranking of some nationalised industries may be changed. For example the National Enterprise Board has rated the same salaries as British Steel but its role has recently been reduced and it has a part-time chairman—Sir Arthur Knight.

Meanwhile pressure is building up from senior executives below board level for salary increases, and some industries are having problems maintaining sufficiently large differentials between senior grades.

Controversy over top salaries, Civil Service unions near agreement on pay; Page 8

Probe into silver crisis

BY DAVID LASCELLES IN NEW YORK

AN OFFICIAL investigation into last week's crisis in the silver markets has been opened by the Commodity Futures Trading Commission in Washington.

This emerged yesterday at a special Congressional hearing into the crisis, as silver prices staged a slight recovery on the New York market.

Bache, the commodity broker, also admitted yesterday that its subsidiaries made a potential \$50m loss in the events of last year. Previously it had denied any losses at all.

Mr. James Stone, chairman of the commission, indicated to the House's commerce, consumer and monetary affairs sub-committee that the investigation could lead to disciplinary action, or the barring of some traders from the market.

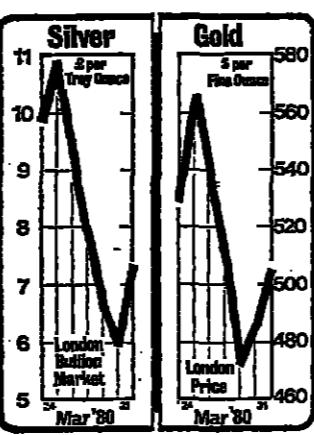
This was the first indication at high level that there might have been some wrongdoing during the crisis, which sent silver and share prices tumbling. The crisis occurred when members of the wealthy Hunt oil family were temporarily unable to cover their positions in the fast-declining silver market.

Mr. Harold Williams, chairman of the Securities and Exchange Commission, who also testified yesterday, said the commission was taking a close look at the financial standing of brokerage houses involved in the crisis, notably the Bache group, which is partially owned by the Hunt family and which handled most of its commodity trading.

Mr. Williams said a total of seven brokers had "some degree of exposure" after the silver collapse. Some have reported losses. Only Paine Webber and A. G. Edwards have been publicly identified.

Changes might be required to safeguard brokers in future crises, said Mr. Williams.

The House hearings were called amid growing concern in



Washington about the security of the commodity markets, and the need for greater regulation.

Most people in Wall Street do not share this view. The steel yesterday was that the market had successfully pulled through a challenging moment, and that no further regulation was needed. There are fears that the Commodities Futures Trading Commission, which is struggling to establish its authority over the commodity markets, might use the crisis as a pretext to extend its powers.

The markets were in a buoyant mood yesterday. In early trading, silver moved above \$13 an ounce, an increase of more than \$1 on Friday's close.

John Edwards writes: London silver prices rose yesterday as the market regained confidence. Once it became evident that there would not be the kind of selling pressure that caused the market to collapse last week, some bargain hunting purchases emerged from speculators who consider silver to be "cheap" after its dramatic fall.

The London bullion market spot quotation was set at \$22.45 a troy ounce at the morning fixing. This was 22.3p lower than the last fixing on Friday.

It was, however, possible to offset losses in the U.S. markets by dealings in the London silver markets, which had no restrictions on daily price fluctuations.

morning, but represented a recovery from the closing prices on Friday afternoon.

By yesterday's close of the London Metal Exchange silver market, cash silver had climbed to 675p a troy ounce, 103p higher than the close on Friday, encouraged by the firm trend in New York.

In spite of the recovery, the silver market remains very nervous and unsettled.

Meanwhile, Bache, in which the Hunt family has a shareholding, said there appeared to be about \$40m potential losses on Hunt family accounts in "non-broker dealer subsidiaries". These are Bache Halsey Stuart Metl and Bache Halsey Stuart (London). The figures have still to be verified.

Another subsidiary, Bache Halsey Stuart Shields, faces a potential loss of \$10m, according to the statement.

Bache said it had withdrawn its request for the suspension of trading in its stock on the New York Stock Exchange to be lifted.

Bache said the potential loss was partially secured by 500,000 shares of the group. It claimed it was conducting business normally and remained in complete compliance with the rules of all regulatory agencies.

It was pointed out in London that the potential loss was unsecured deficits that would normally be met by customers, who had always met their obligations. It was noted that during the price collapse outstanding commitments in the U.S. silver futures markets could not be liquidated because of limits on the daily price movements.

It was, however, possible to offset losses in the U.S. markets by dealings in the London silver markets, which had no restrictions on daily price fluctuations.

Continued from Page 1

Dollar up

Its trade weighted index was unchanged at 72.6.

The dollar rose to DM 1.9510, its highest against the D-Mark since September 1978, compared with Friday's DM 1.9280.

Against the Swiss franc it finished at SwFr 1.8510, its best level since June 1978, against the pre-weekend level of SwFr 1.8250.

range and the capacity to carry up to 300 passengers—compared to about 100 in Concorde—such an aircraft could operate on the long routes over the Pacific.

The new study estimates that a second generation aircraft would cost \$6-10bn to put into production. With a longer

range and the capacity to carry up to 300 passengers—compared to about 100 in Concorde—such an aircraft could operate on the long routes over the Pacific.

The problem of sonic boom, created when an aircraft accelerates through the sound barrier, has still to be resolved. Aircraft are not allowed to fly supersonically across the U.S.

U.S. supersonic research plan

BY DAVID BUCHAN IN WASHINGTON

A SECOND generation supersonic airliner, with quieter and more efficient engines than the Anglo-French Concorde, could capture up to a third of the world's long-range air travel market, according to a U.S. Congressional study.

The report was carried out by the Office of Technology Assessment for the House of Representatives.

It found that the new aircraft would be twice as fuel-efficient as the Concorde.

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